

SUTTER ROSEVILLE MEDICAL CENTER

2022 Community Health Needs Assessment

Mission

We enhance the well-being of people in the communities we serve through a not-for-profit commitment to compassion and excellence in healthcare services.

Vision

Sutter Health leads the transformation of healthcare to achieve the highest levels of quality, access, and affordability.

Community Health Needs Assessment

The following report contains Sutter Roseville Medical Center's 2022 Community Health Needs Assessment (CHNA), which is used to identify and prioritize the significant health needs of the communities we serve. CHNAs are conducted once every three years, in collaboration with other healthcare providers, public health departments and a variety of community organizations. This CHNA report guides our strategic investments in community health programs and partnerships that extend Sutter Health's not-for-profit mission beyond the walls of our hospitals, improving health and quality of life in the areas we serve.

2022 Community Health Needs Assessment

Conducted on behalf of

Sutter Roseville Medical Center One Medical Plaza Drive Roseville, CA 95661

Conducted by



Acknowledgments

We are deeply grateful to all those who contributed to the community health needs assessment conducted on behalf of Sutter Roseville Medical Center. Many dedicated community health experts and members of various social service organizations serving the most vulnerable members of the community gave their time and expertise as key informants to help guide and inform the findings of the assessment. Many community residents also participated and volunteered their time to tell us what it is like to live in the community and shared the challenges they face trying to achieve better health. We also appreciate the collaborative spirit of Kaiser Permanente (and Harder and Company) and their willingness to share the data they gathered while conducting a similar health assessment in Sacramento and Placer Counties. To everyone who supported this important work, we extend our heartfelt gratitude.

Community Health Insights (www.communityhealthinsights.com) conducted the assessment on behalf of Sutter Roseville Medical Center. Community Health Insights is a Sacramento-based research-oriented consulting firm dedicated to improving the health and well-being of communities across Central and Northern California. This joint report was authored by:

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Report Summary

Purpose

The purpose of this community health needs assessment (CHNA) was to identify and prioritize significant health needs of the Sutter Roseville Medical Center (SRMC) service area. The priorities identified in this report help to guide nonprofit hospitals' community health improvement programs and community benefit activities as well as their collaborative efforts with other organizations that share a mission to improve health. This CHNA report meets the requirements of the Patient Protection and Affordable Care Act (and in California, Senate Bill 697) that nonprofit hospitals conduct a community health needs assessment at least once every three years. The CHNA was conducted by Community Health Insights (www.communityhealthinsights.com).

Community Definition

The definition of the community served included the primary service area of the hospital, Sutter Roseville Medical Center. The hospital service area which consists of 21 ZIP codes across Placer, Sacramento, and Sutter Counties. The main area used for this assessment were the ZIP codes and county rates for Sacramento and Placer counties.

Assessment Process and Methods

The data used to conduct the CHNA were identified and organized using the widely recognized Robert Wood Johnson Foundation's County Health Rankings model. This model of population health includes many factors that impact and account for individual health and well-being. Furthermore, to guide the overall process of conducting the assessment, a defined set of data-collection and analytic stages were developed. These included the collection and analysis of both primary (qualitative) and secondary (quantitative) data. Qualitative data included one-on-one and group interviews with 33 community health experts, social service providers, and medical personnel. Furthermore, 59 community residents or community service provider organizations participated in 4 focus groups across the service area. Finally, 69 community service providers responded to a Community Service Provider (CSP) survey asking about health need identification and prioritization.

Focusing on social determinants of health to identify and organize secondary data, datasets included measures to describe mortality and morbidity and social and economic factors such as income, educational attainment, and employment. Furthermore, the measures also included indicators to describe health behaviors, clinical care (both quality and access), and the physical environment.

At the time that this CHNA was conducted, the COVID-19 pandemic was still impacting communities across the United States, including SRMC's service area. The process for conducting the CHNA remained fundamentally the same. However, there were some adjustments made during the qualitative data collection to ensure the health and safety of those participating. Additionally, COVID-19 data were

¹ Robert Wood Johnson Foundation, and University of Wisconsin, 2021. County Health Rankings Model. Retrieved 31 Jan 2022 from http://www.countyhealthrankings.org/.

incorporated into the quantitative data analysis and COVID-19 impact was captured during qualitative data collection. These findings are reported throughout various sections of the report.

Process and Criteria to Identify and Prioritize Significant Health Needs

Primary and secondary data were analyzed to identify and prioritize significant health needs. This began by identifying 12 potential health needs (PHNs). These PHNs were identified in previously conducted CHNAs. Data were analyzed to discover which, if any, of the PHNs were present in the service area. These PHNs were selected as significant health needs. These significant health needs were prioritized based on rankings provided by primary data sources. Data were also analyzed to detect emerging health needs beyond those 12 PHNs identified in previous CHNAs.

List of Prioritized Significant Health Needs

The following significant health needs identified for Sutter Roseville Medical Center are listed below in prioritized order.

- 1. Access to Basic Needs Such as Housing, Jobs, and Food
- 2. Access to Mental/Behavioral Health and Substance Use Services
- 3. Access to Quality Primary Care Health Services
- 4. Access to Functional Needs
- 5. Injury and Disease Prevention and Management
- 6. Active Living and Healthy Eating
- 7. Increased Community Connections
- 8. Safe and Violence-Free Environment
- 9. Healthy Physical Environment
- 10. Access to Specialty and Extended Care
- 11. Access to Dental Care and Preventive Services

Resources Potentially Available to Meet the Significant Health Needs

In all, 361 resources were identified in the service area that were potentially available to meet the identified significant health needs. The identification method included starting with the list of resources from the 2019 CHNA, verifying that the resources still existed, and then adding newly identified resources into the 2022 CHNA report.

Conclusion

This CHNA details the process and findings of a comprehensive health assessment to guide decision-making for the implementation of community health improvement efforts using a health equity lens. The CHNA includes an overall health and social examination of SRMC's service area and highlights the needs of community members living in parts of the county where the residents experience more health disparities. This report also serves as a resource for community organizations in their effort to improve health and well-being in the communities they serve.

Introduction and Purpose

Both state and federal laws require that nonprofit hospitals conduct a community health needs assessment (CHNA) every three years to identify and prioritize the significant health needs of the communities they serve. The results of the CHNA guide the development of implementation plans aimed at addressing identified health needs. Federal regulations define a health need accordingly: "Health needs include requisites for the improvement or maintenance of health status in both the community at large and in particular parts of the community (such as particular neighborhoods or populations experiencing health disparities)" (p. 78963).²

This report documents the processes, methods, and findings of a CHNA conducted on behalf of Sutter Roseville Medical Center (SRMC), located at One Medical Plaza Drive, Roseville, CA 95661. SRMC's primary service area includes 21 ZIP codes across three counties Sacramento and Placer (with one ZIP code crossing over to Sutter County). The total population of the service area was 725,725.

SRMC is an affiliate of Sutter Health a nonprofit healthcare system. The CHNA was conducted over a period of four months, beginning in February 2022, and concluding May 2022. This CHNA report meets requirements of the Patient Protection and Affordable Care Act and California Senate Bill 697 that nonprofit hospitals conduct a community health needs assessment at least once every three years.

Community Health Insights (www.communityhealthinsights.com) conducted the CHNA on the behalf of SRMC. Community Health Insights is a Sacramento-based research-oriented consulting firm dedicated to improving the health and well-being of communities across Central and Northern California. Community Health Insights has conducted dozens of CHNAs and CHAs for multiple health systems and local health departments over the previous decade.

Findings

Prioritized Significant Health Needs

Primary and secondary data were analyzed to identify and prioritize the significant health needs in the SRMC service area. In all, 11 significant health needs were identified. Primary data were then used to prioritize these significant health needs.

Prioritization was based on three measures of community input. The first two measures came from the key informant interview and focus group results. These included the percentage of sources that identified a health need as existing in the community, and the percentage of times the sources identified a health need as a top priority. The last measure was the percentage of community provider survey respondents that identified a health need as a top priority. Table 1 shows the value of these measures for each significant health need.

² Federal Register, Vol. 79, No. 250, (Wednesday, December 31, 2014). Department of the Treasury, Internal Revenue Service.

Table 1: Health need prioritization inputs for SRMC service area.

	Percentage of Key	Percentage of Times Key	Percentage of Provider
	Informants and Focus	Informants and Focus	Survey Respondents that
Prioritized Health Needs	Groups Identifying	Groups Identified Health	Identified Health Need as
	Health Need	Need as a Top Priority	a Top Priority
Assess to Desir Novel	Health Need	Need as a Top Friority	a rop Friority
Access to Basic Needs	050/	2004	750/
Such as Housing, Jobs, and	95%	20%	75%
Food			
Access to			
Mental/Behavioral Health	100%	16%	68%
and Substance Use			
Services			
Access to Quality Primary	86%	18%	28%
Care Health Services		20/0	
Access to Functional	67%	16%	4%
Needs	0770	10/0	170
Injury and Disease			
Prevention and	90%	9%	2%
Management			
Active Living and Healthy	71%	7%	6%
Eating	7170	,,,	070
Increased Community	76%	4%	9%
Connections	7070	470	570
Safe and Violence-Free	38%	4%	23%
Environment	36/0	470	23/0
Healthy Physical	48%	1%	13%
Environment	40%	170	13%
Access to Specialty and	29%	2%	25%
Extended Care	29%	۷70	23%
Access to Dental Care and	200/	2%	8%
Preventive Services	38%		8%

[~] Health need not mentioned

These measures were then combined to create a health need prioritization index. The highest priority was given to health needs that were more frequently mentioned and were more frequently identified among the top priority needs.³ The prioritization index values are shown in Figure 1, where health needs are ordered from highest priority at the top of the figure to lowest priority at the bottom.

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³ Further details regarding the creation of the prioritization index can be found in the technical report.

Sutter Roseville Medical Center 2022 Prioritized Health Needs

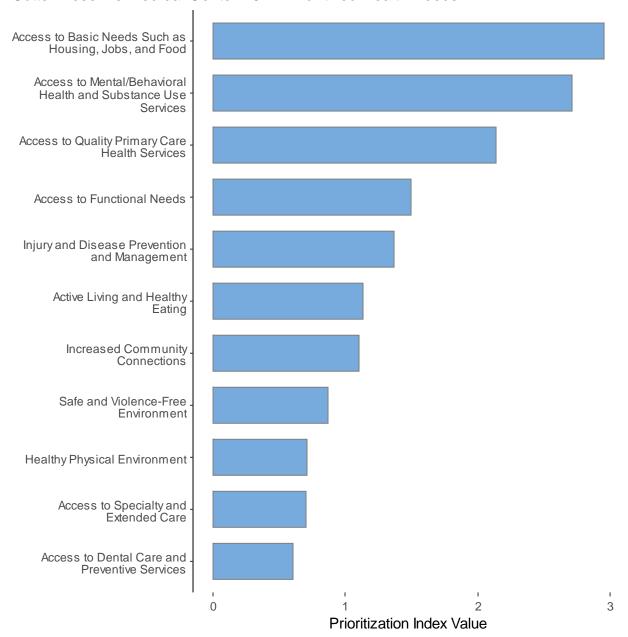


Figure 1: Prioritized significant health needs for SRMC service area.

While COVID-19 was top of mind for many participating in the primary data collection process, feedback regarding the impact of COVID-19 confirmed that the pandemic exacerbated existing needs in the community.

The significant health needs are described below. Those secondary data indicators used in the CHNA that performed poorly compared to benchmarks are listed in the table below each significant health ordered by their relationship to the conceptual model used to guide data collection for this report.

Results from primary data analysis are also provided in the table. (A full listing of all quantitative indicators can be found in the technical section of this report).

1. Access to Basic Needs Such as Housing, Jobs, and Food

Access to affordable and clean housing, stable employment, quality education, and adequate food for good health are vital for survival. Maslow's Hierarchy of Needs⁴ suggests that only when people have their basic physiological and safety needs met can they become engaged members of society and self-actualize or live to their fullest potential, including enjoying good health. Research shows that the social determinants of health, such as quality housing, adequate employment and income, food security, education, and social support systems, influence individual health as much as health behaviors and access to clinical care.⁵

⁴ McLeod, S. 2020. Maslow's Hierarchy of Needs. Retrieved 31 Jan 2022 from http://www.simplypsychology.org/maslow.html.

⁵ Robert Wood Johnson Foundation, and University of Wisconsin, 2022. Research Articles. Retreived 31 Jan 2022 from http://www.countyhealthrankings.org/learn-others/research-articles#Rankingsrationale.

The manner in which the health need appeared or was expressed in the community was described as follows by key informants, focus group participants, and survey respondents: Rey Informant and Focus Group Responses Community Service Provider Responses	Drives v. Data Av		Carandam Data Analysis
the community was described as follows by key informants, focus group participants, and survey respondents: Key Informant and Focus Group Responses provided by local food banks. Improve access to affordable shelf food as well as more nutritious food like fresh fruits and veggies. Technology access is a barrier to receive care and resources for many families. Immigrant community members needs more health and social support. Many in Placer County have a Not In My Backyard (NIMBY) viewpoint around homelessness in the community. Placer County has made progress in permanent housing in the last few years. Affordable housing in the last few years. Affordable housing in the area often located in areas with high crime. Increased need in supportive housing for those experiencing homelessness. Increased opportunities for economic security for area families. Immigrants gaining livable wages that match the high cost of living. Many multi-generational families living in one house. Disparities difficult to see in the service area as they are overshadowed by the affluence of the area. More health and social services needed for low income families. Stigma against Asian community members when they access social support services.	Primary Data Analysis		Secondary Data Analysis
Responses Foroided by local food banks. Improve access to affordable shelf food as well as more nutritious are limited. Technology access is a barrier to receive care and resources for many families. Immigrant community members needs more health and social support. Many in Placer County have a Not In My Backyard (NIMBY) viewpoint around homelessness in the community. Placer County has made progress in permanent housing in the last few years. Affordable housing in the area often located in areas with high crime. Increased need in supportive housing for those experiencing homelessnesss. Increased opportunities for economic security for area families. Immigrants gaining livable wages that match the high cost of living. Many mult-generational families living in one house. Disparities difficult to see in the service area when compared to state averages: Community Service Provider Survey Responses Employment opportunities in the area are limited. Educational attainment in the area is low. Educational attainment in the area are limited. Educational attainment in the area are limited. Educational attainment in the area is low. Educational attainment in the area are limited. Educational attainment in the area. COVID-19 Cumulative Full Vaccination Rate Colidren Eligible for Free Lunch Children Eligible for Free Lunch Children Eligible for Free Lunch Educational attainment in the area are limited. Educational attainment in the area ar	• • • • • • • • • • • • • • • • • • • •		The following indicators
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Provided by local food banks. Improve access to affordable shelf-food as well as more nutritious food like fresh fruits and veggies. Technology access is a barrier to receive care and resources for many families. Immigrant community members needs more health and social support. Many in Placer County have a Not In My Backyard (NIMBY) viewpoint around homelessness in the community. Placer County has made progress in permanent housing in the last few years. Affordable housing in the area often located in areas with high crime. Increased opportunities for economic security for area families. Immigrants gaining livable wages that match the high cost of living. Many multi-generational families living in one house. Disparities difficult to see in the service area as they are overshadowed by the affluence of the area. More health and social services needed for low income families. Stigma against Asian community members when they access social support services.			area when compared to state
provided by local food banks. Improve access to affordable shelf food as well as more nutritious food like fresh fruits and veggies. Technology access is a barrier to receive care and resources for many families. Immigrant community members needs more health and social support. Many in Placer County have a Not In My Backyard (NIMBY) viewpoint around homelessness in the community. Placer County has made progress in permanent housing in the last few years. Affordable housing in the area often located in areas with high crime. Increased need in supportive housing for those experiencing homelessness. Increased opportunities for economic security for area families. Immigrants gaining livable wages that match the high cost of living. Many multi-generational families living in one house. Disparities difficult to see in the service area as they are overshadowed by the affluence of the area. More health and social services needed for low income families. Stigma against Asian community members when they access social support services.			averages:
 Improve access to affordable shelf food as well as more nutritious food like fresh fruits and veggies. Technology access is a barrier to receive care and resources for many families. Immigrant community members needs more health and social support. Many in Placer County have a Not In My Backyard (NIMBY) viewpoint around homelessness in the community. Placer County has made progress in permanent housing in the last few years. Affordable housing in the area often located in areas with high crime. Increased need in supportive housing for those experiencing homelessness. Increased opportunities for economic security for area families. Immigrants gaining livable wages that match the high cost of living. Many multi-generational families living in one house. Disparities difficult to see in the service area as they are overshadowed by the affluence of the area. More health and social services needed for low income families. Stigma against Asian community members when they access social support services. 	·	, .	
	provided by local food banks. Improve access to affordable shelf food as well as more nutritious food like fresh fruits and veggies. Technology access is a barrier to receive care and resources for many families. Immigrant community members needs more health and social support. Many in Placer County have a Not In My Backyard (NIMBY) viewpoint around homelessness in the community. Placer County has made progress in permanent housing in the last few years. Affordable housing in the area often located in areas with high crime. Increased need in supportive housing for those experiencing homelessness. Increased opportunities for economic security for area families. Immigrants gaining livable wages that match the high cost of living. Many multi-generational families living in one house. Disparities difficult to see in the service area as they are overshadowed by the affluence of the area. More health and social services needed for low income families. Stigma against Asian community members when they access social support services.	 Employment opportunities in the area are limited. Educational attainment 	 Food Environment Index Medically Underserved Area COVID-19 Cumulative Full Vaccination Rate Disconnected Youth Third Grade Reading Level Third Grade Math Level Children in Single-Parent Households Children Eligible for Free Lunch Children in Poverty

Primary Data A	nalysis	Secondary Data Analysis
The manner in which the health need appeared or was expressed in the community was described as follows by key informants, focus group participants, and survey respondents:		The following indicators performed worse in the service
Key Informant and Focus Group Responses	Community Service Provider Survey Responses	area when compared to state averages:
 especially for youth. Improve access to quality education – advanced placement (AP) classes are not available in many schools. Increase support services/case management for people to meet their basic needs (i.e., job, housing, food, safety, transportation). Food insecurity has increased as food prices have risen. More rental and utility financial assistance. Many middle class families are seeking financial and food assistance for the first time. Increased need for parenting courses, help parents manage stress. Provide hygiene mobile access for the homeless. There is not enough affordable and quality childcare for parents. Improve access to affordable and better health insurance. Increased access to higher education for area residents. 		

2. Access to Mental/Behavioral Health and Substance Use Services

Individual health and well-being are inseparable from individual mental and emotional outlook. Coping with daily life stressors is challenging for many people, especially when other social, familial, and economic challenges occur. Access to mental, behavioral, and substance use services is an essential ingredient for a healthy community where residents can obtain additional support when needed.

Primary Data Analysis	Secondary Data Analysis
The manner in which the health need appeared or was expressed in the	The following indicators
community was described as follows by key informants, focus group	performed worse in the
participants, and survey respondents:	service area when compared

Key Inf	orma	ant and	Focus
Gro	oup R	Respons	ses

- Stable and safe housing for those with mental illness and substance use.
- Focus should be on whole person care in addressing mental health.
- Many area families experience systemic and community racism which impacts their mental health.
- Not enough bilingual and bicultural therapists.
- Isolation due to COVID-19 has made mental health worse in the area.
- Not enough mental health therapists available to meet the community need.
- Spanish speaking community members have a lack of mental health services.
- Suicide rate has increased among children in the service area.
- Need for a crisis stabilization unit in the area
- High number of overdose deaths due to synthetic opioids like fentanyl.
- High use of alcohol in the service area.
- Increase hospital partnership in a mental health crisis response unit.
- Lack of access to technology for many community residents means no access to virtual mental health services.

Community Service Provider Survey Responses

- There aren't enough mental health providers or treatment centers in the area (e.g., psychiatric beds, therapists, support groups).
- Substance-abuse is a problem in the area (e.g., use of opiates and methamphetamine, prescription misuse).
- Additional services for those who are homeless and experiencing mental/behavioral health issues are needed.
- There aren't enough services here for those who are homeless and dealing with substance-abuse issues.
- It's difficult for people to navigate for mental/behavioral healthcare.
- Treatment options in the area for those with Medi-Cal are limited.
- Substance-use treatment options for those with Medi-Cal are limited.
- There are too few substance-abuse treatment services in the area (e.g., detox centers, rehabilitation centers).
- Additional services specifically for youth are needed (e.g., child psychologists, counselors, and therapists in the schools).
- The area lacks the infrastructure to support acute mental health crises.
- The stigma around seeking mental health treatment keeps people out of care.
- The cost for mental/behavioral health treatment is too high.
- Awareness of mental health issues among community members is low.
- Substance-abuse is an issue among youth in particular.
- The use of nicotine delivery products such as e-cigarettes and tobacco is a problem in the community.

to state averages:

- Life Expectancy
- Premature Age-Adjusted Mortality
- Premature Death
- Liver Disease Mortality
- Suicide Mortality
- Poor Mental Health Days
- Frequent Mental Distress
- Poor Physical Health Days
- Frequent Physical Distress
- Poor or Fair Health
- Excessive Drinking
- Drug Induced Death
- Adult Smoking
- Primary Care Shortage Area
- Mental Health Care Shortage Area
- Medically Underserved Area
- Mental Health Providers
- Firearm Fatalities Rate
- Disconnected Youth

Primary Data Analysis The manner in which the health need appeared or was expressed in the community was described as follows by key informants, focus group participants, and survey respondents: Key Informant and Focus Community Service Provider Survey	Secondary Data Analysis The following indicators performed worse in the
community was described as follows by key informants, focus group participants, and survey respondents:	performed worse in the
participants, and survey respondents:	•
<u> </u>	•
	service area when compared
	to state averages:
Need for more services focused on intimate partner violence prevention. Increase coordination between local mental health providers and county services. Stigma around mental health care prevents many communities from seeking care. Not enough psychiatric facilities in the area to meet the need. Lack of psychiatrists for Medi-Cal population. More adolescent psychiatric care providers needed. Culturally and linguistically appropriate mental health services are lacking. Lack of access to afterschool activities greatly affects youth mental health and substance use rehabilitation services. Treatment options for substance use is very expensive. Homeless struggle with getting the mental health resources they need. Senior population has a lot of anxiety and depression.	to state averages:

3. Access to Quality Primary Care Health Services

Primary care resources include community clinics, pediatricians, family practice physicians, internists, nurse practitioners, pharmacists, telephone advice nurses, and other similar resources. Primary care services are typically the first point of contact when an individual seeks healthcare. These services are the front line in the prevention and treatment of common diseases and injuries in a community.

