

PATRICK E. FRY

Sutter Health
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Education

Master of Health Services Administration, George Washington University, Washington, D.C., 1982
Bachelor of Arts, Administration in Public Health, University of California, Davis, California 1979

Experience

Chief Operating Officer and Executive Vice President Sutter Health (May 2000 to present)
Sutter Health, one of Northern California's leading non-profit health care networks, serves more than three million people throughout Northern California, from the Oregon border to the San Joaquin Valley, and from the Pacific coast to the Sierra foothills. As COO, responsibilities include operational oversight of 29 acute care hospitals with numerous SNF's and sub-acute programs; three medical foundations with six medical groups; financial relationships with four IPA's with over 2,500 physicians; a large MSO, and numerous other business units. Working closely with the executive team of Sutter Health, I have an integral role in improving Sutter Health's operating income from \$34 million in 2000 to a projected \$346 million by the end of 2004.

Executive Vice President Sutter Health Western Division (January 1999 to May 2000)

The Western Division was comprised of four service areas in the greater San Francisco Bay Area, which included eleven acute care hospitals with a total of 3,633 licensed beds.

President, Sutter Health Eastern Division (May 1996 to January 1999)

One of two divisions within Sutter Health, the Eastern Division comprised 14 hospitals and over 300 aligned primary care physicians and an MSO providing service to three medical groups, six hospitals and an IPA with approximately 250,000 capitated lives. The Eastern Division encompassed 18 counties, covering 430 miles north to south, serving a population of nearly 4 million people. Gross revenues for 1996 exceeded \$2 billion; there were 17,000 employees.

Regional President, Sutter Health Central (February 1995 to December 1996)

Sutter Health Central was a regional market service area (MSA) within Sutter Health, comprised of El Dorado, Placer, Sacramento, and Yolo Counties, plus Dixon. Sutter entities within the Central Area included Sutter General and Sutter Memorial hospitals, Sutter Davis Hospital, Auburn Faith Community Hospital, Roseville Community Hospital, Sutter Center for Psychiatry and Sutter Medical Foundation (managing two physician groups with a total of 150 physicians), an MSA with roughly 250,000 capitated lives, as well as a variety of both long-term and ambulatory care services.

Other positions held within Sutter Health:

Chief Executive Officer, Sutter Community Hospitals (February 1995 to March 1997)

Chief Operating Officer, Sutter General/ Sutter Memorial Hospitals (November 1993 to January 1995)

Administrator/ Vice President, Sutter Davis Hospital (August 1990 to October 1993)

Assistant Administrator for Operations, Sutter General Hospital (March 1985 to July 1990)

Assistant Administrator, Sutter Solano Medical Center (September 1983 to February 1985)

Administrative Assistant, Sutter General Hospital (January to August 1983)

Administrative Resident, Sutter General Hospital (January to December 1982)

Research Assistant, Ryan Advisors, Gaithersburg, Maryland, (March to July 1981). Ryan Advisors is an international consulting firm specializing in health care.

Administrative Intern, *University of California Davis Medical Center, Sacramento, California*, (January to April 1977). UCDMC is a major teaching facility with 408 beds.

Board Activity

Board Member, Diogenes Youth Services, 1986-1988
Treasurer, Diogenes Youth Services, 1988
Board Member, Imaging Centers of Sacramento, 1988-1990
Board Vice President, Sutter PRIDE Back Institute, 1989-1993
Board Member Northern California PET Imaging Center, 1994 to 1998, Board Chair, 1997
Board Member, Sutter Connect (MSO), 1995 to present, Board Chair, 1996
Board Member, Make-A-Wish, 1996
Board Member, United Way Advisory Board, 1996
Board Member, People Reaching Out, 1996
Board Chair, Health Community Forum, 1996, 1997
Board Chair, Health Care Team, Sacramento Metro Chamber of Commerce, 1996, 1997
Board Member, VHA West Coast, 2002

Professional and Community Affiliations

Member, American College of Health Care Executives
Member, Sacramento Health Management Association
Member, Leadership Institute
Member, Medical Group Management Association
Member, Committee on JOBS
Executive Committee Sacramento Sierra hospital Association, 1992
Secretary, Sacramento Sierra Hospital Conference, 1993
President, Sacramento Sierra Hospital Council, 1993, 1994
Board Member, Hospital Council of Northern California, 1994
Board Member, United Way, 1994
Board Member, Novation 2002
Board Member, California Healthcare Association, initial term begins in 2005
Participant, Leadership Sacramento, 1986
Leadership Steering Committee, 1989; Selection Committee Chair, 1990
Sacramento Health Care Division Chair, 1986, 1987 United Way Campaigns
Davis Rotary
Economic Development Commission, City of Davis, 1991
Davis Blue Devils, Football Coach

Honors

Nominated twice for the Health Care Forum's Emerging Leader Award
Nominated for the American Health Care Executives' Young Administrator of the Year Award