Primary Data	 Analysis	Secondary Data Analysis
Primary Data Analysis The manner in which the health need appeared or was expressed in the community was described as follows by key informants, focus group participants, and survey respondents: Key Informant and Focus Group Community Service Provider		The following indicators performed worse in the service area when compared to state
Responses	Survey Responses	averages:
 Responses Increased access to culturally and linguistically appropriate care for Spanish Speaking community. Transportation is a significant barrier to access to primary care in the area. Longer hours and Saturday hours for care at local clinics. Technology access (computers, internet) is a barrier to care (making appts, telehealth calls, etc.). Bring primary health care to communities that have multiple barriers, come to their neighborhood. Improve access to affordable medication that will allow people to be compliant. Limited federally qualified health centers (FQHC) in the area. Provider shortages in many areas of Placer County (specifically mentioned were Kings Beach and Auburn). Many community members lack a healthcare home due to 	 Survey Responses Patients have difficulty obtaining appointments outside of regular business hours. Wait-times for appointments are excessively long. There aren't enough primary care service providers in the area. Patients seeking primary care overwhelm local emergency departments. Too few providers in the area accept Medi-Cal. Quality health insurance is unaffordable. Primary care services are available but are difficult for many people to navigate. The quality of care is low (e.g., appointments are rushed, providers lack cultural competence). It is difficult to recruit and retain primary care providers in the region. Out-of-pocket costs are 	 Infant Mortality Child Mortality Life Expectancy Premature Age-Adjusted Mortality Premature Death Stroke Mortality Chronic Lower Respiratory Disease Mortality Diabetes Mortality Heart Disease Mortality Hypertension Mortality Cancer Mortality Liver Disease Mortality COVID-19 Case Fatality Alzheimer's Disease Mortality Influenza and Pneumonia Mortality Diabetes Prevalence Low Birthweight Poor Mental Health Days Frequent Mental Distress Poor Physical Health Days Frequent Physical Distress Poor or Fair Health Colorectal Cancer Prevalence
barriers.Disparity in care, a lot of doctors do not take Medi-Cal, yet the	too high.Specific services are unavailable here (e.g., 24-	Breast Cancer PrevalenceLung Cancer PrevalenceProstate Cancer Prevalence

Primary Data Analysis		Secondary Data Analysis
The manner in which the health need appeared or was expressed in the community was described as follows by key informants, focus group participants, and survey respondents:		The following indicators performed worse in the service
Key Informant and Focus Group Responses	Community Service Provider Survey Responses	area when compared to state averages:
 Medi-Cal population is growing. Need to improve follow up for those leaving the emergency department with Medi-Cal. Community is growing rapidly and area hospitals are challenged to keep up with the demand for care. Improve reimbursement rates for area physicians to treat the under and uninsured. Long wait list for appointments to see a doctor. 	hour pharmacies, urgent care, telemedicine).	 Asthma ED Rates Asthma ED Rates for Children Primary Care Shortage Area Medically Underserved Area Preventable Hospitalization COVID-19 Cumulative Full Vaccination Rate

4. Access to Functional Needs

Functional needs refers to needs related to adequate transportation access and conditions which promote access for individuals with physical disabilities. Having access to transportation services to support individual mobility is a necessity of daily life. Without transportation, individuals struggle to meet their basic needs, including those needs that promote and support a healthy life. The number of people with a disability is also an important indicator for community health and must be examined to ensure that all community members have access to necessities for a high quality of life.

Primary Data Analysis		Secondary Data Analysis
The manner in which the health need ap community was described as follows b participants, and survey Key Informant and Focus Group Responses	y key informants, focus group	The following indicators performed worse in the service area when compared to state averages:
 Placer County has little public transit. Many residents lack transportation in order to access social and health services. In Placer County, many need to drive out of the area for imaging and specialty care appointments. Usually takes a day or half a day to travel to see a specialist. Lack of sidewalks in the area for walking. 	 Many residents do not have reliable personal transportation. Medical transport in the area is limited. Public transportation service routes are limited. The geography of the area makes it difficult for those without reliable transportation to get 	 Disability Frequent Mental Distress Frequent Physical Distress Poor or Fair Health Adult Obesity COVID-19 Cumulative Full Vaccination Rate Access to Public Transit

Primary Data Analysis The manner in which the health need appeared or was expressed in the community was described as follows by key informants, focus group participants, and survey respondents: Key Informant and Focus Group Responses Lack of transportation to appointments for lower income residents serves as a barrier. Service area is very car centric. Need for increased resources for Primary Data Analysis Community Service Provider Survey Responses around. Public transportation is more difficult for some to residents to use (e.g., non-English speakers, seniors,	Secondary Data Analysis The following indicators performed worse in the service area when compared to state averages:
 Lack of transportation to appointments for lower income residents serves as a barrier. Service area is very car centric. Need for increased resources for around. Public transportation is more difficult for some to residents to use (e.g., non-English speakers, seniors, 	averages:
 those with physical disabilities. Community safety, coupled with inadequate transportation, results in youth not signing up for afterschool activities. Lack of reliable transportation for families trying to get to appointments with kids. Car seats are expensive and many families lack access. Gas is very expensive for those that have reliable personal transportation. Need to have door to door transportation to take people to health and social appointments on short notice. Need more public transportation bus stops and routes to get seniors where they need to go. Nonemergency medical transport is inadequate and often too expensive. Improve environmental signage and markings in parking lot to improve safety. Improve parking lot lighting, re-painting spaces and crosswalks, 	

5. Injury and Disease Prevention and Management

Knowledge is important for individual health and well-being, and efforts aimed at injury and disease prevention are powerful vehicles to improve community health. When community residents lack adequate information on how to prevent, manage, and control their health conditions, those conditions tend to worsen. Prevention efforts focus on reducing cases of injury and infectious disease control (e.g., sexually transmitted infection (STI) prevention and influenza shots), and intensive strategies in the management of chronic diseases (e.g., diabetes, hypertension, obesity, and heart disease) are important for community health improvement.

Driman	, Data Analysis	Sacandary Data Analysis
	/ Data Analysis need appeared or was expressed in the	Secondary Data Analysis
community was described as f	ollows by key informants, focus group d survey respondents: Community Service Provider Survey	The following indicators performed worse in the service area when compared
Responses	Responses	to state averages:
 Access to care must include diabetes management. Need for preventive services for women and children. Bringing vaccinations out into the community to reduce access barriers. Improve the built environment to make the healthy choice the easy choice. Increase access to culturally and linguistically appropriate disease prevention education. Improve trust in the community regarding vaccine safety. Isolation in the aging population due to COVID-19 has reduced engagement in preventive actions. Not enough resources for people with disabilities. More investment in youth opportunities. Support educational attainment to improve wage earnings. Increase access for parental education. Bring clinical care to where seniors live. Provide things like immunizations, education about managing chronic conditions. Put in a designated 	 There should be a greater focus on chronic disease prevention (e.g., diabetes, heart disease). Health education in the schools needs to be improved. Patients need to be better connected to service providers (e.g., case management, patient navigation, or centralized service provision). Prevention efforts need to be focused on specific populations in the community (e.g., youth, Spanish-speaking residents, the elderly, LGBTQ individuals, immigrants). The community needs nutrition education opportunities. There isn't really a focus on prevention around here. 	 Infant Mortality Child Mortality Stroke Mortality Chronic Lower Respiratory Disease Mortality Diabetes Mortality Heart Disease Mortality Hypertension Mortality Liver Disease Mortality Suicide Mortality Unintentional Injuries Mortality COVID-19 Case Fatality Alzheimer's Disease Mortality Diabetes Prevalence Low Birthweight Poor Mental Health Days Frequent Mental Distress Frequent Physical Distress Frequent Physical Distress Poor or Fair Health Asthma ED Rates Asthma ED Rates Asthma ED Rates for Children Excessive Drinking Drug Induced Death Adult Obesity Physical Inactivity Chlamydia Incidence Adult Smoking COVID-19 Cumulative Full Vaccination Rate Firearm Fatalities Rate Motor Vehicle Crash Death Disconnected Youth Third Grade Reading

Primary Data Analysis Secondary Data Analy		
The manner in which the health need appeared or was expressed in the community was described as follows by key informants, focus group participants, and survey respondents:		The following indicators performed worse in the
Key Informant and Focus Group Responses	Community Service Provider Survey Responses	service area when compared to state averages:
smoking area away from the buildings (complex specific). Increase senior fall prevention resources in the community. Improve road and traffic safety to reduce motor vehicle accidents. Senior programming in Roseville is very expensive, causing many seniors to travel out of the area for access.		Level ● Third Grade Math Level

6. Active Living and Healthy Eating

Physical activity and eating a healthy diet are important for one's overall health and well-being. Frequent physical activity is vital for prevention of disease and maintenance of a strong and healthy heart and mind. When access to healthy foods is challenging for community residents, many turn to unhealthy foods that are convenient, affordable, and readily available. Communities experiencing social vulnerability and poor health outcomes often live in areas with fast food and other establishments where unhealthy food is sold. Under resourced communities may be challenged with food insecurity, absent the means to consistently secure food for themselves or their families, relying on food pantries and school meals often lacking in sufficient nutrition for maintaining health

Primary Data Analysis		Secondary Data Analysis
The manner in which the health need appeared or was expressed in the community was described as follows by key informants, focus group participants, and survey respondents:		The following indicators performed worse in the service area when compared
Key Informant and Focus Group Responses	Community Service Provider Survey Responses	to state averages:
 Abundance of fast food available, but fewer grocery stores to purchase healthy foods. Increase the number of farmers markets for fresh fruits and vegetables. Need more healthy food 	 The community needs nutrition education programs. There are food deserts in the area where fresh, unprocessed foods are not available. Food insecurity is an issue here. Homelessness in parks or other public spaces deters their use. 	 Life Expectancy Premature Age-Adjusted Mortality Premature Death Stroke Mortality Diabetes Mortality Heart Disease Mortality Hypertension Mortality

Primar	y Data Analysis	Secondary Data Analysis
community was described as	need appeared or was expressed in the follows by key informants, focus group and survey respondents: Community Service Provider Survey Responses	The following indicators performed worse in the service area when compared to state averages:
like fresh fruits and veggies given out by the food banks. Many recreational programs closed in the pandemic, limiting opportunities for exercise. Have to travel outside the community to access grocery stores for healthy food options. Create more food choices for those with food allergies, those that are gluten free, and people with diabetes. The need for cultural appropriate affordable opportunities to exercise in the community. Parks need shade in the summertime as they become unusable due to heat. Add streetlights to or by area walking trails.	 Students need healthier food options in schools. The built environment doesn't support physical activity (e.g., neighborhoods aren't walk-able, roads aren't bike-friendly, or parks are inaccessible). There aren't enough recreational opportunities in the area (e.g., organized activities, youth sports leagues). Fresh, unprocessed foods are unaffordable. Grocery store options in the area are limited. Recreational opportunities in the area are unaffordable (e.g., gym memberships, recreational activity programming). The food available in local homeless shelters and food banks is not nutritious. 	 Cancer Mortality Diabetes Prevalence Poor Mental Health Days Frequent Mental Distress Poor Physical Health Days Frequent Physical Distress Poor or Fair Health Colorectal Cancer Prevalence Breast Cancer Prevalence Prostate Cancer Prevalence Asthma ED Rates Asthma ED Rates for Children Adult Obesity Physical Inactivity Limited Access to Healthy Foods Food Environment Index Access to Public Transit

7. Increased Community Connections

As humans are social beings, community connection is a crucial part of living a healthy life. People have a need to feel connected with a larger support network and the comfort of knowing they are accepted and loved. Research suggests "individuals who feel a sense of security, belonging, and trust in their community have better health. People who don't feel connected are less inclined to act in healthy ways or work with others to promote well-being for all." Assuring that community members have ways to connect with each other through programs, services, and opportunities is important in fostering a

⁶ Robert Wood Johnson Foundation. 2016. Building a Culture of Health: Sense of Community. Retrieved 31 Jan 2022 from https://www.rwjf.org/en/cultureofhealth/taking-action/making-health-a-shared-value/sense-of-community.html

healthy community. Further, healthcare and community support services are more effective when they are delivered in a coordinate fashion, where individual organizations collaborate with others to build a network of care.

Duimen Date	A mala rain	Casandam, Data Analysis
Primary Data Analysis The manner in which the health need appeared or was expressed in		Secondary Data Analysis
the community was described as follows by key informants, focus group participants, and survey respondents:		The following indicators performed worse in the service
Key Informant and Focus Group Responses	Community Service Provider Survey Responses	area when compared to state averages:
 Healthcare systems crossing over into programs to address social needs like housing. Bring health care services to homeless shelters. Increase collaboration between healthcare, schools, and churches for underserved population groups. Fund projects that address more than one health need. Facilitate opportunities for service providers in the area to meet and strategize on key partnerships. Break down the silos that many community based organizations work in; encourage and fund cross-collaboration work only. Placer County is politically divided on many issues. Important to bring leaders together and heal the community. People feel isolated and few people to connect with. Lacking opportunities for youth to come together. Seniors need more resources to allow them to engage socially. Invest in schools to continue to bring families together. Free or low cost activities for area adults to gather. 	 City and county leaders need to work together. Health and social-service providers operate in silos; cross-sector connections needed. Relations between law enforcement and the community need to be improved. Building community connections doesn't seem like a focus in the area. There isn't enough funding for social services in the county. Health and social-service providers operate in silos.; Cross-sector connections needed. People in the community face discrimination from local service providers. The community needs to invest more in the local public schools. 	 Infant Mortality Child Mortality Life Expectancy Premature Age-Adjusted Mortality Premature Death Stroke Mortality Diabetes Mortality Heart Disease Mortality Hypertension Mortality Suicide Mortality Unintentional Injuries Mortality Diabetes Prevalence Low Birthweight Poor Mental Health Days Frequent Mental Distress Poor Physical Health Days Frequent Physical Distress Poor or Fair Health Excessive Drinking Drug Induced Death Physical Inactivity Primary Care Shortage Area Mental Health Care Shortage Area Mental Health Providers Preventable Hospitalization COVID-19 Cumulative Full Vaccination Rate Homicide Rate Firearm Fatalities Rate Violent Crime Rate Disconnected Youth Children in Single-Parent

Primary Data Analysis		Secondary Data Analysis
The manner in which the health need appeared or was expressed in the community was described as follows by key informants, focus group participants, and survey respondents: Key Informant and Focus Group Community Service Provider		The following indicators performed worse in the service area when compared to state
Responses	Survey Responses	averages:
		Households
		 Access to Public Transit

8. Safe and Violence-Free Environment

Feeling safe in one's home and community are fundamental to overall health. Next to having basic needs met (e.g., food, shelter, and clothing) is having physical safety. Feeling unsafe affects the way people act and react to everyday life occurrences. Further, research has demonstrated that individuals exposed to violence in their homes, the community, and schools are more likely to experience depression and anxiety and demonstrate more aggressive, violent behavior.⁷

Primary Data Analysis		Secondary Data Analysis
The manner in which the health need the community was described as group participants, and Key Informant and Focus Group Responses	follows by key informants, focus	The following indicators performed worse in the service area when compared to state averages:
 Domestic violence (DV) and intimate partner violence (IPV) related to substance use are a significant concern. Gang activity involving adults and youth. Lack of support staff for the domestic violence shelter in Placer County. DV and IPV are driving up homelessness in the area. Safety and security is of concern related to frequency of wildfires in the area. DV and IPV resources that are culturally and linguistically appropriate. Theft has increased in the community, especially among 	 There are not enough resources to address domestic violence and sexual assault. Human trafficking is an issue in the area. People feel unsafe because of crime. Specific groups in this community are targeted because of characteristics like race/ethnicity or age. Youth need more safe places to go after school. The current political environment makes some concerned for their safety. Public parks seem unsafe because of illegal activity 	 Life Expectancy Premature Death Hypertension Mortality Poor Mental Health Days Frequent Mental Distress Frequent Physical Distress Poor or Fair Health Physical Inactivity Homicide Rate Firearm Fatalities Rate Violent Crime Rate Motor Vehicle Crash Death Disconnected Youth

⁷ Lynn-Whaley, J., & Sugarmann, J. July 2017. The Relationship Between Community Violence and Trauma. Los Angeles: Violence Policy Center.

Primary Data Analysis		Secondary Data Analysis
The manner in which the health need appeared or was expressed in the community was described as follows by key informants, focus group participants, and survey respondents:		The following indicators performed worse in the service
Key Informant and Focus Group Responses	Community Service Provider Survey Responses	area when compared to state averages:
area youth.Need safe outdoor programs for youth.Add more lights to parking lots.	 taking place. Gang activity is an issue in the area. Isolated or poorly-lit streets make pedestrian travel unsafe. 	

9. Healthy Physical Environment

Living in a pollution-free environment is essential for health. Individual health is determined by a number of factors, and some models show that one's living environment, including the physical (natural and built) and sociocultural environment, has more impact on individual health than one's lifestyle, heredity, or access to medical services.⁸

Primary Data Analysis		Secondary Data Analysis
The manner in which the health r in the community was described focus group participants, Key Informant and Focus Group Responses	d as follows by key informants,	The following indicators performed worse in the service area when compared to state averages:
 Asthma is a major concern in the area. Air quality is an issue with high levels of particulate matter. Wildfire frequency is getting worse. Area is heavily car based; many commuters travel for work out of the area. Water shortage and drought a large concern in the area. Need to increase sidewalks 	 Low-income housing is substandard. The air quality contributes to high rates of asthma. Wildfires in the region harm the air quality. Heavy traffic in the area harms the air quality. Poor water quality is a concern in the area. 	 Infant Mortality Life Expectancy Premature Age-Adjusted Mortality Premature Death Chronic Lower Respiratory Disease Mortality Hypertension Mortality Cancer Mortality Frequent Mental Distress Frequent Physical Distress Poor or Fair Health Colorectal Cancer Prevalence

⁸ Blum, H. L. 1983. Planning for Health. New York: Human Sciences Press

Primary Dat	a Analysis	Secondary Data Analysis
The manner in which the health need appeared or was expressed in the community was described as follows by key informants, focus group participants, and survey respondents:		The following indicators performed worse in the service area when
Key Informant and Focus Group Responses	Community Service Provider Survey Responses	compared to state averages:
 and other walkways in the communities. Need more places to exercise safely. Smoking is very present in Placer County. Need designated areas. 	Industrial activity in the area harms the air quality.	 Breast Cancer Prevalence Lung Cancer Prevalence Prostate Cancer Prevalence Asthma ED Rates Asthma ED Rates for Children Adult Smoking Air Pollution - Particulate Matter Drinking Water Violations

10. Access to Specialty and Extended Care

Extended care services, which include specialty care, are care provided in a particular branch of medicine and focused on the treatment of a particular disease. Primary and specialty care go hand in hand, and without access to specialists, such as endocrinologists, cardiologists, and gastroenterologists, community residents are often left to manage the progression of chronic diseases, including diabetes and high blood pressure, on their own. In addition to specialty care, extended care refers to care extending beyond primary care services that is needed in the community to support overall physical health and wellness, such as skilled-nursing facilities, hospice care, and in-home healthcare.

Primary Dat	Secondary Data Analysis	
The manner in which the health ne the community was described as f group participants, and Key Informant and Focus Group Responses	follows by key informants, focus	The following indicators performed worse in the service area when compared to state averages:
 Access to durable medical equipment. Patients must travel out of the area because not enough providers to serve the underserved locally. Specifically need more women's care providers and pediatrics specialists in Placer County. Need for more respite care in the area. In home support services for patients is lacking due to few 	 Wait-times for specialist appointments are excessively long. People must travel to reach specialists. Too few specialty and extended care providers accept Medi-Cal. The area needs more extended care options for the aging population (e.g., skilled nursing homes, inhome care). Not all specialty care is 	 Infant Mortality Life Expectancy Premature Age-Adjusted Mortality Premature Death Stroke Mortality Chronic Lower Respiratory Disease Mortality Diabetes Mortality Heart Disease Mortality Hypertension Mortality Cancer Mortality Liver Disease Mortality COVID-19 Case Fatality

Primary Dat	Secondary Data Analysis	
The manner in which the health ne the community was described as f group participants, and	ollows by key informants, focus	The following indicators performed worse in the service area when compared to state
Key Informant and Focus Group Responses	Community Service Provider Survey Responses	averages:
 providers. Area lacks resources for subacute care for seniors. More providers and beds to care for geriatric and pediatric patients. Need more access to chiropractors and ophthalmologists. Undocumented community members don't see specialists due to lack of coverage and affordability. 	 covered by insurance. It is difficult to recruit and retain specialists in the area. Additional hospice and palliative care options are needed. Out-of-pocket costs for specialty and extended care are too high. The area lacks a kind of specialist or extended care option not listed here. There isn't enough OB/GYN care available. 	 Alzheimer's Disease Mortality Diabetes Prevalence Poor Mental Health Days Frequent Mental Distress Poor Physical Health Days Frequent Physical Distress Poor or Fair Health Lung Cancer Prevalence Asthma ED Rates Asthma ED Rates for Children Drug Induced Death Preventable Hospitalization

11. Access to Dental Care and Preventive Services

Oral health is important for overall quality of life. When individuals have dental pain, it is difficult to eat, concentrate, and fully engage in life. Oral health disease, including gum disease and tooth decay are preventable chronic diseases that contribute to increased risk of other chronic disease, as well as play a large role in chronic absenteeism from school in children. Poor oral health status impacts the health of the entire body, especially the heart and the digestive and endocrine systems.

Primary I	Data Analysis	Secondary Data Analysis
The manner in which the healt in the community was described focus group participant Key Informant and Focus Group Responses	The following indicators performed worse in the service area when compared to state averages:	
 Lack of dental coverage for those with Denti-Cal. Long wait times for those un and underinsured with dental coverage. Need more providers for both adult and pediatric dentistry. 	 There aren't enough dental providers in the area. There aren't enough providers in the area who accept Denti-Cal. Dental care here is unaffordable, even if you have insurance. People in the area have to travel to receive dental care. Quality dental services for kids 	 Poor or Fair Health Dental Care Shortage Area Dentists

Primary I	Secondary Data Analysis	
The manner in which the healt in the community was described focus group participant	The following indicators performed worse in the service area when	
Key Informant and Focus Group Responses		
	 are lacking. The lack of access to dental care here leads to overuse of emergency departments. It's hard to get an appointment for dental care. 	

Methods Overview

Conceptual and Process Models

The data used to conduct the CHNA were identified and organized using the widely recognized Robert Wood Johnson Foundation's County Health Rankings model. This model of population health includes the many factors that impact and account for individual health and well-being. Furthermore, to guide the overall process of conducting the assessment, a defined set of data collection and analytic stages were developed. For a detailed review of methods, see the technical section.

Public Comments from Previously Conducted CHNAs

Regulations require that nonprofit hospitals include written comments from the public on their previously conducted CHNAs and most recently adopted implementation strategies. SRMC requested written comments from the public on its 2019 CHNA and most recently adopted Implementation Strategy through SHCB@sutterhealth.org.

At the time of the development of this CHNA report, SRMC had not received written comments. However, input from the broader community was incorporated in the 2022 CHNA through key informant interviews, focus groups, and the service provider survey. SRMC will continue to use its website as a tool to solicit public comments and ensure that these comments are considered as community input in the development of future CHNAs.

Data Used in the CHNA

Data collected and analyzed included both primary or qualitative data and secondary or quantitative data. Primary data included 17 interviews with 33 community health experts, 4 focus groups conducted with a total of 59 community residents or community-facing service providers, and 69 responses to the

⁹ Robert Wood Johnson Foundation, and University of Wisconsin, 2021. County Health Rankings Model. Retrieved 31 Jan 2022 from http://www.countyhealthrankings.org/.

Community Service Provider survey. (A full listing of all participants can be seen in the technical section of this report.)

Secondary data included multiple datasets selected for use in the various stages of the analysis. A combination of mortality and socioeconomic datasets collected at subcounty levels was used to identify portions of the hospital service area with greater concentrations of disadvantaged populations and poor health outcomes. A set of county-level indicators was collected from various sources to help identify and prioritize significant health needs. Additionally, socioeconomic indicators were collected to help describe the overall social conditions within the service area. Health outcome indicators included measures of both mortality (length of life) and morbidity (quality of life). Health factor indicators included measures of 1) health behaviors, such as diet, exercise, and tobacco, alcohol, and drug use; 2) clinical care, including access to quality care; 3) social and economic factors such as race/ethnicity, income, educational attainment, employment, neighborhood safety, and similar; and 4) physical environment measures, such as air and water quality, transit and mobility resources, and housing affordability. In all, 86 different health-outcome and health factor indicators were collected for the CHNA.

Data Analysis

Primary and secondary data were analyzed to identify and prioritize the significant health needs within the SRMC service area. This included identifying 12 PHNs in these communities. These potential health needs were those identified in previously conducted CHNAs. Data were analyzed to discover which, if any, of the PHNs were present in the hospital's service area. After these were identified, health needs were prioritized based on an analysis of primary data sources that described the PHN as a significant health need.

For an in-depth description of the processes and methods used to conduct the CHNA, including primary and secondary data collection, analysis, and results, see the technical section of this report.

Description of Community Served

The definition of the community served was the primary service area of SRMC, located in Roseville, California. The service area was defined by 21 ZIP Codes that stretch over Placer, Sacramento, and Sutter Counties. This service area was designated because the majority of patients served by SRMC resided in these ZIP Codes.

Though located in Placer County, the hospital serves a diverse population across both Sacramento and Placer Counties. Situated in Roseville along the I-80 corridor that runs from the San Francisco Bay area to Reno, Nevada and beyond, SRMC sits near the border of these two counties. There were 11 ZIP codes included in the service area in Placer County (one ZIP code is shared with Sutter County) and contain communities such as Granite Bay, Lincoln, Loomis, Penryn, Rocklin, Roseville, and Sheridan. In Sacramento County there were 10 ZIP Codes included in the assessment, and these encompassed communities such as Antelope, Carmichael, Citrus Heights, Folsom, North Highlands, and Orangevale. Collectively, the SRMC service area is home to 725,725 residents. The service area is shown in Figure 2.

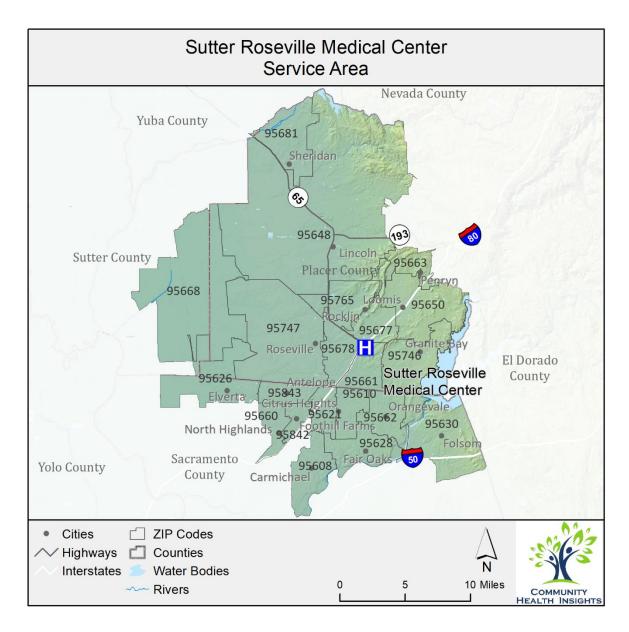


Figure 2: Community served by SRMC.

Population characteristics for each ZIP Code in the service area are presented in Table 2. These are compared to the state and county characteristics for descriptive purposes. Any ZIP Code with values that compared negatively to the state or county is highlighted.

Table 2: Population characteristics for each ZIP Code located in the SRMC service area.

ZIP Code	Total Population	% Non-White or Hispanic\Latinx	Median Age (yrs.)	Median Income	% Poverty	% Unemployment	% Uninsured	% Without High School Graduation	% With High Housing Costs	% With Disability
95608	62,539	30.8	41.7	\$64,059	14.7	6.5	6	6.7	38.7	15.4
95610	46,305	31.8	36.5	\$61,461	12.1	6.2	6.8	10	41.6	15.9
95621	41,740	29	39.7	\$63,214	10.8	6.2	4.7	9.3	36.5	15.5
95626	6,065	28.2	41.4	\$75,481	11.4	4.4	7.5	12.2	35.9	10.1
95628	40,855	25.7	45.4	\$86,181	8.4	4.7	4.7	5.5	31.6	11.1
95630	78,159	38.2	40.7	\$114,405	5.6	3.1	2.5	6.2	28.2	7.6
95660	35,461	54.4	31.1	\$45,845	25.1	4.6	7.2	18.2	44.6	11.6
95662	32,172	23.6	41.2	\$80,434	7.9	5.4	5.2	6.6	34.9	13.7
95842	33,522	48.6	32.9	\$53,458	19.7	8.3	7.2	13.3	45.8	12.9
95843	47,823	41.3	32.9	\$81,028	11.2	3.5	5.8	7.2	35.8	8.5
Sacramento	1,524,553	55.3	36.2	\$67,151	14.7	6.5	5.5	12.3	37.9	11.8
95648	52,949	30.4	43.5	\$88,158	8	3.4	3.5	6.9	33.8	11.8
95650	14,808	16.7	48	\$102,107	5.5	3	3.1	4.9	33.2	8.9
95661	31,315	25.5	41.6	\$86,823	8	4.4	4.6	5.6	34.7	11.6
95663	2,493	16.1	48.5	\$106,500	5	4.9	2.9	5.6	33	8.8
95677	25,477	25.1	38.6	\$87,742	8.6	4.8	5.2	5.7	35.5	10.2
95678	42,053	35.5	37	\$73,253	10.8	4.6	6.2	6.5	38.6	10.3
95681	1,246	5.9	48.5	\$44,833	2.4	0	3.3	13.7	69.9	11.2
95746	23,934	27.6	45.9	\$147,201	3.7	4.4	2.3	3.2	27.1	9.3
95747	66,931	34.9	39.5	\$105,431	7.6	4.8	2.6	4.9	31.4	10.2
95765	39,214	32.2	36.6	\$108,188	3.7	4	3.4	2.8	33.4	7.1
95668	664	18.1	40.6	\$64,063	11.6	7.9	10.5	7.6	31.9	15.4
Placer	385,512	27.3	42	\$89,691	7.7	4.2	4	5.5	34.5	10.6
California	39,283,497	62.8	36.5	\$75,235	13.4	6.1	7.5	16.7	40.6	10.6

Source: 2019 American Community Survey 5-year estimates; U.S. Census Bureau.

Health Equity

The Robert Wood Johnson Foundation's definition of health equity and social justice is used here to help establish a common understanding for the concept of health equity.

"Health equity means that everyone has a fair and just opportunity to be healthier. This requires removing obstacles to health such as poverty, discrimination, and their consequences, including powerlessness and lack of access to good jobs with fair pay, quality education and housing, safe environments, and health care." ¹⁰

Inequities experienced early and throughout one's life, such as limited access to a quality education, have health consequences that appear later in life as health disparities. Health disparities are defined as "preventable differences in the burden of disease, injury, violence, or opportunities to achieve optimal health experienced by populations, and defined by factors such as race or ethnicity, gender, education or income, disability, geographic location or sexual orientation."¹¹

In the US, and many parts of the world inequities are most apparent when comparing various racial and ethnic groups to one another. Using these comparisons between racial and ethnic populations, it's clear that health inequities persist across communities, including Sacramento and Placer Counties.

This section of the report shows inequities in health outcomes, comparing these between race and ethnic groups. These differences inform better planning for more targeted interventions.

Health Outcomes - the Results of Inequity

The table below displays disparities among race and ethnic groups for the HSA for life expectancy, mortality, and low birthweight.

Table 3: Health outcomes comparing race and ethnicity in the SRMC service area.

Health Outcomes	Description	American Indian\ Alaska Native	Asian	Black	Black Hispanic		Overall
Sacramento	-	-					
Life Expectancy	Average number of years a person can expect to live.	81.7	89	80.1	85.6	81.8	82.4
Child Mortality	Number of deaths among children under age 18 per 100,000 population.	~	~	~	24.5	28.9	27.1

¹⁰ Robert Wood Johnsons Foundation. 2017. What is Health Equity? And What Difference Does a Definition Make?. Health Equity Issue Brief #1. Retrieved 31 Jan 2022 from

https://buildhealthyplaces.org/content/uploads/2017/05/health equity brief 041217.pdf .

¹¹ Center for Disease Control and Prevention. 2008. Health Disparities Among Racial/Ethnic Populations. Community Health and Program Services (CHAPS): Atlanta: U.S. Department of Health and Human Services.

				-			
Health Outcomes	Description	American Indian\ Alaska Native	Asian	Black	Hispanic	White	Overall
Premature Age- Adjusted Mortality	Number of deaths among residents under age 75 per 100,000 population (ageadjusted).	369.6	125.6	294.3	179.1	240.3	226.4
Premature Death	Years of potential life lost before age 75 per 100,000 population (age-adjusted).	~	2,651.3	5,369.3	3,684.5	4,779.9	4,471.2
Low Birthweight	Percentage of live births with low birthweight (< 2,500 grams).	~	7.1%	10.5%	6.5%	5.1%	5.7%
Placer							
Infant Mortality	Number of all infant deaths (within 1 year), per 1,000 live births.	~	4.6	8.6	4.7	3.8	4.9
Life Expectancy	Average number of years a person can expect to live.	74.8	84.9	75.1	82.8	78.9	79.6
Child Mortality	Number of deaths among children under age 18 per 100,000 population.	~	35.9	62.3	39.8	37.9	41.5
Premature Age- Adjusted Mortality	Number of deaths among residents under age 75 per 100,000 population (ageadjusted).	479	217.8	523.2	258.5	338.7	325
Premature Death	Years of potential life lost before age 75 per 100,000 population (age-adjusted).	10,827.8	4,368.2	10,712.7	5,352.6	6,430.7	6,381.6
Low Birthweight	Percentage of live births with low birthweight (< 2,500 grams).	7.9%	8.1%	11%	6.4%	5.4%	6.9%

[~] Data Not Available

Data sources included in the technical section of the report.

Health outcome data by race and ethnic group for Sacramento County showed that the Black community had the lowest life expectancy, highest premature age-adjusted mortality, highest premature death, and highest percentage of low birthweight babies. Data showed the Black community with the highest infant mortality rate, at almost twice the overall Placer County rate. Other Placer County health outcome data showed the American Indian/Alaska Native community with the lowest life expectancy, high premature age-adjusted mortality, and highest premature death rate. Black community members had the highest low birthweight percentage at 11%, drastically higher than any other group in Placer County and the state percentage..

Health Factors - Inequities in the Service Area

Inequalities can be seen in data that help describe health factors in the HSA, such as education attainment and income. These health factors are displayed in the table below and are compared across race and ethnic groups.

Table 4: Health factors comparing race and ethnicity in the SRMC service area.

Health Factors	Description	American Indian\ Alaska Native	Asian	Black	Hispanic	White	Overall
Sacramento					_	_	
Some College ^a	Percentage of adults ages 25 and over with some post-secondary education.	66.3%	83.1%	79.6%	59.5%	78.4%	76.6%
High School Completion ^a	Percentage of adults ages 25 and over with at least a high school diploma or equivalent.	89.6%	94.3%	96.7%	81.9%	96.4%	94.5%
Third Grade Reading Level	Average grade level performance for 3rd graders on English Language Arts standardized tests	~	3.7	2.7	2.8	3.3	3.2
Third Grade Math Level	Average grade level performance for 3rd graders on math standardized tests	~	3.6	2.6	2.6	3.1	3.1
Children in Poverty	Percentage of people under age 18 in poverty.	29.3%	7.4%	4.8%	15.3%	5.9%	7.5%
Median Household Income	The income where half of households in a county earn more and half of households earn less.	\$44,574	\$121,425	\$85,429	\$72,709	\$90,077	\$97,688
Uninsured Population ^b	Percentage of the civilian non-institutionalized population without health insurance.	3.9%	3.5%	4.1%	6.9%	3.5%	4%
Placer							
Some College ^a	Percentage of adults ages 25 and over with some post-secondary education.	55.7%	65%	65.3%	46.7%	72.6%	65.3%
High School Completion ^a	Percentage of adults ages 25 and over with at least a high school diploma or equivalent.	81.5%	82.2%	90.1%	74%	94.2%	87.7%

			_	_	_	_	
Health Factors	Description	American Indian\ Alaska Native	Asian	Black	Hispanic	White	Overall
Third Grade Reading Level	Average grade level performance for 3rd graders on English Language Arts standardized tests	~	3.1	2.3	2.6	3.1	2.8
Third Grade Math Level	Average grade level performance for 3rd graders on math standardized tests	~	3	2.1	2.4	2.9	2.7
Children in Poverty	Percentage of people under age 18 in poverty.	32.3%	18.7%	28.9%	23.7%	13.5%	16%
Median Household Income	The income where half of households in a county earn more and half of households earn less.	\$54,080	\$74,804	\$48,321	\$57,031	\$75,110	\$71,891
Uninsured Population ^b	Percentage of the civilian non-institutionalized population without health insurance.	7.5%	4.7%	4.2%	9.4%	4%	5.5%

[~] Data Not Available

Unless otherwise noted, data sources included in the technical section of the report.

Health factor data for Sacramento County showed that Hispanics have the lowest percentage of some college and high school completion, low third grade reading and math levels and highest percentage of uninsured population compared to other race and ethnic groups. Data also revealed the American Indian/Alaska Native community with the highest percentage of children living in poverty and the lowest median household income. Placer County health factor data by race and ethnicity showed low college and high school completion percentages for Hispanics, along with the highest percentage of uninsured. Further data for the Black Community in Placer County showed the lowest third grade reading and math levels, high percent of children in poverty and lowest median household income.

Population Groups Experiencing Disparities

The figure below describes populations in the SRMC service area identified through qualitative data analysis that were identified as experiencing health disparities. Interview participants were asked, "What specific groups of community members experience health issues the most?" Responses were analyzed by counting the total number of times all key informants and focus-group participants mentioned a particular group as one experiencing disparities. Figure 3 displays the results of this analysis. The groups are not mutually exclusive—one group could be a subset of another group. One of the purposes of identifying the sub-populations was to help guide additional qualitative data collection efforts to focus on the needs of these population groups.

^aFrom 2019 American Community Survey 5-year estimates tables B15002, C15002B, C15002C, C15002D, C15002H, and C15002I.

^bFrom 2019 American Community Survey 5-year estimates table S2701.

Frequency of Mentions in Interviews

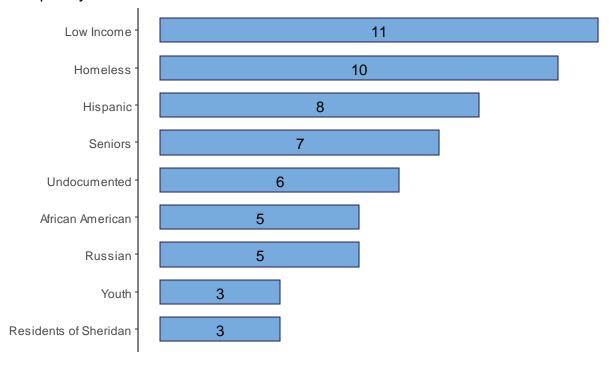


Figure 3: Populations experiencing disparities the SRMC service area.

California Healthy Places Index

Figure 4 displays the California Healthy Places Index (HPI)¹² values for the SRMC service area. The HPI is an index based on 25 health-related measures for communities across California. These measures included in the HPI were selected based on their known relationship to life expectancy and other health outcomes. These values are combined into a final score representing the overall health and well-being of the community which can then be used to compare the factors influencing health between communities. Higher HPI index values are found in communities with a collection of factors that contribute to greater health, and lower HPI values are found in communities where these factors are less present.

¹² Public Health Alliance of Southern California. 2021. The California Health Places Index (HPI): About. Retrieved 26 July 2021 from https://healthyplacesindex.org/about/.

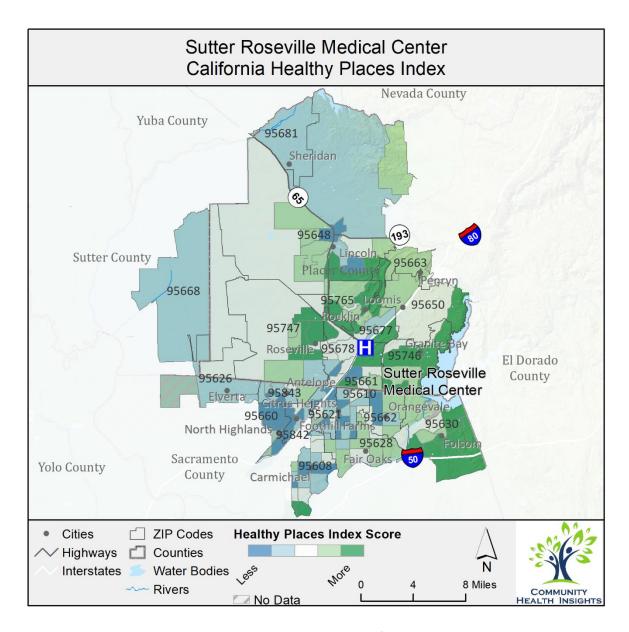


Figure 4: Healthy Places Index for SRMC.

Areas with the darkest blue shading in Figure 4 have the lowest overall HPI scores, indicating factors leading to less healthy neighborhoods. Many of the smaller census tracts in Sacramento County along HWY 80, portions of Auburn in ZIP code 95648 have lower scores. There are likely to be a higher concentration of residents in these locations experiencing health disparities.

Communities of Concern

Communities of Concern are geographic areas within the service area that have the greatest concentration of poor health outcomes and are home to more medically underserved, low-income, and diverse populations at greater risk for poorer health. Communities of Concern are important to the overall CHNA methodology because, after the service area has been assessed more broadly, they allow for a focus on those portions of the region likely experiencing the greatest health disparities. Geographic Communities of Concern were identified using a combination of primary and secondary data sources. (Refer to the technical section of this report for an in-depth description of how these are identified). Analysis of both primary and secondary data revealed 8 ZIP Codes that met the criteria to be classified as Communities of Concern. These are noted in Table 5, with the census population provided for each, and are displayed in Figure 5.

Table 5: Identified Communities of Concern for the SRMC service area.

ZIP Code	Community\Area	Population				
95608	Carmichael	62,539				
95610	Citrus Heights	46,305				
95621	Citrus Heights	41,740				
95648	Lincoln	52,949				
95660	North Highlands	35,461				
95661	Roseville	31,315				
95662	Orangevale	32,172				
95678	Roseville	42,053				
Total Population i	n Communities of Concern	344,534				
Total Population is	725,725					
Percentage of Ser	Percentage of Service Area Population in Community of Concern					

Source: 2019 American Community Survey 5-year estimates; U.S. Census Bureau.

Figure 5 displays the ZIP Codes highlighted in pink that are Communities of Concern for the SRMC service area.

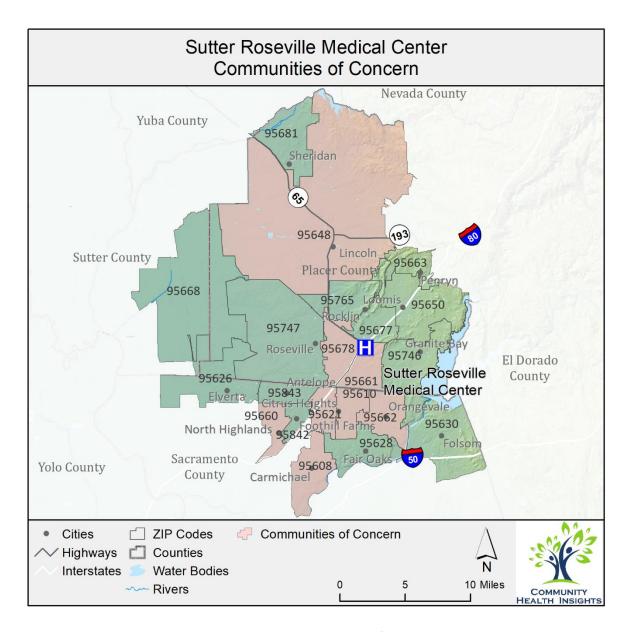


Figure 5: SRMC Communities of Concern.

The Impact of COVID-19 on Health Needs

COVID-19 related health indicators regard the HSA are noted in Table 6.

Table 6: COVID-19-related rates for the SRMC service area.

Indicators	Description	Sacramento	Placer	California		
COVID-19 Mortality	Number of deaths due to COVID-19 per 100,000 population.	198.2	162.4	229.7	Sacramento: Placer: California:	198.2 162.4 229.7
COVID-19 Case Fatality	Percentage of COVID-19 deaths per laboratory-confirmed COVID-19 cases.	1.0%	1.0%	1.0%	Sacramento: Placer: California:	1% 1% 1%
COVID-19 Cumulative Incidence	Number of laboratory- confirmed COVID-19 cases per 100,000 population.	18,912.8	16,713.4	22,294.0	Sacramento: Placer: California:	18,912.8 16,713.4 22,294
COVID-19 Cumulative Full Vaccination Rate	Number of completed COVID-19 vaccinations per 100,000 population.	69,060.2	69,453.1	71,068.4	Sacramento: Placer: California:	69,060.2 69,453.1 71,068.4

COVID-19 data collected on May 19 2022

COVID-19 data revealed that both Sacramento and Placer Counties had lower COVID-19 mortality rates, equal case fatality rates, and lower cumulative incidence rates in comparison to the state. Both counties also had lower full vaccination rates in comparison to the state benchmarks.

Key informants and focus group participants were asked how the COVID-19 pandemic had impacted the health needs they described during interviews. Community survey provider survey respondents were also asked to identify ways in which COVID-19 impacted health needs in the communities they served. A summary of their responses is shown in Table 7.

Table 7: The impacts of COVID-19 on health need as identified in primary data sources.

Key Informant and Focus Group Responses

- Food insecurity worsened.
- There was an increase in homelessness.
- It was difficult for community organizations to keep up with changing rules and guidelines around the pandemic.
- Kids fell behind in school due to the digital divide.
- People who were poorly housed struggled to stay healthy.
- Youth struggled with a loss of resources.
- There was an increase in addiction and relapse.
- There were more financial and emotional stressors.
- A lack of trust developed in the community between those that chose to be vaccinated and those that did not get vaccinated.
- Public Health was underfunded to meet needs that came up during the pandemic.
- The pandemic put stress on the health care delivery system.
- Access to care was impacted in that people could not get in for routine care and screenings.
- Mental health issues increased for youth feeling isolated when schools and other activities shut down.
- Affordable housing has been an issue in the community and it seemed to get worse during the pandemic because options were so limited.
- People who were isolated did not make the healthiest choices and became less healthy during the pandemic.
- Many residents dealt with isolation issues that resulted in more mental health and behavioral health issues and needs.
- People with chronic illness did not keep up with their care and their conditions got worse.
- Dental care and other preventative services were put off.
- People lost their jobs and struggled with economic hardship. Many are still trying to catch up on bills.
- There was an increase in alcohol use.
- More people were showing up in the emergency department in a mental health crisis.
- Seniors became fearful and afraid to go out and that added to their isolation.
- People were experiencing more domestic violence and child abuse due to increased stress and being home.
- Teens served by one community-based organization

Community Service Provider Survey Responses

- Isolation is harming the mental health of community members.
- Residents encounter economic hardships from lost or reduced employment.
- Residents delay or forgo healthcare to limit their exposure to the virus.
- Youth no longer have ready access to the services they previously received at school (e.g., free/reduced lunch, mental and physical health services).
- Residents in the community are being evicted from their homes.

Key Informant and Focus Group Responses	Community Service Provider Survey Responses
 had a 40% increase in suicide ideation. Accessing needed services and resources that switch to a virtual format was difficult for those with limited access to the internet and computers. Stress and anxiety went up across the community. Families struggled with online learning due to a lack of technology in the home. Language barriers created challenges to the flow of information about the pandemic in the community. People from the Bay Area moved to the community, which drove up housing costs, resulting in people losing their rentals because property owners wanted to sell their homes for a big profit. Service workers were especially impacted by this situation. 	

Resources Potentially Available to Meet the Significant Health Needs

In all, 361 resources were identified in the SRMC service area that were potentially available to meet the identified significant health needs. These resources were provided by a total of 131 social service, nonprofit, and governmental organizations, agencies, and programs identified in the CHNA. The identification method included starting with the list of resources from the 2019 Sutter Roseville Medical Center CHNA, verifying that the resources still existed, and then adding newly identified resources into the 2022 CHNA report. Examination of the resources revealed the following numbers of resources for each significant health need as shown in Table 8.

Table 8: Resources potentially available to meet significant health needs in priority order.

Significant Health Needs (in Priority Order)	Number of Resources
Access to Basic Needs Such as Housing, Jobs, and Food	70
Access to Mental/Behavioral Health and Substance Use Services	54
Access to Quality Primary Care Health Services	40
Access to Functional Needs	5
Injury and Disease Prevention and Management	49
Active Living and Healthy Eating	35
Increased Community Connections	51
Safe and Violence-Free Environment	22
Healthy Physical Environment	3
Access to Specialty and Extended Care	22
Access to Dental Care and Preventive Services	10
Total Resources	361

For more specific examination of resources by significant health need and by geographic location, as well as the detailed method for identifying these, see the technical section of this report.

Impact and Evaluation of Actions Taken by Hospital

Regulations require that each hospital's CHNA report include "an evaluation of the impact of any actions that were taken since the hospital facility finished conducting its immediately preceding CHNA to address the significant health needs identified in the hospital facility's prior CHNA(s) (p. 78969)." SRMC invested efforts to address the significant health needs identified in the prior CHNA. Appendix A includes details of those efforts.

Conclusion

CHNAs play an important role in helping nonprofit hospitals and other community organizations determine where to focus community benefit and health improvement efforts, including targeting efforts in geographic locations and on specific populations experiencing inequities leading to health disparities. Data in the CHNA report can help provide nonprofit hospitals and community service providers with content to work in collaboration to engage in meaningful community work.

¹³ Federal Register, Vol. 79, No. 250, (Wednesday, December 31, 2014). Department of the Treasury, Internal Revenue Service.

2022 CHNA Technical Section

The following section presents a detailed account of data collection, analysis, and results for the Sutter Roseville Medical Center (SRMC) Hospital Service Area (HSA).

Results of Data Analysis

Compiled Secondary Data

The tables and figures that follow show the specific values for the health need indicators used as part of the health need identification process. Indicator values for Sacramento and Placer Counties were compared to the California state benchmark and are highlighted below when performance was worse in the counties than in the state. The associated figures show rates for the counties compared to the California state rates.

Length of Life *Table 9: County length of life indicators compared to state benchmarks.*

Indicators	Description	Sacramento	Placer	California		
Early Life	-	-				
Infant Mortality	Number of all infant deaths (within 1 year), per 1,000 live births.	4.9	3.5	4.2	Sacramento: Placer: California:	4.9 3.5 4.2
Child Mortality	Number of deaths among children under age 18 per 100,000 population.	41.5	27.1	36.0	Sacramento: Placer: California:	41.5 27.1 36
Life Expectancy	Average number of years a person can expect to live.	79.6	82.4	81.7	Sacramento: Placer: California:	79.6 82.4 81.7
Overall						
Premature Age- Adjusted Mortality	Number of deaths among residents under age 75 per 100,000 population (age-adjusted).	325.0	226.4	268.4	Sacramento: Placer: California:	325 226.4 268.4

Indicators	Description	Sacramento	Placer	California		
Premature Death	Years of potential life lost before age 75 per 100,000 population (ageadjusted).	6,381.6	4,471.2	5,253.1	Sacramento: Placer: California:	6,381.6 4,471.2 5,253.1
Stroke Mortality	Number of deaths due to stroke per 100,000 population.	47.0	54.5	41.2	Sacramento: Placer: California:	47 54.5 41.2
Chronic Lower Respiratory Disease Mortality	Number of deaths due to chronic lower respiratory disease per 100,000 population.	40.6	46.8	34.8	Sacramento: Placer: California:	40.6 46.8 34.8
Diabetes Mortality	Number of deaths due to diabetes per 100,000 population.	30.2	24.1	24.1	Sacramento: Placer: California:	30.2 24.1 24.1
Heart Disease Mortality	Number of deaths due to heart disease per 100,000 population.	171.1	186.5	159.5	Sacramento: Placer: California:	171.1 186.5 159.5
Hypertension Mortality	Number of deaths due to hypertension per 100,000 population.	17.8	12.8	13.8	Sacramento: Placer: California:	17.8 12.8 13.8
Cancer, Liver, an	d Kidney Disease				-	
Cancer Mortality	Number of deaths due to cancer per 100,000 population.	169.7	199.9	152.9	Sacramento: Placer: California:	169.7 199.9 152.9
Liver Disease Mortality	Number of deaths due to liver disease per 100,000 population.	13.7	15.3	13.9	Sacramento: Placer: California:	13.7 15.3 13.9

Indicators	Description	Sacramento	Placer	California		
Kidney Disease Mortality	Number of deaths due to kidney disease per 100,000 population.	3.6	9.5	9.7	Sacramento: Placer: California:	3.6 9.5 9.7
Intentional and	Unintentional Injuries					
Suicide Mortality	Number of deaths due to suicide per 100,000 population.	13.6	13.8	11.2	Sacramento: Placer: California:	13.6 13.8 11.2
Unintentional Injuries Mortality	Number of deaths due to unintentional injuries per 100,000 population.	43.5	39.6	35.7	Sacramento: Placer: California:	43.5 39.6 35.7
COVID-19						
COVID-19 Mortality	Number of deaths due to COVID-19 per 100,000 population.	198.2	162.4	229.7	Sacramento: Placer: California:	198.2 162.4 229.7
COVID-19 Case Fatality	Percentage of COVID-19 deaths per laboratory-confirmed COVID-19 cases.	1.0%	1.0%	1.0%	Sacramento: Placer: California:	1% 1% 1%
Other						
Alzheimer's Disease Mortality	Number of deaths due to Alzheimer's disease per 100,000 population.	47.3	62.4	41.2	Sacramento: Placer: California:	47.3 62.4 41.2
Influenza and Pneumonia Mortality	Number of deaths due to influenza and pneumonia per 100,000 population.	16.2	17.5	16.0	Sacramento: Placer: California:	16.2 17.5 16

Quality of Life

Table 10: County quality of life indicators compared to state benchmarks.

Indicators	Description	Sacramento	Placer	California		
Chronic Dise	ase					
Diabetes Prevalence	Percentage of adults ages 20 and above with diagnosed diabetes.	9.4%	7.0%	8.8%	Sacramento: Placer: California:	9.4% 7% 8.8%
Low Birthweight	Percentage of live births with low birthweight (< 2,500 grams).	6.9%	5.7%	6.9%	Sacramento: Placer: California:	6.9% 5.7% 6.9%
HIV Prevalence	Number of people ages 13 years and older living with a diagnosis of human immunodeficiency virus (HIV) infection per 100,000 population.	335.2	105.6	395.9	Sacramento: Placer: California:	335.2 105.6 395.9
Disability	Percentage of the total civilian noninstitutionalized population with a disability	11.8%	10.6%	10.6%	Sacramento: Placer: California:	11.8% 10.6% 10.6%
Mental Heal	th					
Poor Mental Health Days	Average number of mentally unhealthy days reported in past 30 days (age-adjusted).	4.5	3.8	3.7	Sacramento: Placer: California:	4.5 3.8 3.7
Frequent Mental Distress	Percentage of adults reporting 14 or more days of poor mental health per month (ageadjusted).	13.3%	11.8%	11.3%	Sacramento: Placer: California:	13.3% 11.8% 11.3%
Poor Physical Health Days	Average number of physically unhealthy days reported in past 30 days (age-adjusted).	4.2	3.7	3.9	Sacramento: Placer: California:	4.2 3.7 3.9

Indicators	Description	Sacramento	Placer	California		
Frequent Physical Distress	Percentage of adults reporting 14 or more days of poor physical health per month (ageadjusted).	12.6%	10.8%	11.6%	Sacramento: Placer: California:	12.6% 10.8% 11.6%
Poor or Fair Health	Percentage of adults reporting fair or poor health (age-adjusted).	18.3%	12.5%	17.6%	Sacramento: Placer: California:	18.3% 12.5% 17.6%
Cancer						
Colorectal Cancer Prevalence	Colon and rectum cancers per 100,000 population (ageadjusted).	37.8	34.9	34.8	Sacramento: Placer: California:	37.8 34.9 34.8
Breast Cancer Prevalence	Female in situ breast cancers per 100,000 female population (ageadjusted).	31.8	37.9	27.9	Sacramento: Placer: California:	31.8 37.9 27.9
Lung Cancer Prevalence	Lung and bronchus cancers per 100,000 population (ageadjusted).	52.1	44.3	40.9	Sacramento: Placer: California:	52.1 44.3 40.9
Prostate Cancer Prevalence	Prostate cancers per 100,000 male population (ageadjusted).	79.2	112.8	91.2	Sacramento: Placer: California:	79.2 112.8 91.2
COVID-19						-
COVID-19 Cumulative Incidence	Number of laboratory- confirmed COVID-19 cases per 100,000 population.	18,912.8	16,713.4	22,294.0	Sacramento: Placer: California:	18,912.8 16,713.4 22,294
Other						
Asthma ED Rates	Emergency department visits due to asthma per 10,000 (age-adjusted).	641.0	329.0	422.0	Sacramento: Placer: California:	641 329 422

Indicators	Description	Sacramento	Placer C	alifornia		
Asthma ED Rates for Children	Emergency department visits due to asthma among ages 5-17 per 10,000 population ages 5-17 (age-adjusted).	759.0	355.0	601.0	Sacramento: Placer: California:	759 355 601

Health Behavior

Table 11: County health behavior indicators compared to state benchmarks.

Indicators	Description	Sacramento	Placer	California		
Excessive Drinking	Percentage of adults reporting binge or heavy drinking (ageadjusted).	20.4%	23.6%	18.1%	Sacramento: Placer: California:	20.4% 23.6% 18.1%
Drug Induced Death	Drug induced deaths per 100,000 (age- adjusted).	19.4	13.5	14.3	Sacramento: Placer: California:	19.4 13.5 14.3
Adult Obesity	Percentage of the adult population (age 20 and older) that reports a body mass index (BMI) greater than or equal to 30 kg/m2.	29.9%	20.2%	24.3%	Sacramento: Placer: California:	29.9% 20.2% 24.3%
Physical Inactivity	Percentage of adults ages 20 and over reporting no leisure-time physical activity.	19.8%	13.7%	17.7%	Sacramento: Placer: California:	19.8% 13.7% 17.7%
Limited Access to Healthy Foods	Percentage of population who are low-income and do not live close to a grocery store.	4.4%	3.0%	3.3%	Sacramento: Placer: California:	4.4% 3% 3.3%
Food Environment Index	Index of factors that contribute to a healthy food environment, from 0 (worst) to 10 (best).	8.1	8.9	8.8	Sacramento: Placer: California:	8.1 8.9 8.8

Indicators	Description	Sacramento Placer	California		
Access to Exercise Opportunities	Percentage of population with adequate access to locations for physical activity.	97.4% 93.9%	93.1%	Sacramento: Placer: California:	97.4% 93.9% 93.1%
Chlamydia Incidence	Number of newly diagnosed chlamydia cases per 100,000 population.	748.5 291.3	585.3	Sacramento: Placer: California:	748.5 291.3 585.3
Teen Birth Rate	Number of births per 1,000 female population ages 15-19.	17.4 7.1	17.4	Sacramento: Placer: California:	17.4 7.1 17.4
Adult Smoking	Percentage of adults who are current smokers (age-adjusted).	14.0% 11.7%	11.5%	Sacramento: Placer: California:	14% 11.7% 11.5%

Clinical Care

Table 12: County clinical care indicators compared to state benchmarks.

Indicators	Description	Sacramento	Placer California	-	
Primary Care Shortage Area	Presence of a primary care health professional shortage area within the county.	Yes	Yes	Sacramento: Placer: California:	Yes Yes
Dental Care Shortage Area	Presence of a dental care health professional shortage area within the county.	No	Yes	Sacramento: Placer: California:	No Yes
Mental Health Care Shortage Area	Presence of a mental health professional shortage area within the county.	Yes	Yes	Sacramento: Placer: California:	Yes

Indicators	Description	Sacramento	Placer	California		
Medically Underserved Area	Presence of a medically underserved area within the county.	Yes	No		Sacramento: Placer: California:	Yes No
Mammography Screening	Percentage of female Medicare enrollees ages 65-74 that received an annual mammography screening.	37.0%	46.0%	36.0%	Sacramento: Placer: California:	37% 46% 36%
Dentists	Dentists per 100,000 population.	78.3	105.7	87.0	Sacramento: Placer: California:	78.3 105.7 87
Mental Health Providers	Mental health providers per 100,000 population.	385.9	314.3	373.4	Sacramento: Placer: California:	385.9 314.3 373.4
Psychiatry Providers	Psychiatry providers per 100,000 population.	14.5	13.9	13.5	Sacramento: Placer: California:	14.5 13.9 13.5
Specialty Care Providers	Specialty care providers (non-primary care physicians) per 100,000 population.	222.6	218.1	190.0	Sacramento: Placer: California:	222.6 218.1 190
Primary Care Providers	Primary care physicians per 100,000 population + other primary care providers per 100,000 population.	155.4	186.9	147.3	Sacramento: Placer: California:	155.4 186.9 147.3

Indicators	Description	Sacramento	Placer	California		
Preventable Hospitalization	Preventable hospitalizations per 100,000 (age-sex- poverty adjusted)	1,042.8	706.7	948.3	Sacramento: Placer: California:	1,042.8 706.7 948.3
COVID-19						
COVID-19 Cumulative Full Vaccination Rate	Number of completed COVID-19 vaccinations per 100,000 population.	69,060.2 6	9,453.1	71,068.4	Sacramento: Placer: California:	69,060.2 69,453.1 71,068.4

Socio-Economic and Demographic Factors

Table 13: County socio-economic and demographic factors indicators compared to state benchmarks.

Indicators	Description	Sacramento	Placer (California		
Community Safe	ety					
Homicide Rate	Number of deaths due to homicide per 100,000 population.	5.9	2.1	4.8	Sacramento: Placer: California:	5.9 2.1 4.8
Firearm Fatalities Rate	Number of deaths due to firearms per 100,000 population.	9.7	6.4	7.8	Sacramento: Placer: California:	9.7 6.4 7.8
Violent Crime Rate	Number of reported violent crime offenses per 100,000 population.	508.2	162.0	420.9	Sacramento: Placer: California:	508.2 162 420.9
Juvenile Arrest Rate	Felony juvenile arrests per 1,000 juveniles	2.0	1.5	2.1	Sacramento: Placer: California:	2 1.5 2.1
Motor Vehicle Crash Death	Number of motor vehicle crash deaths per 100,000 population.	10.6	7.6	9.5	Sacramento: Placer: California:	10.6 7.6 9.5

Indicators	Description	Sacramento	Placer	California		
Some College	Percentage of adults ages 25-44 with some post- secondary education.	66.9%	78.6%	65.7%	Sacramento: Placer: California:	66.9% 78.6% 65.7%
High School Completion	Percentage of adults ages 25 and over with a high school diploma or equivalent.	87.7%	94.5%	83.3%	Sacramento: Placer: California:	87.7% 94.5% 83.3%
Disconnected Youth	Percentage of teens and young adults ages 16-19 who are neither working nor in school.	8.2%	5.6%	6.4%	Sacramento: Placer: California:	8.2% 5.6% 6.4%
Third Grade Reading Level	Average grade level performance for 3rd graders on English Language Arts standardized tests	2.8	3.2	2.9	Sacramento: Placer: California:	2.8 3.2 2.9
Third Grade Math Level	Average grade level performance for 3rd graders on math standardized tests	2.7	3.1	2.7	Sacramento: Placer: California:	2.7 3.1 2.7
Employment						
Unemployment	Percentage of population ages 16 and older unemployed but seeking work.	3.7%	3.1%	4.0%	Sacramento: Placer: California:	3.7% 3.1% 4%
Family and Socia	Family and Social Support					
Children in Single-Parent Households	Percentage of children that live in a household headed by single parent.	25.8%	14.7%	22.5%	Sacramento: Placer: California:	25.8% 14.7% 22.5%

Indicators	Description	Sacramento	Placer	California		
Social Associations	Number of membership associations per 10,000 population.	7.3	7.6	5.9	Sacramento: Placer: California:	7.3 7.6 5.9
Residential Segregation (Non- White/White)	Index of dissimilarity where higher values indicate greater residential segregation between non- White and White county residents.	37.7	26.1	38.0	Sacramento: Placer: California:	37.7 26.1 38
Income	-					
Children Eligible for Free Lunch	Percentage of children enrolled in public schools that are eligible for free or reduced price lunch.	59.8%	26.2%	59.4%	Sacramento: Placer: California:	59.8% 26.2% 59.4%
Children in Poverty	Percentage of people under age 18 in poverty.	16.0%	7.5%	15.6%	Sacramento: Placer: California:	16% 7.5% 15.6%
Median Household Income	The income where half of households in a county earn more and half of households earn less.	\$71,891.0	\$97,688.0	\$80,423.0	Sacramento: Placer: California:	\$71,891 \$97,688 \$80,423
Uninsured Population under 64	Percentage of population under age 65 without health insurance.	6.1%	4.6%	8.3%	Sacramento: Placer: California:	6.1% 4.6% 8.3%

Indicators	Description	Sacramento	Placer Ca	lifornia		
Income Inequality	Ratio of household income at the 80th percentile to income at the 20th percentile.	4.7	4.6	5.2	Sacramento: Placer: California:	4.7 4.6 5.2

Physical Environment

Table 14: County physical environment indicators compared to state benchmarks.

Indicators	Description	Sacramento Placer California		
Housing				
Severe Housing Problems	Percentage of households with at least 1 of 4 housing problems: overcrowding, high housing costs, lack of kitchen facilities, or lack of plumbing facilities.	22.1% 17.7% 26.4%	Sacramento: Placer: California:	22.1% 17.7% 26.4%
Severe Housing Cost Burden	Percentage of households that spend 50% or more of their household income on housing.	17.9% 14.9% 19.7%	Sacramento: Placer: California:	17.9% 14.9% 19.7%
Homeownership	Percentage of occupied housing units that are owned.	56.4% 71.9% 54.8%	Sacramento: Placer: California:	56.4% 71.9% 54.8%
Homelessness Rate	Number of homeless individuals per 100,000 population.	361.5 193.0 411.2	Sacramento: Placer: California:	361.5 193 411.2
Transit				
Households with no Vehicle Available	Percentage of occupied housing units that have no vehicles available.	6.6% 3.8% 7.1%	Sacramento: Placer: California:	6.6% 3.8% 7.1%

Indicators	Description	Sacramento P	lacer	California		
Long Commute - Driving Alone	Among workers who commute in their car alone, the percentage that commute more than 30 minutes.	39.4% 3	9.8%	42.2%	Sacramento: Placer: California:	39.4% 39.8% 42.2%
Access to Public Transit	Percentage of population living near a fixed public transportation stop	72.9% 4	5.2%	69.6%	Sacramento: Placer: California:	72.9% 45.2% 69.6%
Air and Water Qu	ıality					
Pollution Burden Percent	Percentage of population living in a census tract with a CalEnviroscreen 3.0 pollution burden score percentile of 50 or greater	24.1%	8.3%	51.6%	Sacramento: Placer: California:	24.1% 8.3% 51.6%
Air Pollution - Particulate Matter	Average daily density of fine particulate matter in micrograms per cubic meter (PM2.5).	8.7	7.2	8.1	Sacramento: Placer: California:	8.7 7.2 8.1
Drinking Water Violations	Presence of health- related drinking water violations in the county.	Yes	No		Sacramento: Placer: California:	Yes No

Community Service Provider Survey Results

Below are the results from the service provider survey for Placer and Sacramento Counties. For the purposes of health need identification, this survey data was aggregated. However, it is provided here broken down by county for ease of interpretation.

Table 15: Service provider survey results for Sacramento and Placer Counties.

Service Provider Survey Snapshot Placer County (N=22)					
Health Needs	%				
	Reporting				
Most Frequently Reported					
Access to Basic Needs Such as Housing, Jobs, and Food	86.4%				
System Navigation	81.8%				
Access to Mental/Behavioral Health and Substance-Abuse Services	72.7%				

Access to Quality Primary Care Health Services	68.2%
Access to Specialty and Extended Care	59.1%
pp 3/ Priority (Most Frequently Reported Characteristics)	
Access to Basic Needs Such as Housing, Jobs, and Food	77.2%
Services for homeless residents in the area are insufficient.	
The area needs additional low-income housing options.	
Lack of affordable housing is a significant issue in the area.	
It is difficult to find affordable childcare.	
Many residents struggle with food insecurity.	
Access to Mental/Behavioral Health and Substance Abuse Services	54.5%
Substance-abuse is a problem in the area (e.g., use of opiates and	
methamphetamine, prescription misuse). There aren't enough mental health providers or treatment centers in the area	
(e.g., psychiatric beds, therapists, support groups).	
Treatment options (both mental health and substance-use) for those with Medi-Cal are limited.	
Additional services for those who are homeless and experiencing mental/behavioral health issues are needed.	
Access to Specialty and Extended Care	36.4%
People have to travel to reach specialists.	
Too few specialty and extended care providers accept Medi-Cal.	
Not all specialty care is covered by insurance.	
Wait-times for specialist appointments are excessively long.	

Service Provider Survey Snapshot Sacramento County (N=47)					
Health Needs	%				
	Reporting				
Most Frequently Reported					
Access to Mental/Behavioral Health and Substance-Abuse Services	96.8%				
Access to Basic Needs	96.8%				
A Safe and Violence-Free Environment	83.9%				
System Navigation	80.6%				
Top 3/ Priority (Most Frequently Reported Characteristics)					
Access to Mental/Behavioral Health and Substance-Abuse Services.	77.4%				
It's difficult for people to navigate for mental/behavioral healthcare.					
There aren't enough services here for those who are homeless and dealing					
with substance-abuse issues.					
Additional services for those who are homeless and experiencing					
mental/behavioral health issues are needed.					
There aren't enough mental health providers or treatment centers in the area					
(e.g., psychiatric beds, therapists, support groups).					
Substance-abuse is a problem in the area (e.g., use of opiates and					
methamphetamine, prescription misuse).					
Access to Basic Needs	74.2%				

Lack of affordable housing is a significant issue in the area.	
The area needs additional low-income housing options.	
Services for homeless residents in the area are insufficient.	
It is difficult to find affordable childcare.	
Access to Quality Primary Care Health Services	32.3%
Patients have difficulty obtaining appointments outside of regular business	
hours.	
Wait-times for appointments are excessively long.	

CHNA Methods and Processes

Two related models were foundational in this CHNA. The first is a conceptual model that expresses the theoretical understanding of community health used in the analysis. This understanding is important because it provides the framework underpinning the collection of primary and secondary data. It is the tool used to ensure that the results are based on a rigorous understanding of those factors that influence the health of a community. The second model is a process model that describes the various stages of the analysis. It is the tool that ensures that the resulting analysis is based on a tight integration of community voice and secondary data and that the analysis meets federal regulations for conducting hospital CHNAs.

Conceptual Model

The conceptual model used in this needs assessment is shown in Figure 6. This model organizes populations' individual health-related characteristics in terms of how they relate to up- or downstream health and health-disparities factors. In this model, health outcomes (quality and length of life) are understood to result from the influence of health factors describing interrelated individual, environmental, and community characteristics, which in turn are influenced by underlying policies and programs.

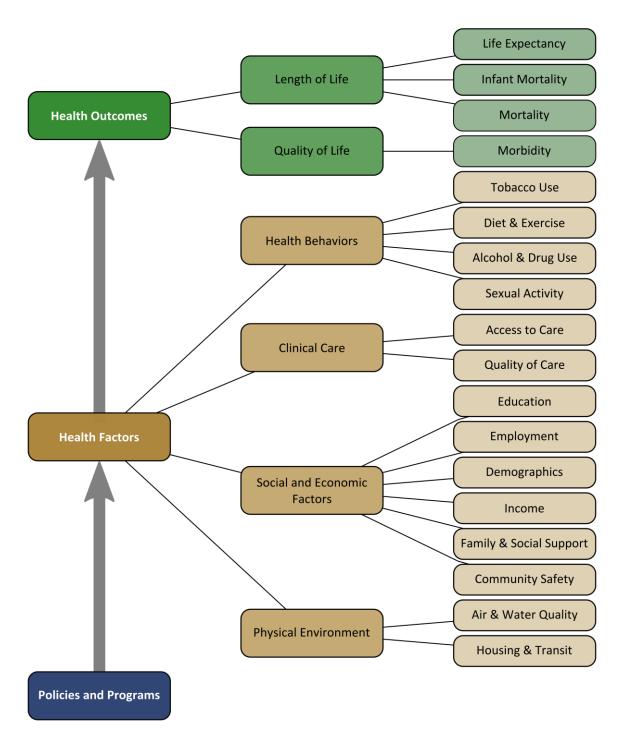


Figure 6: Community Health Assessment Conceptual Model as modified from the County Health Rankings Model, Robert Wood Johnson Foundation, and University of Wisconsin, 2015.

This model was used to guide the selection of secondary indicators in this analysis as well as to express in general how these upstream health factors lead to the downstream health outcomes. It also suggests that poor health outcomes within the service area can be improved through policies and programs that address the health factors contributing to them. This conceptual model is a slightly modified version of

the County Health Rankings Model used by the Robert Wood Johnson Foundation. It was primarily altered by adding a "Demographics" category to the "Social and Economic Factors" in recognition of the influence of demographic characteristics on health outcomes.

To generate the list of secondary indicators used in the assessment, each conceptual model category was reviewed to identify potential indicators that could be used to fully represent the category. The results of this discussion were then used to guide secondary data collection.

Process Model

Figure 7 outlines the data collection and analysis stages of this process. The project began by confirming the HSA for Sutter Roseville Medical Center for which the CHNA would be conducted. Primary data collection included key informant interviews and focus-groups with community health experts and residents as well as a community survey provider survey. Initial key informant interviews were used to identify Communities of Concern which are areas or population subgroups within the county experiencing health disparities.

Overall primary and secondary data were integrated to identify significant health needs for the HSA. Significant health needs were then prioritized based on analysis of the primary data. Finally, information was collected regarding the resources available within the community to meet the identified health needs. An evaluation of the impact of the hospital's prior efforts was obtained from hospital representatives and any written comments on the previous CHNA were gathered and included in the report.

Greater detail on the collection and processing of the secondary and primary data is given in the next two sections. This is followed by a more detailed description of the methodology utilized during the main analytical stages of the process.

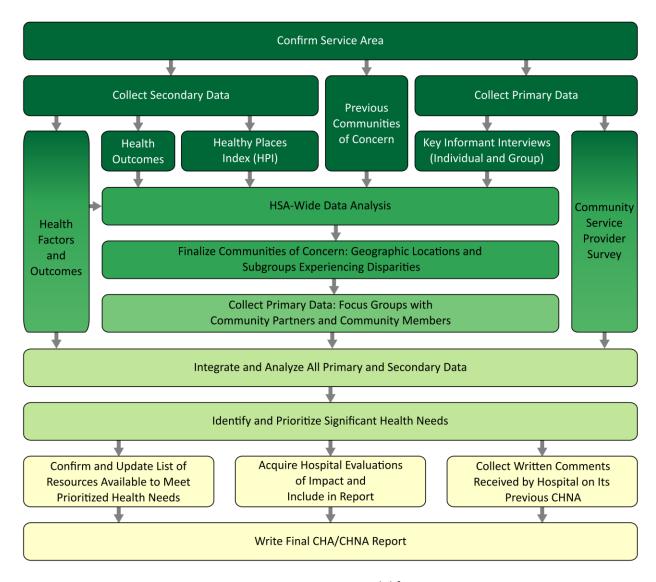


Figure 7: CHNA process model for SRMC.

Primary Data Collection and Processing

Primary Data Collection

Input from the community served by Sutter Roseville Medical Center was collected through two main mechanisms. First, key informant interviews were conducted with community health experts and area service providers (i.e., members of social service nonprofit organizations and related healthcare organizations). These interviews occurred in both one-on-one and in group interview settings. Second, focus groups were conducted with community residents that were identified as populations experiencing disparities.

All participants were given an informed consent form prior to their participation, which provided information about the project, asked for permission to record the interview, and listed the potential benefits and risks for involvement in the interview. All interview data were collected through note taking and, in some instances, recording.

Key Informant Results

Primary data collection with key informants included two phases. First, phase one began by interviewing area-wide service providers with knowledge of the service area, including input from the designated Public Health Department. Data from these area-wide informants, coupled with socio-demographic data, was used to identify additional key informants for the assessment that were included in phase two.

As a part of the interview process, all key informants were asked to identify vulnerable populations. The interviewer asked each participant to verbally explain what vulnerable populations existed in the county. As needed for a visual aid, key informants were provided a map of the HSA to directly point to the geographic locations of these vulnerable communities. Additional key informant interviews were focused on the geographic locations and/or subgroups identified in the earlier phase.

Table 16 contains a listing of community health experts, or key informants, which contributed input to the CHNA. The table describes the name of the represented organization, the number of participants and area of expertise, the populations served by the organization, and the date of the interview. Some of the interviews listed below were conducted as a part of a data sharing agreement with Kaiser Permanente (Harder and Co) conducting a similar assessment in Placer and Sacramento Counites. A few interviews are listed below that were conducted by CHI as a part of Sutter Hospital CHNA work throughout Sacramento County.

Table 16: Key informant list.

Organization	Date	Number of Participants	Area of Expertise	Populations Served
Chapa-De Indian Health*	08/20/2021	1	Healthcare services	Native American community
Homeless Resource Council of the Sierras; Gathering Inn Placer; Roseville Housing Authority*	09/01/2021	3	Housing	Homeless
Latino Leadership Council*	08/03/2021	1	Health, education, and youth development	Spanish speaking; Undocumented; uninsured
Lighthouse Counseling and Family Resource Center	03/03/2022	1	Counseling and social services	Low income families
Mercy Hospital of Folsom**	05/21/2021	4	Acute Care Hospital: Healthcare services	All residents of Sacramento County and parts of Placer County
Mercy San Juan Medical Center**	06/01/2021	9	Acute Care Hospital: Healthcare services	All residents of Sacramento County and parts of Placer County

Organization	Date	Number of Participants	Area of Expertise	Populations Served
Mutual Assistance Center**	07/02/2021	1	Community based organization; Social and economic infrastructure	Low income, medically underserved, racial or ethnic minorities
People Reaching Out**	06/08/2021	1	Youth development and prevention services	Low income, underserved communities
Placer County Office of Education	03/15/2022	1	Education	Students and families
Placer County Public Health*	08/02/2021	1	Public Health	Placer County
Placer Food Bank	03/04/2022	1	Food insecurity	Low income; food insecure families; Spanish speaking; seniors
Placer People of Faith Together*	08/04/2021	1	Faith based support and advocacy	Low income
Seniors First Placer*	09/01/2021	1	Support services for independence	Seniors
Slavic Assistance Center**	06/10/2021	1	Community based organization; health promotion, education, and training	Low income Slavic immigrants and refugee individuals and families
Sutter Roseville Medical Center Staff	03/03/2022	2	Acute Care Hospital: Healthcare services	Placer County and parts of Sacramento County
Wellspace Health	03/08/2022	3	FQHC; Healthcare services	Medi-Cal and underserved
World Relief Sacramento*	08/11/2021	1	Refugee assistance	Focus on Syrian & broader Middle Eastern communities

^{*}Data shared by Kaiser Permanente (Harder and Company) via a data sharing agreement.

Key Informant Interview Guide

The following questions served as the interview guides for key informant interviews.

2022 CHNA Group/Key Informant Interview Protocol

1. BACKGROUND

- a) Please tell me about your current role and the organization you work for?
 - i. Probe for:
 - 1. Public health (division or unit)
 - 2. Hospital health system
 - 3. Local non-profit

^{**}Data collected by CHI for other Sutter Hospital CHNAs in Sacramento County.

- 4. Community member
- b. How would you define the community (ies) you or your organization serves?
 - i. Probe for:
 - 1. Specific geographic areas?
 - 2. Specific populations served?
 - 3. Who? Where? Racial/ethnic make-up, physical environment (urban/rural, large/small)

2. CHARACTERISTICS OF A HEALTHY COMMUNITY

- a. In your view, what does a healthy community look like?
 - i. Probe for:
 - 1. Social factors
 - 2. Economic factors
 - 3. Clinical care
 - 4. Physical/built environment (food environment, green spaces)
 - 5. Neighborhood safety

3. HEALTH ISSUES

- a. What would you say are the biggest health needs in the community?
 - i. Probe for:
 - 1. How has the presence of COVID-19 impacted these health needs?
- b. INSERT MAP exercise: Please use the map provided to help our team understand where communities that experience the greatest health disparities live?
 - i. Probe for:
 - 1. What specific geographic locations struggle with health issues the most?
 - 2. What specific groups of community members experience health issues the most?

4. **CHALLENGES/BARRIERS**

- a. Looking through the lens of equity, what are the challenges (barriers or drivers) to being healthy for the community as a whole?
 - i. Do these inequities exist among certain population groups?
 - ii. Probe for:
 - 1. Health Behaviors (maladaptive, coping)
 - 2. Social factors (social connections, family connectedness, relationship with law enforcement)
 - 3. Economic factors (income, access to jobs, affordable housing, affordable food)
 - Clinical Care factors (access to primary care, secondary care, quality of care)
 - 5. Physical (Built) environment (safe and healthy housing, walkable communities, safe parks)

5. **SOLUTIONS**

- a. What solutions are needed to address the health needs and or challenges mentioned?
 - i. Probe for:
 - 1. Policies
 - 2. Care coordination
 - 3. Access to care
 - 4. Environmental change

6. **PRIORITY**

a. Which would you say are currently the most important or urgent health issues or challenges to address (at least 3 to 5) in order to improve the health of the community?

7. **RESOURCES**

- a. What resources exist in the community to help people live healthy lives?
 - i. Probe for:
 - 1. Barriers to accessing these resources.
 - 2. New resources that have been created since 2019
 - 3. New partnerships/projects/funding

8. PARTICIPANT DRIVEN SAMPLING:

- a. What other people, groups or organizations would you recommend we speak to about the health of the community?
 - i. Name 3 types of service providers that you would suggest we include in this work?
 - ii. Name 3 types of community members that you would recommend we speak to in this work?
- 9. OPEN: Is there anything else you would like to share with our team about the health of the community?

Focus Group Results

Focus group interviews were conducted with community members or service providers living or working in geographic areas of the service area identified as locations or populations experiencing a disparate amount of poor socioeconomic conditions and poor health outcomes. Recruitment consisted of referrals from designated service providers representing vulnerable populations, as well as direct outreach to special population groups.

Table 17 contains a listing of community resident groups that contributed input to the CHNA. The table describes the hosting organization of the focus group, the date it occurred, the total number of participants, and population represented for focus group members.

Table 17: Focus group list.

Hosting Organization	Date	Number of Participants	Populations Represented
Hardel Edward Co. 191	02/00/2022	· ·	C
Health Education Council	03/08/2022	14	Community of Roseville
Project Go, Inc.	03/24/2022	25	Low-income seniors
Lighthouse Counseling &	02/25/2022		Low-income families and individuals;
Family Resource Center	03/25/2022	6	Spanish speaking
Lating Landarship Council	03/25/2022	1.4	Spanish speaking and Latino community
Latino Leadership Council	03/25/2022	14	in Sacramento and Placer Counties

Focus Group Interview Guide

The following questions served as the interview guides for focus group interviews.

2022 CHNA Focus Group Interview Protocol

- 1. Let's start by introducing ourselves. Please tell us your name, the town you live in, and one thing that you are proud of about your community.
- 2. We would like to hear about the community where you live. Tell us in a few words what you think of as "your community." What it is like to live in your community?
- 3. What do you think that a "healthy environment" is?
- 4. When thinking about your community based on the healthy environment you just described, what are the biggest health needs in your community?
- 5. Are needs more prevalent in a certain geographic area, or within a certain group of the community?
- 6. How has the presence of COVID-19 impacted these health needs?
- 7. What are the challenges or barriers to being healthy in your community?
- 8. What are some solutions that can help solve the barriers and challenges you talked about?
- 9. Based on what we have discussed so far, what are currently the most important or urgent top 3 health issues or challenges to address to improve the health of the community?
- 10. Are these needs that have recently come up or have they been around for a long time?
- 11. What are resources that exist in the community that help your community live healthy lives and address the health issues and inequity we have discussed?
- 12. Is there anything else you would like to share with our team about the health of the community?

Primary Data Processing

Key informant and focus group data were analyzed using qualitative analytic software. Content analysis included thematic coding to potential health need categories, the identification of special populations experiencing health issues, and the identification of resources. In some instances, data were coded in accordance with the interview question guide. Results were aggregated to inform the determination of prioritized significant health needs.

Community Service Provider Survey

A web-based survey was administered to community service providers (CSP) who delivered health and social services to community residents of the HSA. A list of CSPs affiliated with the nonprofit hospitals included in this report was used as an initial sampling frame. An email recruitment message was sent to these CSPs detailing the survey aims and inviting them to participate. Participants we also encouraged to forward the recruitment message to other CSPs in their networks. The survey was designed using Qualtrics, an online survey platform, and was available for approximately two weeks. 69 respondents completed the survey. Survey respondents were also given the opportunity to be acknowledged for their participation in the report and are listed as follows:

Bridget Alexander, Ron Arneson, Louise Arquilla, Janine Bera, Brandon Bettencourt, Jessica Brown, Johnny Burke, Kathilynn Carpenter, Sharon Chandler, Lesia Chase, Sunjung Cho, Darla Clark, Kaitlynn DiCicco, Keith Diederich, Rebecca Dorcich-Fyfe, Elizabeth Duffy, Amy Eargle, Meredith Evans, Rosa Flores, Terri Galvan, Neil Goforth, Crystal Harding, Bob Harlan, Beth Hassett, Eric Hernandez, Anthony Hill, Josiah Kitonga, Steve Kroeger, Mai Lee, Kelsey Long, Mollie Murbach, Manena Ng'ambi, John Nicoletti, Bonnie Rea, Julie Rhoten, Shari Roeseler, Alicia Rozum, Aimee Sagan, Marbella Sala, Robina

Sana, Genelle Smiht, Geoff Smith, Eileen Speaker, Lisa Stark, Alinea Stevens, Dimitrius Stone, Greg Stone, Ericka Summers, Nilda Valmores, Sabrin Vella, and Gina Warren

After providing socio-demographic information including the county they served and their affiliated organization(s), survey respondents were shown a list of 12 potential health needs and asked to identify which were unmet health needs in their community. In order to reduce any confusion or ambiguity that could introduce bias, participants could scroll over each health need for a definition. Respondents were then asked to select which of the needs they identified as unmet in their community were the priority to address (up to three health needs). Upon selection of these priority unmet health needs, respondents were asked about the characteristics of each as it is expressed in their community. Depending upon the specific health need, respondents were shown a list of between 7-12 characteristics and could select all that apply. Respondents were also offered the opportunity to provide additional information about the health need in their community if it was not provided as a response option. Finally, we included a set of questions about how the COVID-19 pandemic impacted the health needs of the community.

When the survey period was over, incomplete, and duplicate responses were removed from the dataset and the survey responses were double-checked for accuracy. Descriptive statistics and frequencies were used to summarize the health needs. This information was used along with other data sources to both identify and rank significant health needs in the community, and to describe how the health needs are expressed.

Secondary Data Collection and Processing

We use "secondary data" to refer to those quantitative variables used in this analysis that were obtained from third party sources. Secondary data were used to 1) inform the identification of Communities of Concern, 2) support the identification of health needs within the SRMC HSA. This section details the data sources and processing steps used to obtain the secondary data used in each of these steps and prepare them for analysis.

Community of Concern Identification Datasets

Two main secondary data sources were used in the identification of Communities of Concern: California Healthy Places Index (HPI),¹⁴ derived from health factor indicators available at the US Census tract level, and mortality data from the California Department of Public Health (CDPH),¹⁵ health outcome indicators available at the ZIP Code level. The CDPH mortality data reports the number of deaths that occurred in each ZIP Code from 2015-2019 due to each of the causes listed in Table 18.

Table 18: Mortality indicators used in Community of Concern Identification.

Cause of Death	ICD 10 Codes
Alzheimer's disease	G30
Malignant neoplasms (cancers)	C00-C97

Public Health Alliance of Southern California. 2021. HPI_MasterFile_2021-04-22.zip. Data file. Retrieved 1 May 2021 from https://healthyplacesindex.org/wp-content/uploads/2021/04/HPI_MasterFile_2021-04-22.zip.
 State of California, Department of Public Health. 2021. California Comprehensive Master Death File (Static), 2015-2019.

Cause of Death	ICD 10 Codes
Chronic lower respiratory disease (CLRD)	J40-J47
Diabetes mellitus	E10-E14
Diseases of heart	100-109, 111, 113, 120-151
Essential hypertension and hypertensive renal disease	110, 112, 115
Accidents (unintentional injuries)	V01-X59, Y85-Y86
Chronic liver disease and cirrhosis	K70, K73-K74
Nephritis, nephrotic syndrome, and nephrosis	N00-N07, N17-N19, N25-N27
Pneumonia and influenza	J09-J18
Cerebrovascular disease (stroke)	160-169
Intentional self-harm (suicide)	*U03, X60-X84, Y87.0

While the HPI dataset was used as-is, additional processing was required to prepare the mortality data for analysis. This included two main steps. First, ZIP Codes associated with PO Boxes needed to be merged with the larger ZIP Codes in which they were located. Once this was completed, smoothed mortality rates were calculated for each resulting ZIP Code.

ZIP Code Consolidation

The mortality indicators used here included deaths reported for the ZIP Code at the decedent's place of residence. ZIP Codes are defined by the U.S. Postal Service as a single location (such as a PO Box), or a set of roads along which addresses are located. The roads that comprise such a ZIP Code may not form contiguous areas and do not match the areas used by the U.S. Census Bureau (the main source of population and demographic data in the United States) to report population. Instead of measuring the population along a collection of roads, the census reports population figures for distinct, largely contiguous areas. To support the analysis of ZIP Code data, the U.S. Census Bureau created ZIP Code Tabulation Areas (ZCTAs). ZCTAs are created by identifying the dominant ZIP Code for addresses in a given Census block (the smallest unit of census data available), and then grouping blocks with the same dominant ZIP Code into a corresponding ZCTA. The creation of ZCTAs allows us to identify population figures that make it possible to calculate mortality rates for each ZCTA. However, the difference in the definition between mailing ZIP Codes and ZCTAs has two important implications for analyses of ZIP Code level data.

First, ZCTAs are approximate representations of ZIP Codes rather than exact matches. While this is not ideal, it is nevertheless the nature of the data being analyzed. Second, not all ZIP Codes have corresponding ZCTAs. Some PO Box ZIP Codes or other unique ZIP Codes (such as a ZIP Code assigned to a single facility) may not have enough addressees residing in a given census block to ever result in the creation of a corresponding ZCTA. But residents whose mailing addresses are associated with these ZIP Codes will still show up in reported health-outcome data. This means that rates cannot be calculated for these ZIP Codes individually because there are no matching ZCTA population figures.

To incorporate these patients into the analysis, the point location (latitude and longitude) of all ZIP Codes in California¹⁶ were compared to ZCTA boundaries.¹⁷ These unique ZIP Codes were then assigned

¹⁶ Datasheer, L.L.C. 2018. ZIP Code Database Free. Retrieved 16 Jul 2018 from http://www.Zip-Codes.com.

to either the ZCTA in which they fell or, in the case of rural areas that are not completely covered by ZCTAs, the ZCTA closest to them. The CDPH information associated with these PO Boxes or unique ZIP Codes were then added to the ZCTAs to which they were assigned.

Rate Calculation and Smoothing

The next step in the analysis process was to calculate rates for each of these indicators. However, rather than calculating raw rates, empirical bayes smoothed rates (EBRs) were created for all indicators possible. Smoothed rates are considered preferable to raw rates for two main reasons. First, the small population of many ZCTAs meant that the rates calculated for these areas would be unstable. This problem is sometimes referred to as the small-number problem. Empirical bayes smoothing seeks to address this issue by adjusting the calculated rate for areas with small populations so that they more closely resemble the mean rate for the entire study area. The amount of this adjustment is greater in areas with smaller populations, and less in areas with larger populations.

Because the EBR were created for all ZCTAs in the state, ZCTAs with small populations that may have unstable high rates had their rates "shrunk" to more closely match the overall indicator rate for ZCTAs in the entire state. This adjustment can be substantial for ZCTAs with very small populations. The difference between raw rates and EBRs in ZCTAs with very large populations, on the other hand, is negligible. In this way, the stable rates in large-population ZIP Codes are preserved, and the unstable rates in smaller-population ZIP Codes are shrunk to more closely match the state norm. While this may not entirely resolve the small-number problem in all cases, it does make the comparison of the resulting rates more appropriate. Because the rate for each ZCTA is adjusted to some degree by the EBR process, this also has a secondary benefit of better preserving the privacy of patients within the ZCTAs.

EBRs were calculated for each mortality indicator using the total population figure reported for ZCTAs in the 2017 American Community Survey 5-year Estimates table B03002. Data for 2017 were used because this represented the central year of the 2015–2019 range of years for which CDPH data were collected. The population data for 2017 were multiplied by five to match the five years of mortality data used to calculate smoothed rates. The smoothed mortality rates were then multiplied by 100,000 so that the final rates represented deaths per 100,000 people.

Significant Health Need Identification Dataset

The second main set of data used in the CHNA includes the health factor and health outcome indicators used to identify significant health needs. The selection of these indicators was guided by the previously identified conceptual model. Table 19 lists these indicators, their sources, the years they were measured, and the health-related characteristics from the conceptual model they are primarily used to represent.

 ¹⁷ US Census Bureau. 2021. TIGER/Line Shapefile, 2019, 2010 nation, U.S., 2010 Census 5-Digit ZIP Code Tabulation Area (ZCTA5) National. Retrieved 9 Feb 2021 from https://www.census.gov/cgi-bin/geo/shapefiles/index.php.
 ¹⁸ Anselin, Luc. 2003. Rate Maps and Smoothing. Retrieved 14 Jan 2018 from http://www.dpi.inpe.br/gilberto/tutorials/software/geoda/tutorials/w6_rates_slides.pdf

Table 19: Health factor and health outcome indicators used in health need identification.

Conceptual	Model Alignmer	nt	Indicator	Data Source	Time Period
		Infant Mortality	Infant Mortality	County Health Rankings	2013 - 2019
			Child Mortality	County Health Rankings	2016 - 2019
			Life Expectancy	County Health Rankings	2017 - 2019
			Premature Age- Adjusted Mortality	County Health Rankings	2017 - 2019
			Premature Death	County Health Rankings	2017 - 2019
			Stroke Mortality	CDPH California Vital Data (Cal-ViDa)	2015 - 2019
			Chronic Lower Respiratory Disease Mortality	CDPH California Vital Data (Cal-ViDa)	2015 - 2019
			Diabetes Mortality	CDPH California Vital Data (Cal-ViDa)	2015 - 2019
			Heart Disease	CDPH California Vital Data	2015 -
			Mortality	(Cal-ViDa)	2019
Health Outcomes Length of Life			Hypertension	CDPH California Vital Data	2015 -
		Mortality	(Cal-ViDa)	2019	
		Life Expectancy	Cancer Mortality	CDPH California Vital Data (Cal-ViDa)	2015 - 2019
			Liver Disease	CDPH California Vital Data	2015 -
			Mortality	(Cal-ViDa)	2019
			Kidney Disease	CDPH California Vital Data	2015 -
			Mortality	(Cal-ViDa)	2019
			Suicide Mortality	CDPH California Vital Data (Cal-ViDa)	2015 - 2019
			Unintentional Injuries Mortality	CDPH California Vital Data (Cal-ViDa)	2015 - 2019
			COVID-19 Mortality	CDPH COVID-19 Time- Series Metrics by County and State	Collected on 2022- 05-19
			COVID-19 Case Fatality	CDPH COVID-19 Time- Series Metrics by County and State	Collected on 2022- 05-19
			Alzheimer's	CDPH California Vital Data	2015 -
			Disease Mortality	(Cal-ViDa)	2019
			Influenza and Pneumonia Mortality	CDPH California Vital Data (Cal-ViDa)	2015 - 2019

Conceptual Model Alignment		Indicator	Data Source	Time Period	
			Diabetes Prevalence	County Health Rankings	2017
			Low Birthweight	County Health Rankings	2013 - 2019
			HIV Prevalence	County Health Rankings	2018
			Disability	2019 American Community Survey 5 year estimate variable S1810 C03 001E	2015 - 2019
			Poor Mental Health Days	County Health Rankings	2018
			Frequent Mental Distress	County Health Rankings	2018
		Morbidity	Poor Physical Health Days	County Health Rankings	2018
	Quality of Life		Frequent Physical Distress	County Health Rankings	2018
			Poor or Fair Health	County Health Rankings	2018
			Colorectal Cancer Prevalence	California Cancer Registry	2013 - 2017
			Breast Cancer Prevalence	California Cancer Registry	2013 - 2017
			Lung Cancer Prevalence	California Cancer Registry	2013 - 2017
			Prostate Cancer Prevalence	California Cancer Registry	2013 - 2017
			COVID-19	CDPH COVID-19 Time-	Collected
			Cumulative	Series Metrics by County	on 2022-
			Incidence	and State	05-19
			Asthma ED Rates	Tracking California	2018
			Asthma ED Rates for Children	Tracking California	2018
	Health Behavior	Alcohol and Drug Use Diet and Exercise	Excessive Drinking	County Health Rankings	2018
			Drug Induced	CDPH 2021 County Health	2017 -
			Death	Status Profiles	2019
Health Factors			Adult Obesity	County Health Rankings	2017
			Physical Inactivity	County Health Rankings	2017
			Limited Access to Healthy Foods	County Health Rankings	2015
			Food Environment Index	County Health Rankings	2015 & 2018
			Access to Exercise Opportunities	County Health Rankings	2010 & 2019
		Sexual Activity	Chlamydia Incidence	County Health Rankings	2018

Conceptual	Model Alignmen	t	Indicator	Data Source	Time Period
			Teen Birth Rate	County Health Rankings	2013 - 2019
		Tobacco Use	Adult Smoking	County Health Rankings	2018
			Primary Care Shortage Area	U.S. Heath Resources and Services Administration	2021
			Dental Care Shortage Area	U.S. Heath Resources and Services Administration	2021
			Mental Health Care Shortage Area	U.S. Heath Resources and Services Administration	2021
			Medically Underserved Area	U.S. Heath Resources and Services Administration	2021
		Access to Care	Mammography Screening	County Health Rankings	2018
			Dentists	County Health Rankings	2019
			Mental Health Providers	County Health Rankings	2020
Clinical Care	Cillical Care		Psychiatry Providers	County Health Rankings	2020
			Specialty Care Providers	County Health Rankings	2020
			Primary Care Providers	County Health Rankings	2018; 2020
		Quality Care	Preventable Hospitalization	California Office of Statewide Health Planning and Development Prevention Quality Indicators for California	2019
			COVID-19 Cumulative Full Vaccination Rate	CDPH COVID-19 Vaccine Progress Dashboard Data	Collected on 2022- 05-19
		Community Safety	Homicide Rate	County Health Rankings	2013 - 2019
			Firearm Fatalities Rate	County Health Rankings	2015 - 2019
			Violent Crime Rate	County Health Rankings	2014 & 2016
			Juvenile Arrest Rate	Criminal Justice Data: Arrests, OpenJustice, California Department of Justice	2015 - 2019
			Motor Vehicle Crash Death	County Health Rankings	2013 - 2019

Conceptual Model Alignment		Indicator	Data Source	Time Period
		Some College	County Health Rankings	2015 - 2019
		High School Completion	County Health Rankings	2015 - 2019
	Education	Disconnected Youth	County Health Rankings	2015 - 2019
		Third Grade Reading Level	County Health Rankings	2018
		Third Grade Math Level	County Health Rankings	2018
	Employment	Unemployment	County Health Rankings	2019
	Family and	Children in Single- Parent Households	County Health Rankings	2015 - 2019
	Family and	Social Associations	County Health Rankings	2018
Sup	Social Support	Residential Segregation (Non- White/White)	County Health Rankings	2015 - 2019
		Children Eligible for Free Lunch	County Health Rankings	2018 - 2019
	Income	Children in Poverty	County Health Rankings	2019
		Median Household Income	County Health Rankings	2019
		Uninsured Population under 64	County Health Rankings	2018
		Income Inequality	County Health Rankings	2015 - 2019
		Severe Housing Problems	County Health Rankings	2013 - 2017
		Severe Housing Cost Burden	County Health Rankings	2015 - 2019
		Homeownership	County Health Rankings	2015 - 2019
Physical Environment	Housing and Transit	Homelessness Rate	US Dept. of Housing and Urban Development 2020 Annual Homeless Assessment Report	2020
		Households with no Vehicle Available	2019 American Community Survey 5-year estimate variable DP04_0058PE	2015 - 2019
		Available	Variable B1 01_00001 E	

Conceptual	Model Alignmen	t	Indicator	Data Source	Time Period
			Access to Public Transit	OpenMobilityData, Transitland, TransitWiki.org, Santa Ynez Valley Transit; US Census Bureau	2021; 2020
	Air and	Pollution Burden Percent	California Office of Environmental Health Hazard Assessment	2018	
Water Quality	Air Pollution - Particulate Matter	County Health Rankings	2016		
		Drinking Water Violations	County Health Rankings	2019	

The following sections give further details about the sources of these data and any processing applied to prepare them for use in the analysis.

County Health Rankings Data

All indicators listed with County Health Rankings (CHR) as their source were obtained from the 2021 County Health Rankings¹⁹ dataset. This was the most common source of data, with 52 associated indicators included in the analysis. Indicators were collected at both the county and state levels. County-level indicators were used to represent the health factors and health outcomes in the service area. State-level indicators were collected to be used as benchmarks for comparison purposes. All variables included in the CHR dataset were obtained from other data providers. The original data providers for each CHR variable are given in Table 20.

Table 20: Sources and time periods for indicators obtained from County Health Rankings.

CHR Indicator	Time Period	Data Source
Infant Mortality	2013 - 2019	National Center for Health Statistics - Mortality Files
Child Mortality	2016 - 2019	National Center for Health Statistics - Mortality Files
Life Expectancy	2017 - 2019	National Center for Health Statistics - Mortality Files
Premature Age-Adjusted Mortality	2017 - 2019	National Center for Health Statistics - Mortality Files
Premature Death	2017 - 2019	National Center for Health Statistics - Mortality Files

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¹⁹ University of Wisconsin Population Health Institute. 2021. County Health Rankings State Report 2021. Retrieved 6 May 2021 from https://www.countyhealthrankings.org/app/oregon/2021/downloads and https://www.countyhealthrankings.org/app/california/2021/downloads.

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CHR Indicator	Time Period	Data Source
Diabetes Prevalence	2017	United States Diabetes Surveillance System
Low Birthweight	2013 - 2019	National Center for Health Statistics - Natality files
HIV Prevalence	2018	National Center for HIV/AIDS, Viral Hepatitis, STD, and TB Prevention
Poor Mental Health Days	2018	Behavioral Risk Factor Surveillance System
Frequent Mental Distress	2018	Behavioral Risk Factor Surveillance System
Poor Physical Health Days	2018	Behavioral Risk Factor Surveillance System
Frequent Physical Distress	2018	Behavioral Risk Factor Surveillance System
Poor or Fair Health	2018	Behavioral Risk Factor Surveillance System
Excessive Drinking	2018	Behavioral Risk Factor Surveillance System
Adult Obesity	2017	United States Diabetes Surveillance System
Physical Inactivity	2017	United States Diabetes Surveillance System
Limited Access to Healthy Foods	2015	USDA Food Environment Atlas
Food Environment Index	2015 & 2018	USDA Food Environment Atlas, Map the Meal Gap from Feeding America
Access to Exercise	2010 &	Business Analyst, Delorme map data, ESRI, & US Census
Opportunities	2019	Tigerline Files
Chlamydia Incidence	2018	National Center for HIV/AIDS, Viral Hepatitis, STD, and TB Prevention
Teen Birth Rate	2013 - 2019	National Center for Health Statistics - Natality files
Adult Smoking	2018	Behavioral Risk Factor Surveillance System
Mammography Screening	2018	Mapping Medicare Disparities Tool
Dentists	2019	Area Health Resource File/National Provider Identification file
Mental Health Providers	2020	CMS, National Provider Identification
Psychiatry Providers	2020	Area Health Resource File
Specialty Care Providers	2020	Area Health Resource File
specialty care i fortacis	2018;	Area Health Resource File/American Medical Association;
Primary Care Providers	2020	CMS, National Provider Identification
Homicide Rate	2013 - 2019	National Center for Health Statistics - Mortality Files
Firearm Fatalities Rate	2015 - 2019	National Center for Health Statistics - Mortality Files
Violent Crime Rate	2014 & 2016	Uniform Crime Reporting - FBI
Motor Vehicle Crash Death	2013 - 2019	National Center for Health Statistics - Mortality Files
Some College	2015 - 2019	American Community Survey, 5-year estimates
High School Completion	2015 - 2019	American Community Survey, 5-year estimates

CHR Indicator	Time Period	Data Source
Disconnected Youth	2015 - 2019	American Community Survey, 5-year estimates
Third Grade Reading Level	2018	Stanford Education Data Archive
Third Grade Math Level	2018	Stanford Education Data Archive
Unemployment	2019	Bureau of Labor Statistics
Children in Single-Parent Households	2015 - 2019	American Community Survey, 5-year estimates
Social Associations	2018	County Business Patterns
Residential Segregation (Non-White/White)	2015 - 2019	American Community Survey, 5-year estimates
Children Eligible for Free Lunch	2018 - 2019	National Center for Education Statistics
Children in Poverty	2019	Small Area Income and Poverty Estimates
Median Household Income	2019	Small Area Income and Poverty Estimates
Uninsured Population under 64	2018	Small Area Health Insurance Estimates
Income Inequality	2015 - 2019	American Community Survey, 5-year estimates
Severe Housing Problems	2013 - 2017	Comprehensive Housing Affordability Strategy (CHAS) data
Severe Housing Cost Burden	2015 - 2019	American Community Survey, 5-year estimates
Homeownership	2015 - 2019	American Community Survey, 5-year estimates
Long Commute - Driving Alone	2015 - 2019	American Community Survey, 5-year estimates
Air Pollution - Particulate Matter	2016	Environmental Public Health Tracking Network
Drinking Water Violations	2019	Safe Drinking Water Information System

The provider rates for the primary care physicians and other primary care providers indicators obtained from CHR were summed to create the final primary care provider indicator used in this analysis.

California Department of Public Health

By-Cause Mortality Data

By-cause mortality data were obtained at the county and state level from the CDPH Cal-ViDa²⁰ online data query system for the years 2015-2019. Empirically bayes smoothed rates (EBRs) were calculated for each mortality indicator using the total county population figure reported in the 2017 American Community Survey 5-year Estimates table B03002. Data for 2017 were used because this represented the central year of the 2015–2019 range of years for which CDPH data were collected. The population

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²⁰ State of California, Department of Public Health. 2021. California Vital Data (Cal-ViDa), Death Query. Retrieved 1 Jun 2021 from https://cal-vida.cdph.ca.gov/.

data for 2017 were multiplied by five to match the five years of mortality data used to calculate smoothed rates. The smoothed mortality rates were then multiplied by 100,000 so that the final rates represented deaths per 100,000 people.

CDPH masks the actual number of deaths that occur in a county for a given year and cause if there are between 1 and 10 total deaths recorded. Because of this, the following process was used to estimate the total number of deaths for counties whose actual values were masked. First, mortality rates for each cause and year were calculated for the state. The differences between the by-cause mortality for the state and the total by-cause mortality reported across all counties in the state for each cause and year were also calculated.

Next, we applied the state by-cause mortality rate for each cause and year to estimate mortality at the county level if the reported value was masked. This was done by multiplying the cause/year appropriate state-level mortality rate by the 2017 populations of counties with masked values. Resulting estimates that were less than 1 or greater than 10 were set to 1 and 10 respectively to match the known CDPH masking criteria.

The total number of deaths estimated for counties that had masked values for each year/cause was then compared to the difference between the reported total county and state deaths for the corresponding year/cause. If the number of estimated county deaths exceeded this difference, county estimates were further adjusted. This was done by iteratively ranking county estimates for a given year/cause, then from highest to lowest, reducing the estimates by 1 until they reached a minimum of 1 death. This continued until the estimated deaths for counties with masked values equaled the difference between the state and total reported county values.

COVID-19 Data

Data on the cumulative number of cases and deaths²¹ and completed vaccinations²² for COVID-19 were used to calculate mortality, case-fatality, incidence, and vaccination rates. County mortality, incidence, and vaccination rates were calculated by dividing each of the respective values by the total population variable from the 2019 American Community Survey 5-year estimates table B01001, and then multiplying the resulting value by 100,000 to create rates per 100,000. Case-fatality rates were calculated by dividing COVID-19 mortality by the total number of cases, then multiplying by 100, representing the percentage of cases that ended in death.

²¹ State of California, Department of Public Health. 2021. Statewide COVID-19 Cases Deaths Tests. Retrieved May 19 2022 from https://data.chhs.ca.gov/dataset/f333528b-4d38-4814-bebb-12db1f10f535/resource/046cdd2b-31e5-4d34-9ed3-b48cdbc4be7a/download/covid19cases_test.csv.

 $^{^{22}}$ State of California, Department of Public Health. 2021. COVID-19 Vaccine Progress Dashboard Data . Retrieved May 19 2022 from https://data.chhs.ca.gov/dataset/e283ee5a-cf18-4f20-a92c-ee94a2866ccd/resource/130d7ba2-b6eb-438d-a412-741bde207e1c/download/covid19vaccinesbycounty.csv.

Drug-Induced Deaths Data

Drug-induced death rates were obtained from Table 19 of the 2021 County Health Status Profiles²³ and report age-adjusted deaths per 100,000.

U.S. Heath Resources and Services Administration

Indicators related to the availability of healthcare providers were obtained from the Health Resources and Services Administration²⁴ (HRSA). These included Dental, Mental Health, and Primary Care Health Professional Shortage Areas and Medically Underserved Areas/Populations. They also included the number of specialty care providers and psychiatrists per 100,000 residents, derived from the county-level Area Health Resource Files.

Health Professional Shortage Areas

The health professional shortage area and medically underserved area data were not provided at the county level. Rather, they show all areas in the state that were designated as shortage areas. These areas could include a portion of a county or an entire county, or they could span multiple counties. To develop measures at the county level to match the other health-factor and health-outcome indicators used in health need identification, these shortage areas were compared to the boundaries of each county in the state. Counties that were partially or entirely covered by a shortage area were noted.

Psychiatry and Specialty Care Providers

The HRSA's Area Health Resource Files provide information on physicians and allied healthcare providers for U.S. counties. This information was used to determine the rate of specialty care providers and the rate of psychiatrists for each county and for the state. For the purposes of this analysis, a specialty care provider was defined as a physician who was not defined by the HRSA as a primary care provider. This was found by subtracting the total number of primary care physicians (both MDs and DOs, primary care, patient care, and non-federal, excluding hospital residents and those 75 years of age or older) from the total number of physicians (both MDs and DOs, patient care, non-federal) in 2018. This number was then divided by the 2018 total population given in the 2018 American Community Survey 5-year Estimates table B03002, and then multiplied by 100,000 to give the total number of specialty care physicians per 100,000 residents.

The total of specialty care physicians in each county was summed to find the total specialty care physicians in the state, and state rates were calculated following the same approach as used for county rates. This same process was also used to calculate the number of psychiatrists per 100,000 for each county and the state using the number of total patient care, non-federal psychiatrists from the Area Health Resource Files. It should be noted that psychiatrists are included in the list of specialty care

²³ State of California, Department of Public Health, Vital Records Data and Statistics. 2021. County Health Status Profiles 2021: CHSP 2021 Tables 1-29. Spreadsheet. Retrieved 21 Jul 2021 from https://www.cdph.ca.gov/Programs/CHSI/CDPH%20Document%20Library/CHSP_2021_Tables_1-29 04.16.2021.xlsx.

²⁴ US Health Resources & Services Administration. 2021. Area Health Resources Files and Shortage Areas. Retrieved on 3 Feb 2021 from https://data.hrsa.gov/data/download.

physicians, so that indicator represents a subset of specialty care providers rather than a separate group.

California Cancer Registry

Data obtained from the California Cancer Registry²⁵ includes age-adjusted incidence rates for colon and rectum, female breast, lung and bronchus, and prostate cancer sites for counties and the state. Reported rates were based on data from 2013 to 2017, and report cases per 100,000. For low-population counties, rates were calculated for a group of counties rather than for individual counties. That group rate was used in this report to represent incidence rates for each individual county in the group.

Tracking California

Data on emergency department visits rates for all ages as well as children aged 5 to 17 were obtained from Tracking California. ²⁶ These data reported age-adjusted rates per 10,000. They were multiplied by 100 in this analysis to convert them to rates per 100,000 to make them more comparable to the standard used for other rate indicators.

US Census Bureau

Data from the US Census Bureau was used for two additional indicators: the percentage of households with no vehicles available (table DPO4, variable 0058PE), and the percentage of the civilian non-institutionalized population with some disability (table S1810, variable C03_001E). Values for both of these variables were obtained from the 2019 American Community Survey 5-year Estimates dataset.

California Office of Environmental Health Hazard Assessment

Data used to calculate the pollution burden percent indicator were obtained from the CalEnviroscreen 3.0^{27} dataset produced by the California Office of Environmental Health Hazard Assessment. This indicator reports the percentage of the population within a given county, or within the state as a whole, that live in a US Census tract with a CalEnviroscreen 3.0 Pollution Burden score in the 50th percentile or higher. Data on total population came from Table B03002 from the 2019 American Community Survey 5-year Estimates dataset.

²⁵ California Cancer Registry. 2021. Age-Adjusted Invasive Cancer Incidence Rates in California. Retrieved on 22 Jan 2021 from https://www.cancer-rates.info/ca/.

²⁶ Tracking California, Public Health Institute. 2021. Asthma Related Emergency Department & Hospitalization data. Retrieved on 24 Jun 2021 from www.trackingcalifornia.org/asthma/query.

²⁷ California Office of Environmental Health Hazard Assessment. 2018. CalEnviroScreen 3.0. Retrieved on 22 Jan 2021 from https://oehha.ca.gov/calenviroscreen/maps-data.

California Department of Health Care Access and Information

Data on preventable hospitalizations were obtained from the California Department of Health Care Access and Information (formerly Office of Statewide Health Planning and Development) Prevention Quality Indicators.²⁸ These data are reported as risk-adjusted rates per 100,000.

California Department of Justice

Data reporting the total number of juvenile felony arrests was obtained from the California Department of Justice. ²⁹ This indicator reports the rate of felony arrests per 1,000 juveniles under the age of 18. It was calculated by dividing the total number of juvenile felony arrests for each county or state from 2015 - 2019 by the total population under 18 as reported in Table B01001 in the 2017 American Community Survey 5-year Estimates program. Population data from 2017 were used as this was the central year of the period over which juvenile felony arrest data were obtained. Population figures from 2017 were multiplied by 5 to match the years of arrest data used. Empirical bayes smoothed rates were calculated to increase the reliability of rates calculated for small counties. Finally, juvenile felony arrest rates were also calculated for Black, White, and Hispanic populations following the same manner, but using input population data from 2017 American Community Survey 5-year Estimates Tables B01001H, B01001B, and B01001I, respectively.

US Department of Housing and Urban Development

Data from the US Department of Housing and Urban Development's 2020 Annual Homeless Assessment Report³⁰ were used to calculate homelessness rates for the counties and state. This data reported point-in-time (PIT) homelessness estimates for individual Continuum of Care (CoC) organizations across the state. Each CoC works within a defined geographic area, which could be a group of counties, an individual county, or a portion of a county.

To calculate county rates, CoC were first related to county boundaries. Rates for CoC that covered single counties were calculated by dividing the CoC PIT estimate by the county population. If a given county was covered by multiple CoC, their PIT were totaled and then divided by the total county population to calculate the rate. When a single CoC covered multiple counties, the CoC PIT was divided by the total of all included county populations, and the resulting rate was applied to each individual county.

Population data came from the total population value reported in Table B03002 from the 2019 American Community Survey 5-year Estimates dataset. Derived rates were multiplied by 100,000 to report rates per 100,000.

²⁸ Office of Statewide Health Planning and Development. 2021. Prevention Quality Indicators (PQI) for California. Data files for Statewide and County. Retrieved 12 Mar 2021 from https://oshpd.ca.gov/data-and-reports/healthcare-quality/ahrq-quality-indicators/.

²⁹ California Department of Justice, OpenJustice. 2021. Criminal Justice Data: Arrests. Retrieved 17 Jun 2021 from https://data-openjustice.doj.ca.gov/sites/default/files/dataset/2020-07/OnlineArrestData1980-2019.csv.

³⁰ US Department of Housing and Urban Development. 2021. 2020 Annual Homeless Assessment Report: 2007 - 2020 Point-in-Time Estimates by CoC. Retrieved 14 Jul 2021 from

https://www.huduser.gov/portal/sites/default/files/xls/2007-2020-PIT-Estimates-by-CoC.xlsx.

Proximity to Transit Stops

The proximity to transit stops variable reports the percent of county and state population that lives in a US Census block located within 1/4 mile of a fixed transit stop. Two sets of information were needed in order to calculate this indicator: total population at the Census block level, and the location of transit stops. Likely due to delays in data releases stemming from the COVID-19 pandemic, the most recent Census block population data available at the time of the analysis was from the 2010 Decennial Census,³¹ so this was the data used to represent the distribution of population for this indicator.

Transit stop data were identified first by using tools in the TidyTransit³² library for the R statistical programming language.³³ This was used to identify transit providers with stops located within 100 miles of the state boundaries. A search for transit stops for these agencies, as well as all other transit agencies in the state, was conducted by reviewing three main online sources: OpenMobilityData,³⁴ Transitland,³⁵ Transitwiki.org,³⁶ and Santa Ynez Valley Transit.³⁷ Each of these websites list public transit data that have been made public by transit agencies. Transit data from all providers that could be identified were downloaded, and fixed transit stop locations were extracted from them.

The sf³⁸ library in R was then used to calculate 1/4 mile (402.336 meter) buffers around each of these transit stops, and then to identify which Census blocks fell within these areas. The total population of all tracts within the buffer of the stops was then divided by the total population of each county or state to generate the final indicator value.

Detailed Analytical Methodology

The collected and processed primary and secondary data were integrated in three main analytical stages. First, secondary health outcome and health factor data were combined with area-wide key informant interviews help identify Communities of Concern. These Communities of Concern could potentially include geographic regions as well as specific sub-populations bearing disproportionate

accessible_public_transportation_data#List_of_publicly-

accessible public transportation data feeds: dynamic data and others.

http://www.cityofsolvang.com/DocumentCenter/View/2756/syvt gtfs 011921.

³¹ US Census Bureau. 2011. Census Blocks with Population and Housing Counts. Retrieved 7 Jun 2021 from https://www2.census.gov/geo/tiger/TIGER2010BLKPOPHU/.

³² Flavio Poletti, Daniel Herszenhut, Mark Padgham, Tom Buckley, and Danton Noriega-Goodwin. 2021. tidytransit: Read, Validate, Analyze, and Map Files in the General Transit Feed Specification. R package version 1.0.0. Retreived 10 Sep 2021 from https://CRAN.R-project.org/package=tidytransit.

³³ R Core Team (2021). R: A language and environment for statistical computing. R Foundation for Statistical Computing, Vienna, Austria. URL https://www.R-project.org/.

³⁴ OpenMobilityData. 2021. California, USA. Retrieved all feeds listed on 31 May to 1 June 2021 from https://openmobilitydata.org/l/67-california-usa.

³⁵ Transitland. 2021. Transitland Operators. Retrieved all operators with California locations on 31 May to 1 June 2021 from https://www.transit.land/operators.

³⁶ Transitwiki.org. 2021. List of publicly-accessible transportation data feeds: dynamic and others. Retrieved on 31 May to 1 June 2021 from https://www.transitwiki.org/TransitWiki/index.php/Publicly-

³⁷ Santa Ynez Valley Transit. GTFS Files. Retrieved 1 Jun 2021 from

³⁸ Pebesma, E., 2018. Simple Features for R: Standardized Support for Spatial Vector Data. The R Journal 10 (1), 439-446, https://doi.org/10.32614/RJ-2018-009.

health burdens. This information was used to focus the remaining interview and focus-group collection efforts on those areas and subpopulations. Next, the resulting data, along with the results from the service provider survey, were combined with secondary health need identification data to identify significant health needs within the service area. Finally, primary data were used to prioritize those identified significant health needs. The specific details for these analytical steps are given in the following three sections.

Community of Concern Identification

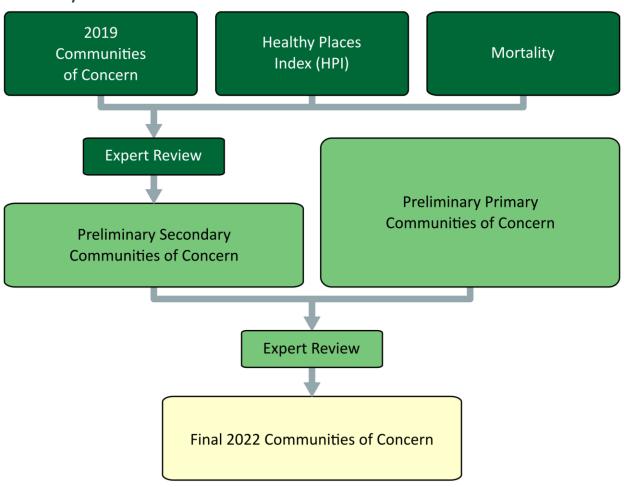


Figure 8: Community of Concern identification process.

As illustrated in Figure 8, 2022 Communities of Concern were identified through a process that drew upon both primary and secondary data. Three main secondary data sources were used in this analysis: Communities of Concern identified in the 2019 CHNA; the census tract-level California Healthy Places Index (HPI); and the CDPH ZCTA-level mortality data.

An evaluation procedure was developed for each of these datasets and applied to each ZCTA within the HSA. The following secondary data selection criteria were used to identify preliminary Communities of Concern.

2019 Community of Concern

A ZCTA was included if it was included in the 2019 CHNA Community of Concern list for the HSA. This was done to allow greater continuity between CHNA rounds and reflects the work of the hospital systems oriented to serve these disadvantaged communities.

Healthy Places Index (HPI)

A ZCTA was included if it intersected a census tract whose HPI value fell within the lowest 20% of those in the HSA. These census tracts represent areas with consistently high concentrations of demographic subgroups identified in the research literature as being more likely to experience health-related disadvantages.

CDPH Mortality Data

The review of ZCTAs based on mortality data utilized the ZCTA-level CDPH health outcome indicators described previously. These indicators were heart disease, cancer, stroke, CLRD, Alzheimer's disease, unintentional injuries, diabetes, influenza and pneumonia, chronic liver disease, hypertension, suicide, and kidney disease mortality rates per 100,000 people. The number of times each ZCTA's rates for these indicators fell within the top 20% in the HSA was counted. Those ZCTAs whose counted values exceeded the 80th percentile for all of the ZCTAs in the HSA met the Community of Concern mortality selection criteria.

Integration of Secondary Criteria

Any ZCTA that met any of the three selection criteria (2019 Community of Concern, HPI, and Mortality) was reviewed for inclusion as a 2022 Community of Concern, with greater weight given to those ZCTAs meeting two or more of the selection criteria. An additional round of expert review was applied to determine if any other ZCTAs not thus far indicated should be included based on some other unanticipated secondary data consideration. This list then became the final Preliminary Secondary Communities of Concern.

Preliminary Primary Communities of Concern

Preliminary primary Communities of Concern were identified by reviewing the geographic locations or population subgroups that were consistently identified by the area-wide primary data sources.

Integration of Preliminary Primary and Secondary Communities of Concern

Any ZCTA that was identified in either the Preliminary Primary or Secondary Community of Concern list was considered for inclusion as a 2022 Community of Concern. An additional round of expert review was then applied to determine if, based on any primary or secondary data consideration, any final adjustments should be made to this list. The resulting set of ZCTAs was then used as the final 2022 Communities of Concern.

Significant Health Need Identification

The general methods through which significant health needs (SHNs) were identified are shown in Figure 9 and described here in greater detail. The first step in this process was to identify a set of potential

health needs (PHNs) from which significant health needs could be selected. This was done by reviewing the health needs identified during prior CHNAs among various hospitals throughout Central and Northern California and then supplementing this list based on a preliminary analysis of the primary qualitative data collected for the current CHNA. This resulted the list of PHNs shown in Table 21.

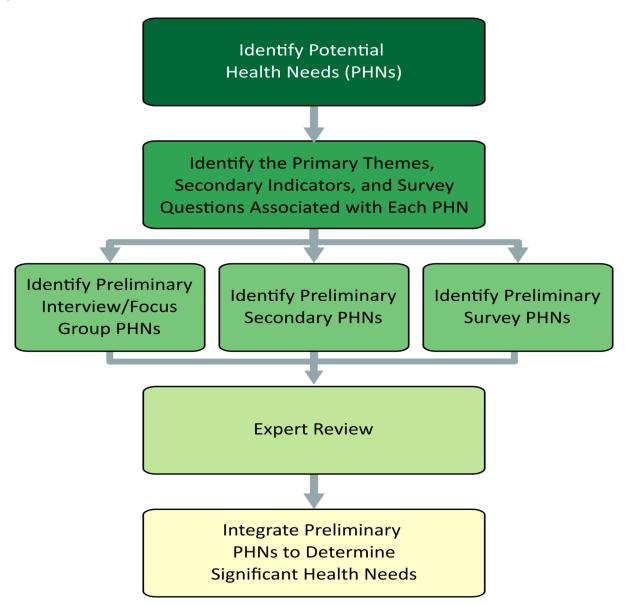


Figure 9: Significant health need identification process.

Table 21: 2022 Potential Health Needs.

Potent	Potential Health Needs (PHNs)				
PHN1	Access to Mental/Behavioral Health and Substance Use Services				
PHN2	Access to Quality Primary Care Health Services				
PHN3	Active Living and Healthy Eating				
PHN4	Safe and Violence-Free Environment				
PHN5	Access to Dental Care and Preventive Services				
PHN6	Healthy Physical Environment				
PHN7	Access to Basic Needs Such as Housing, Jobs, and Food				
PHN8	Access to Functional Needs				
PHN9	Access to Specialty and Extended Care				
PHN10	Injury and Disease Prevention and Management				
PHN11	Increased Community Connections				
PHN12	System Navigation				

The next step in the process was to identify primary themes and secondary indicators associated with each of these health needs as shown in Tables 22 through 33. Primary theme associations were used to guide coding of the primary data sources to specific PHNs.

Access to Mental/Behavioral Health and Substance Use Services

Table 22: Primary themes and secondary indicators associated with PHN1.

Primary Themes	Secondary Indicators
There aren't enough mental health providers or treatment centers in the	Life Expectancy
area (e.g., psychiatric beds, therapists, support groups).	Premature Age-Adjusted
The cost for mental/behavioral health treatment is too high.	Mortality
Treatment options in the area for those with Medi-Cal are limited.	Premature Death
Awareness of mental health issues among community members is low.	Liver Disease Mortality
Additional services specifically for youth are needed (e.g., child	Suicide Mortality
psychologists, counselors, and therapists in the schools).	Poor Mental Health Days
The stigma around seeking mental health treatment keeps people out of	Frequent Mental Distress
care.	Poor Physical Health Days
Additional services for those who are homeless and dealing with	Frequent Physical Distress
mental/behavioral health issues are needed.	Poor or Fair Health
The area lacks the infrastructure to support acute mental health crises.	Excessive Drinking
Mental/behavioral health services are available in the area, but people do	Drug Induced Death
not know about them.	Adult Smoking
It's difficult for people to navigate for mental/behavioral healthcare.	Primary Care Shortage Area
Substance use is a problem in the area (e.g., use of opiates and	Mental Health Care
methamphetamine, prescription misuse).	Shortage Area
There are too few substance use treatment services in the area (e.g.,	Medically Underserved Area
detox centers, rehabilitation centers).	Mental Health Providers
Substance use treatment options for those with Medi-Cal are limited.	Psychiatry Providers
There aren't enough services here for those who are homeless and	Firearm Fatalities Rate
dealing with substance use issues.	Juvenile Arrest Rate
The use of nicotine delivery products such as e-cigarettes and tobacco is a	Disconnected Youth

Primary Themes	Secondary Indicators
problem in the community.	Social Associations
Substance use is an issue among youth in particular.	Residential Segregation
There are substance use treatment services available here, but people do	(Non-White/White)
not know about them.	Income Inequality
	Severe Housing Cost Burden
	Homelessness Rate

Access to Quality Primary Care Health Services

Table 23: Primary themes and secondary indicators associated with PHN2.

Primary Themes	Secondary Indicators
Insurance is unaffordable.	Infant Mortality
Wait-times for appointments are excessively long.	Child Mortality
Out-of-pocket costs are too high.	Life Expectancy
There aren't enough primary care service providers in the area.	Premature Age-Adjusted Mortality
Patients have difficulty obtaining appointments outside of regular	Premature Death
business hours.	Stroke Mortality
Too few providers in the area accept Medi-Cal.	Chronic Lower Respiratory Disease
It is difficult to recruit and retain primary care providers in the	Mortality
region.	Diabetes Mortality
Specific services are unavailable here (e.g., 24-hour pharmacies,	Heart Disease Mortality
urgent care, telemedicine).	Hypertension Mortality
The quality of care is low (e.g., appointments are rushed, providers	Cancer Mortality
lack cultural competence).	Liver Disease Mortality
Patients seeking primary care overwhelm local emergency	Kidney Disease Mortality
departments.	COVID-19 Mortality
Primary care services are available but are difficult for many people	COVID-19 Case Fatality
to navigate.	Alzheimer's Disease Mortality
	Influenza and Pneumonia
	Mortality
	Diabetes Prevalence
	Low Birthweight
	Poor Mental Health Days
	Frequent Mental Distress
	Poor Physical Health Days
	Frequent Physical Distress
	Poor or Fair Health
	Colorectal Cancer Prevalence
	Breast Cancer Prevalence
	Lung Cancer Prevalence
	Prostate Cancer Prevalence
	Asthma ED Rates
	Asthma ED Rates for Children
	Primary Care Shortage Area

Primary Themes	Secondary Indicators
	Medically Underserved Area
	Mammography Screening
	Primary Care Providers
	Preventable Hospitalization
	COVID-19 Cumulative Full
	Vaccination Rate
	Residential Segregation (Non-
	White/White)
	Uninsured Population under 64
	Income Inequality
	Homelessness Rate

Active Living and Healthy Eating

Table 24: Primary themes and secondary indicators associated with PHN3.

Primary Themes	Secondary Indicators
There are food deserts in the area where fresh, unprocessed foods are not	Life Expectancy
available.	Premature Age-Adjusted
Fresh, unprocessed foods are unaffordable.	Mortality
Food insecurity is an issue here.	Premature Death
Students need healthier food options in schools.	Stroke Mortality
The built environment doesn't support physical activity (e.g.,	Diabetes Mortality
neighborhoods aren't walk-able, roads aren't bike-friendly, or parks are	Heart Disease Mortality
inaccessible).	Hypertension Mortality
The community needs nutrition education programs.	Cancer Mortality
Homelessness in parks or other public spaces deters their use.	Kidney Disease Mortality
Recreational opportunities in the area are unaffordable (e.g., gym	Diabetes Prevalence
memberships, recreational activity programming.	Poor Mental Health Days
There aren't enough recreational opportunities in the area (e.g., organized	Frequent Mental Distress
activities, youth sports leagues)	Poor Physical Health Days
The food available in local homeless shelters and food banks is not	Frequent Physical Distress
nutritious.	Poor or Fair Health
Grocery store option in the area are limited.	Colorectal Cancer
	Prevalence
	Breast Cancer Prevalence
	Prostate Cancer Prevalence
	Asthma ED Rates
	Asthma ED Rates for
	Children
	Adult Obesity
	Physical Inactivity
	Limited Access to Healthy
	Foods
	Food Environment Index

Primary Themes	Secondary Indicators
	Access to Exercise
	Opportunities
	Residential Segregation
	(Non-White/White)
	Income Inequality
	Severe Housing Cost
	Burden
	Homelessness Rate
	Long Commute - Driving
	Alone
	Access to Public Transit

Safe and Violence-Free Environment

Table 25: Primary themes and secondary indicators associated with PHN4.

Primary Themes	Secondary Indicators
People feel unsafe because of crime.	Life Expectancy
There are not enough resources to address domestic violence and sexual	Premature Death
assault.	Hypertension Mortality
Isolated or poorly-lit streets make pedestrian travel unsafe.	Poor Mental Health Days
Public parks seem unsafe because of illegal activity taking place.	Frequent Mental Distress
Youth need more safe places to go after school.	Frequent Physical Distress
Specific groups in this community are targeted because of characteristics	Poor or Fair Health
like race/ethnicity or age.	Physical Inactivity
There isn't adequate police protection police protection.	Access to Exercise
Gang activity is an issue in the area.	Opportunities
Human trafficking is an issue in the area.	Homicide Rate
The current political environment makes some concerned for their safety.	Firearm Fatalities Rate
	Violent Crime Rate
	Juvenile Arrest Rate
	Motor Vehicle Crash Death
	Disconnected Youth
	Social Associations
	Income Inequality
	Severe Housing Problems
	Severe Housing Cost
	Burden
	Homelessness Rate

Access to Dental Care and Preventive Services

Table 26: Primary themes and secondary indicators associated with PHN5.

Primary Themes	Secondary Indicators
There aren't enough providers in the area who accept Denti-Cal.	Frequent Mental Distress
The lack of access to dental care here leads to overuse of	Poor Physical Health Days
emergency departments.	Frequent Physical Distress
Quality dental services for kids are lacking.	Poor or Fair Health
It's hard to get an appointment for dental care.	Dental Care Shortage Area
People in the area have to travel to receive dental care.	Dentists
Dental care here is unaffordable, even if you have insurance.	Residential Segregation (Non-
	White/White)
	Income Inequality
	Homelessness Rate

Healthy Physical Environment

Table 27: Primary themes and secondary indicators associated with PHN6.

Primary Themes	Secondary Indicators
The air quality contributes to high rates of asthma.	Infant Mortality
Poor water quality is a concern in the area.	Life Expectancy
Agricultural activity harms the air quality.	Premature Age-Adjusted Mortality
Low-income housing is substandard.	Premature Death
Residents' use of tobacco and e-cigarettes harms the air	Chronic Lower Respiratory Disease
quality.	Mortality
Industrial activity in the area harms the air quality.	Hypertension Mortality
Heavy traffic in the area harms the air quality.	Cancer Mortality
Wildfires in the region harm the air quality.	Frequent Mental Distress
	Frequent Physical Distress
	Poor or Fair Health
	Colorectal Cancer Prevalence
	Breast Cancer Prevalence
	Lung Cancer Prevalence
	Prostate Cancer Prevalence
	Asthma ED Rates
	Asthma ED Rates for Children
	Adult Smoking
	Income Inequality
	Severe Housing Cost Burden
	Homelessness Rate
	Long Commute - Driving Alone
	Pollution Burden Percent
	Air Pollution - Particulate Matter
	Drinking Water Violations

Access to Basic Needs Such as Housing, Jobs, and Food

Table 28: Primary themes and secondary indicators associated with PHN7.

Primary Themes	Secondary Indicators
Lack of affordable housing is a significant issue in the area.	Infant Mortality
The area needs additional low-income housing options.	Child Mortality
Poverty in the county is high.	Life Expectancy
Many people in the area do not make a living wage.	Premature Age-Adjusted Mortality
Employment opportunities in the area are limited.	Premature Death
Services for homeless residents in the area are insufficient.	Hypertension Mortality
Services are inaccessible for Spanish-speaking and immigrant	COVID-19 Mortality
residents.	COVID-19 Case Fatality
Many residents struggle with food insecurity.	Diabetes Prevalence
It is difficult to find affordable childcare.	Low Birthweight
Educational attainment in the area is low.	Poor Mental Health Days
	Frequent Mental Distress
	Poor Physical Health Days
	Frequent Physical Distress
	Poor or Fair Health
	COVID-19 Cumulative Incidence
	Asthma ED Rates
	Asthma ED Rates for Children
	Drug Induced Death
	Adult Obesity
	Limited Access to Healthy Foods
	Food Environment Index
	Medically Underserved Area
	COVID-19 Cumulative Full Vaccination
	Rate
	Some College
	High School Completion
	Disconnected Youth
	Third Grade Reading Level
	Third Grade Math Level
	Unemployment
	Children in Single-Parent Households
	Social Associations
	Residential Segregation (Non-
	White/White)
	Children Eligible for Free Lunch
	Children in Poverty
	Median Household Income
	Uninsured Population under 64
	Income Inequality
	Severe Housing Problems
	Severe Housing Cost Burden

Primary Themes	Secondary Indicators
	Homeownership
	Homelessness Rate
	Households with no Vehicle Available
	Long Commute - Driving Alone

Access to Functional Needs

Table 29: Primary themes and secondary indicators associated with PHN8.

Primary Themes	Secondary Indicators
Many residents do not have reliable personal transportation.	Disability
Medical transport in the area is limited.	Frequent Mental Distress
Roads and sidewalks in the area are not well-maintained.	Frequent Physical Distress
The distance between service providers is inconvenient for those using	Poor or Fair Health
public transportation.	Adult Obesity
Using public transportation to reach providers can take a very long time.	COVID-19 Cumulative Full
The cost of public transportation is too high.	Vaccination Rate
Public transportation service routes are limited.	Income Inequality
Public transportation schedules are limited.	Homelessness Rate
The geography of the area makes it difficult for those without reliable	Households with no Vehicle
transportation to get around.	Available
Public transportation is more difficult for some to residents to use (e.g.,	Long Commute - Driving
non-English speakers, seniors, parents with young children).	Alone
There aren't enough taxi and ride-share options (e.g., Uber, Lyft).	Access to Public Transit

Access to Specialty and Extended Care

Table 30: Primary themes and secondary indicators associated with PHN9.

Primary Themes	Secondary Indicators
Wait-times for specialist appointments are excessively long.	Infant Mortality
It is difficult to recruit and retain specialists in the area.	Life Expectancy
Not all specialty care is covered by insurance.	Premature Age-Adjusted
Out-of-pocket costs for specialty and extended care are too high.	Mortality
People have to travel to reach specialists.	Premature Death
Too few specialty and extended care providers accept Medi-Cal.	Stroke Mortality
The area needs more extended care options for the aging population	Chronic Lower Respiratory
(e.g., skilled nursing homes, in-home care)	Disease Mortality
There isn't enough OB/GYN care available.	Diabetes Mortality
Additional hospice and palliative care options are needed.	Heart Disease Mortality
The area lacks a kind of specialist or extended care option not listed	Hypertension Mortality
here.	Cancer Mortality
	Liver Disease Mortality
	Kidney Disease Mortality

Primary Themes	Secondary Indicators
	COVID-19 Mortality
	COVID-19 Case Fatality
	Alzheimer's Disease Mortality
	Diabetes Prevalence
	Poor Mental Health Days
	Frequent Mental Distress
	Poor Physical Health Days
	Frequent Physical Distress
	Poor or Fair Health
	Lung Cancer Prevalence
	Asthma ED Rates
	Asthma ED Rates for Children
	Drug Induced Death
	Psychiatry Providers
	Specialty Care Providers
	Preventable Hospitalization
	Residential Segregation (Non-
	White/White)
	Income Inequality
	Homelessness Rate

Injury and Disease Prevention and Management

Table 31: Primary themes and secondary indicators associated with PHN10.

Primary Themes	Secondary Indicators
There isn't really a focus on prevention around here.	Infant Mortality
Preventive health services for women are needed (e.g., breast and cervical	Child Mortality
cancer screening).	Stroke Mortality
There should be a greater focus on chronic disease prevention (e.g.,	Chronic Lower Respiratory
diabetes, heart disease).	Disease Mortality
Vaccination rates are lower than they need to be.	Diabetes Mortality
Health education in the schools needs to be improved.	Heart Disease Mortality
Additional HIV and STI prevention efforts are needed.	Hypertension Mortality
The community needs nutrition education opportunities.	Liver Disease Mortality
Schools should offer better sexual health education.	Kidney Disease Mortality
Prevention efforts need to be focused on specific populations in the	Suicide Mortality
community (e.g., youth, Spanish-speaking residents, the elderly, LGBTQ	Unintentional Injuries
individuals, immigrants).	Mortality
Patients need to be better connected to service providers (e.g., case	COVID-19 Mortality
management, patient navigation, or centralized service provision).	COVID-19 Case Fatality
	Alzheimer's Disease
	Mortality
	Diabetes Prevalence
	Low Birthweight

Primary Themes	Secondary Indicators
	HIV Prevalence
	Poor Mental Health Days
	Frequent Mental Distress
	Frequent Physical Distress
	Poor or Fair Health
	COVID-19 Cumulative
	Incidence
	Asthma ED Rates
	Asthma ED Rates for
	Children
	Excessive Drinking
	Drug Induced Death
	Adult Obesity
	Physical Inactivity
	Chlamydia Incidence
	Teen Birth Rate
	Adult Smoking
	COVID-19 Cumulative Full
	Vaccination Rate
	Firearm Fatalities Rate
	Juvenile Arrest Rate
	Motor Vehicle Crash
	Death
	Disconnected Youth
	Third Grade Reading Level
	Third Grade Math Level
	Income Inequality
	Homelessness Rate

Increased Community Connections

Table 32: Primary themes and secondary indicators associated with PHN11.

Primary Themes	Secondary Indicators
Health and social-service providers operate in silos; we need	Infant Mortality
cross-sector connection.	Child Mortality
Building community connections doesn't seem like a focus in the	Life Expectancy
area.	Premature Age-Adjusted Mortality
Relations between law enforcement and the community need to	Premature Death
be improved.	Stroke Mortality
The community needs to invest more in the local public schools.	Diabetes Mortality
There isn't enough funding for social services in the county.	Heart Disease Mortality
People in the community face discrimination from local service	Hypertension Mortality
providers.	Suicide Mortality
City and county leaders need to work together.	Unintentional Injuries Mortality

Primary Themes	Secondary Indicators
	Diabetes Prevalence
	Low Birthweight
	Poor Mental Health Days
	Frequent Mental Distress
	Poor Physical Health Days
	Frequent Physical Distress
	Poor or Fair Health
	Excessive Drinking
	Drug Induced Death
	Physical Inactivity
	Access to Exercise Opportunities
	Teen Birth Rate
	Primary Care Shortage Area
	Mental Health Care Shortage Area
	Medically Underserved Area
	Mental Health Providers
	Psychiatry Providers
	Specialty Care Providers
	Primary Care Providers
	Preventable Hospitalization
	COVID-19 Cumulative Full
	Vaccination Rate
	Homicide Rate
	Firearm Fatalities Rate
	Violent Crime Rate
	Juvenile Arrest Rate
	Some College
	High School Completion
	Disconnected Youth
	Unemployment
	Children in Single-Parent
	Households
	Social Associations
	Residential Segregation (Non-
	White/White)
	Income Inequality
	Homelessness Rate
	Households with no Vehicle
	Available
	Long Commute - Driving Alone
	Access to Public Transit

System Navigation

Table 33: Primary themes and secondary indicators associated with PHN12.

Primary Themes	Secondary Indicators
People may not be aware of the services they are eligible for.	
It is difficult for people to navigate multiple, different health care systems.	
The area needs more navigators to help to get people connected to services.	
People have trouble understanding their insurance benefits.	
Automated phone systems can be difficult for those who are unfamiliar with the	
healthcare system	
Dealing with medical and insurance paperwork can be overwhelming.	
Medical terminology is confusing.	
Some people just don't know where to start in order to access care or benefits.	

Next, values for the secondary health-factor and health-outcome indicators identified were compared to state benchmarks to determine if a secondary indicator performed poorly within the county. Some indicators were considered problematic if they exceeded the benchmark, others were considered problematic if they were below the benchmark, and the presence of certain other indicators within the county, such as health professional shortage areas, indicated issues. Table 34 lists each secondary indicator and describes the comparison made to the benchmark to determine if it was problematic.

Table 34: Benchmark comparisons to show indicator performance.

Indicator	Benchmark Comparison Indicating Poor Performance
Infant Mortality	Higher
Child Mortality	Higher
Life Expectancy	Lower
Premature Age-Adjusted Mortality	Higher
Premature Death	Higher
Stroke Mortality	Higher
Chronic Lower Respiratory Disease Mortality	Higher
Diabetes Mortality	Higher
Heart Disease Mortality	Higher
Hypertension Mortality	Higher
Cancer Mortality	Higher
Liver Disease Mortality	Higher
Kidney Disease Mortality	Higher
Suicide Mortality	Higher
Unintentional Injuries Mortality	Higher
COVID-19 Mortality	Higher
COVID-19 Case Fatality	Higher
Alzheimer's Disease Mortality	Higher
Influenza and Pneumonia Mortality	Higher
Diabetes Prevalence	Higher

Indicator	Benchmark Comparison Indicating Poor Performance
Low Birthweight	Higher
HIV Prevalence	Higher
Disability	Higher
Poor Mental Health Days	Higher
Frequent Mental Distress	Higher
Poor Physical Health Days	Higher
Frequent Physical Distress	Higher
Poor or Fair Health	Higher
Colorectal Cancer Prevalence	Higher
Breast Cancer Prevalence	Higher
Lung Cancer Prevalence	Higher
Prostate Cancer Prevalence	Higher
COVID-19 Cumulative Incidence	Higher
Asthma ED Rates	Higher
Asthma ED Rates for Children	Higher
Excessive Drinking	Higher
Drug Induced Death	Higher
Adult Obesity	Higher
Physical Inactivity	Higher
Limited Access to Healthy Foods	Higher
Food Environment Index	Lower
Access to Exercise Opportunities	Lower
Chlamydia Incidence	Higher
Teen Birth Rate	Higher
Adult Smoking	Higher
Primary Care Shortage Area	Present
Dental Care Shortage Area	Present
Mental Health Care Shortage Area	Present
Medically Underserved Area	Present
Mammography Screening	Lower
Dentists	Lower
Mental Health Providers	Lower
Psychiatry Providers	Lower
Specialty Care Providers	Lower
Primary Care Providers	Lower
Preventable Hospitalization	Higher
COVID-19 Cumulative Full Vaccination Rate	Lister
Homicide Rate	Higher
Firearm Fatalities Rate Violent Crime Rate	Higher
	Higher
Juvenile Arrest Rate	Higher
Motor Vehicle Crash Death	Higher
Some College	Lower
High School Completion Disconnected Youth	Lower
	Higher
Third Grade Reading Level	Lower

Indicator	Benchmark Comparison Indicating Poor Performance
Third Grade Math Level	Lower
Unemployment	Higher
Children in Single-Parent Households	Higher
Social Associations	Lower
Residential Segregation (Non-White/White)	Higher
Children Eligible for Free Lunch	Higher
Children in Poverty	Higher
Median Household Income	Lower
Uninsured Population under 64	Higher
Income Inequality	Higher
Severe Housing Problems	Higher
Severe Housing Cost Burden	Higher
Homeownership	Lower
Homelessness Rate	Higher
Households with no Vehicle Available	Higher
Long Commute - Driving Alone	Higher
Access to Public Transit	Lower
Pollution Burden Percent	Higher
Air Pollution - Particulate Matter	Higher
Drinking Water Violations	Present

Once these poorly performing quantitative indicators were identified, they were used to determine preliminary secondary significant health needs. This was done by calculating the percentage of all secondary indicators associated with a given PHN that were identified as performing poorly within the HSA. While all PHNs represented actual health needs within the HSA to a greater or lesser extent, a PHN was considered a preliminary secondary health need if the percentage of poorly performing indicators exceeded one of a number of established thresholds: any poorly performing associated secondary indicators; or at least 10%, 20%, 30%, 40%, 50%, 60%, 70%, or 80% of the associated indicators were found to perform poorly. A similar set of standards was used to identify the preliminary interview and focus-group health needs: any of the survey respondents mentioned a theme associated with a PHN, or if at least 10%, 20%, 30%, 40%, 50%, 60%, 70%, or 80% of the respondents mentioned an associated theme. Finally, similar thresholds (any mention, 10%, 20%, 30%, 40%, 50%, 60%, 70%, or 80%) were also applied to the percent of survey respondents selecting a particular health need as one of the top health needs in the HSA.

These sets of criteria (any mention, 10%, 20%, 30%, 40%, 50%, 60%, 70%, or 80%) were used because we could not anticipate which specific standard would be most meaningful within the context of the HSA. Having multiple objective decision criteria allows the process to be more easily described but still allows for enough flexibility to respond to evolving conditions in the HSA. To this end, a final round of expert reviews was used to compare the set selection criteria to find the level at which the criteria converged towards a final set of SHNs.

For this report, a PHN was selected as a preliminary quantitative significant health need if % of the associated quantitative indicators were identified as performing poorly; as a preliminary qualitative significant health need if it was identified by % or more of the primary sources as performing poorly; and as a preliminary community survey provider survey significant health need if at least % of survey

respondents identified it. Finally, a PHN was selected as a significant health need if it was included as a preliminary significant health need in two of three of these categories.

Health Need Prioritization

The final step in the analysis was to prioritize the identified SHNs. To reflect the voice of the community, significant health need prioritization was based solely on primary data. Key informants and focus-group participants were asked to identify the three most significant health needs in their communities. These responses were associated with one or more of the potential health needs. This, along with the responses across the rest of the interviews and focus groups, was used to derive two measures for each significant health need.

First, the total percentage of all primary data sources that mentioned themes associated with a significant health need at any point was calculated. This number was taken to represent how broadly a given significant health need was recognized within the community. Next, the percentage of times a theme associated with a significant health was mentioned as one of the top three health needs in the community was calculated. Since primary data sources were asked to prioritize health needs in this question, this number was taken to represent the intensity of the need. Finally, the number of times each health need was selected as one of the top health needs by survey respondents was also included.

These three measures were then rescaled so that the SHN with the maximum value for each measure equaled one, the minimum equaled zero, and all other SHNs had values appropriately proportional to the maximum and minimum values. The rescaled values were then summed to create a combined SHN prioritization index. SHNs were ranked in descending order based on this index value so that the SHN with the highest value was identified as the highest-priority health need, the SHN with the second highest value was identified as the second-highest-priority health need, and so on.

Detailed List of Resources to Address Health Needs

Table 35: Resources available to meet health needs.

Organization Information	Organization Information					Significant Health Needs											
Name	Primary ZIP Code	Website	Access to Basic Needs Such as Housing, Jobs, and Food	Access to Mental/Behavioral Health and Substance Use Services	Access to Quality Primary Care Health Services	Access to Functional Needs	Injury and Disease Prevention and Management	Active Living and Healthy Eating	Increased Community Connections	Safe and Violence- Free Environment	Healthy Physical Environment	Access to Specialty and Extended Care	Access to Dental Care and Preventive Services	System Navigation			
Agency on Aging- Area 4	95815	agencyonaging4.org/placer-county	х	х	Х	х	х			х		х		х			
Alta California Regional Center	95678	www.altaregional.org/post/roseville-1	х	х				х						х			
American Red Cross	95815	www.redcross.org/local/california/gold- country.html	х		х		х		х								
American River Parkway Foundation	95608	arpf.org						х	х								
Asian Resources Inc.	95610	asianresources.org	х						Х								
Auburn Renewal Center	95602	www.auburnclinic.org		х	х		х		х				х				
Birth and Beyond Home Visitation – WellSpace Health	95660	www.wellspacehealth.org/location/nort h-highlands-community-health-center- birth-and-beyond	х	х	х								х				
Boys and Girls Club of Placer County	Placer County	bgcplacercounty.org	х						х	х							
Brookdale Senior Living	95602, 95661	www.brookdale.com/en.html			х			х	х	х		х					
CalFresh Placer County	Placer County	www.placer.ca.gov/2103/CalFresh- Food-Stamps	х											х			
Camp Recreation	95662	www.camprecreation.org						х		х							
Center Joint Unified School District	95843	www.centerusd.org	х	х				х						х			
Chapa-De Indian Health	95603	chapa-de.org		х	х		х					х	х	х			
Child Abuse Prevention Center	95660	www.thecapcenter.org					х			х							

Organization Information	Organization Information			Significant Health Needs										
Name	Primary ZIP Code	Website	Access to Basic Needs Such as Housing, Jobs, and Food	Access to Mental/Behavioral Health and Substance Use Services	Access to Quality Primary Care Health Services	Access to Functional Needs	Injury and Disease Prevention and Management	Active Living and Healthy Eating	Increased Community Connections	Safe and Violence- Free Environment	Healthy Physical Environment	Access to Specialty and Extended Care	Access to Dental Care and Preventive Services	System Navigation
Citrus Heights Homeless Assistance Resource Team (HART)	95610	citrusheightshart.org	х						x					
Consumers Self Help- Wellness and Recovery Center	95608	www.consumersselfhelp.org	х	х										х
County of Placer- Community Health Education	Placer County	www.placer.ca.gov/3027/Community- Health-Education					х							х
County of Placer- Whole Person Care	95603	www.placer.ca.gov/2972/Whole- Person-Care-WPC	х	х	х									х
Cycles 4 Hope	95678	www.cycles4hope.org	х			х		Х	Х					
Del Oro Caregiver Resource Center	95610	www.deloro.org		х			х					х		х
Dignity Health	95608, 95630	www.dignityhealth.org			х		х	х				х		х
Dignity Health- Mercy Hospital of Folsom	95630	locations.dignityhealth.org/mercy- hospital-of-folsom		х	х		х	х				х		х
Dignity Health- Mercy San Juan Medical Center	95608	locations.dignityhealth.org/mercy-san- juan-medical-center		x	х		х	х				х		х
Effie Yeaw Nature Center	95608	www.sacnaturecenter.net						х	х					
Elverta Joint School District	95626	www.ejesd.net						х						х
Eskaton	95608	www.eskaton.org/eskaton-village- carmichael-senior-living-retirement- community	х	х	х			х	х			х		
Excel Roseville	95678	excelroseville.net	х						х	х				

Organization Information	Organization Information				Significant Health Needs										
Name	Primary ZIP Code	Website	Access to Basic Needs Such as Housing, Jobs, and Food	Access to Mental/Behavioral Health and Substance Use Services	Access to Quality Primary Care Health Services	Access to Functional Needs	Injury and Disease Prevention and Management	Active Living and Healthy Eating	Increased Community Connections	Safe and Violence- Free Environment	Healthy Physical Environment	Access to Specialty and Extended Care	Access to Dental Care and Preventive Services	System Navigation	
First 5 Placer	95603	www.first5placer.org	х	х	х		х	х	х	х			х		
Granite Wellness Centers	95661	www.granitewellness.org	х	х	х		х	х						х	
Health Education Council	95831	healthedcouncil.org	х						х						
Interim HealthCare of Citrus Heights	95610	www.interimhealthcare.com/citrusheigh tsca/home	х	х	х				х			х			
Kaiser Permanente Roseville Medical Center	95661	healthy.kaiserpermanente.org/northern -california/facilities/roseville-medical- center-100331		x	х		х	х				x		х	
Keaton's Child Cancer Alliance	95661	childcancer.org		х			х							х	
KidsFirst	Placer County	www.kidsfirstnow.org	х	х			х	х	х	х					
Latino Leadership Council	95678, 95648	www.latinoleadershipcouncil.org	х		х				х						
Legal Services of Northern California- Health Rights	95603	lsnc.net	x												
Life Matters, Inc.	95842	www.lifemattersinc.org	х						Х						
Lighthouse Counseling & Family Resource Center	95648	lighthousefrc.org	х	х				х	х						
Lilliput Children's Services	95610	www.lilliput.org	х						х						
Lincoln Community Foundation	95648	lincolncommunityfoundation.org/contact-us							х						
MAK- Meningitis Awareness Key to Prevention	95608	makinfo.org					х								

Organization Information	Organization Information						Significant Health Needs											
Name	Primary ZIP Code	Website	Access to Basic Needs Such as Housing, Jobs, and Food	Access to Mental/Behavioral Health and Substance Use Services	Access to Quality Primary Care Health Services	Access to Functional Needs	Injury and Disease Prevention and Management	Active Living and Healthy Eating	Increased Community Connections	Safe and Violence- Free Environment	Healthy Physical Environment	Access to Specialty and Extended Care	Access to Dental Care and Preventive Services	System Navigation				
Meals on Wheels	Placer County	seniorsfirst.org/2017/06/23/meals-on- wheels-placer-county	х						х									
Mercy General Hospital (Dignity Health)	95819	www.dignityhealth.org/sacramento/locations/mercy-general-hospital			х		х	х				х		х				
Mercy Hospital of Folsom	95630	www.dignityhealth.org/sacramento/locations/mercy-hospital-of-folsom	х		х		х	х				х		х				
Mercy San Juan Medical Center (Dignity Health)	95630	www.dignityhealth.org/sacramento/locations/mercy-san-juan-medical-center	х	x	х		х	х				х		х				
Neil Orchard Senior Activities Center	95827	crpd.com/parks/neil-orchard-senior- activities-center						х	х									
Orangevale Fair Oaks Food Bank	95662	www.ovfofb.org	х					х	х									
Pacific Counseling and Trauma Center (Pacific Trauma Specialists)	95630	www.pacifictraumacenter.com		x										x				
Parent Project (Placer County)	95661	parentproject.com	х	х					х									
People Reaching Out (PRO) Youth and Families	95841	proyouthandfamilies.org		x					x									
Placer Collaborative Network	95603	placercollaborativenetwork.org/index.ht ml	х						х									
Placer Community Foundation	95603	placercf.org	х						х									
Placer County	95603	www.placer.ca.gov	x	x				Х	х									
Placer County Adult System of Care	95678	www.placer.ca.gov/2158/Adult-System- of-Care	х	х	х					х				х				
Placer County CalFresh	95765	www.placer.ca.gov/2103/CalFresh- Food-Stamps	х						х									

Organization Information	Organization Information				Significant Health Needs										
Name	Primary ZIP Code	Website	Access to Basic Needs Such as Housing, Jobs, and Food	Access to Mental/Behavioral Health and Substance Use Services	Access to Quality Primary Care Health Services	Access to Functional Needs	Injury and Disease Prevention and Management	Active Living and Healthy Eating	Increased Community Connections	Safe and Violence- Free Environment	Healthy Physical Environment	Access to Specialty and Extended Care	Access to Dental Care and Preventive Services	System Navigation	
Placer County Children's System of Care	95765	www.placer.ca.gov/2050/Childrens- System-of-Care	х	х						х				х	
Placer County- Dial-A- Ride	95603	www.placer.ca.gov/1793/Dial-A-Ride				х			х						
Placer County Health and Human Services	95765	www.placer.ca.gov/1679/Health- Human-Services	х	х	х								х	х	
Placer County Human Services	95765	www.placer.ca.gov/2096/Human- Services	х											х	
Placer County Mental Health Services	95678	www.placer.ca.gov/2166/Mental- Health-Services	х	х										х	
Placer County Office of Education (PCOE)	95603	www.placercoe.org/Pages/PCOE/Home.aspx	х											х	
Placer County Public Health	95603	www.placer.ca.gov/2863/Public-Health													
Placer County Public Health Nursing	95603	www.placer.ca.gov/2912/Public-Health- Nursing	х		х		х	х							
Placer County Sexual Assault Response Team (SART)	95661	www.placer.ca.gov/3354/Sexual- Assault-Response-Team-SART			х					х					
Placer County Veterans Services	95765	www.placer.ca.gov/1875/Veterans	х	х											
Placer County WIC	95765	www.placer.ca.gov/2918/Women- Infants-Children-WIC	х		х		х	х						х	
Placer Food Bank	95678	placerfoodbank.org	х					х	х						
Placer Independent Resource Services (PIRS)	95603	www.pirs.org	х					х	х						
Placer People of Faith Together	95650	www.ppoft.org	х												

Organization Information	Organization Information			Significant Health Needs											
Name	Primary ZIP Code	Website	Access to Basic Needs Such as Housing, Jobs, and Food	Access to Mental/Behavioral Health and Substance Use Services	Access to Quality Primary Care Health Services	Access to Functional Needs	Injury and Disease Prevention and Management	Active Living and Healthy Eating	Increased Community Connections	Safe and Violence- Free Environment	Healthy Physical Environment	Access to Specialty and Extended Care	Access to Dental Care and Preventive Services	System Navigation	
Planned Parenthood North Highlands Health Center	95660	www.plannedparenthood.org/health- center/california/north- highlands/95660/north-highlands- health-center-2201-90130			х		х							х	
Planned Parenthood Roseville Health Center	95661	www.plannedparenthood.org/health-center/california/roseville/95661/roseville-health-center-2197-90130			х		х							х	
Powerhouse Ministries - Transformation Center	95630	www.phmfolsom.org	х	х					х						
PRIDE Industries	95660 <i>,</i> 95747	www.prideindustries.com	х			х			х						
PRO Youth and Families	95841	proyouthandfamilies.org		х			х		х						
Roseville Adult School	95678	www.rjuhsd.us/rosevilleadult	х											х	
Roseville Family Resource Center- KidsFirst	Placer County	www.kidsfirstnow.org	х	х			х	х	х	х					
Roseville Housing Authority	95678	www.roseville.ca.us/residents/affordable_housing/rental_programs/housing_choice_voucher_program_hcv	х												
Roseville Joint Union High School District	95661	www.rjuhsd.us	x							x				x	
Sacramento County- Department of Health Services	Sacrament o County	dhs.saccounty.gov/Pages/DHS- Home.aspx		х	х		х	х		х	х				
Sacramento County- Department of Human Assistance Benefits	Sacrament o County	ha.saccounty.gov/benefits/Pages/defaul t.aspx	х												

Organization Information	Organization Information				Significant Health Needs										
Name	Primary ZIP Code	Website	Access to Basic Needs Such as Housing, Jobs, and Food	Access to Mental/Behavioral Health and Substance Use Services	Access to Quality Primary Care Health Services	Access to Functional Needs	Injury and Disease Prevention and Management	Active Living and Healthy Eating	Increased Community Connections	Safe and Violence- Free Environment	Healthy Physical Environment	Access to Specialty and Extended Care	Access to Dental Care and Preventive Services	System Navigation	
Sacramento County- First 5 Every Smile Counts	Sacrament o County	first5sacdental.org/esc					х						х	х	
Sacramento County- Oral Health Program	Sacrament o County	dhs.saccounty.gov/PUB/OralHealth/Pag es/Oral-Health.aspx											х	х	
Sacramento County Public Health- African American Perinatal Health	Sacrament o County	dhs.saccounty.gov/PUB/Pages/African-American-Perinatal-Health-Program/SP-African-American-Perinatal-Health-Program.aspx#:~:text=The%20African%20American%20Perinatal%20Health%20Program%20was%20established%20to%20reduce,women%2C%20residing%20in%20Sacramento%20County.										x		х	
Sacramento County Public Health- Black Infant Health Program	Sacrament o County	dhs.saccounty.gov/PUB/Pages/Black- Infant-Health-Program/SP-Black-Infant- Health-Program.aspx					x								
Sacramento County Public Health- California Children's Services	Sacrament o County	dhs.saccounty.gov/PUB/Pages/California -Childrens-Services/SP-California- Childrens-Services.aspx					х					х			
Sacramento County Public Health- Chest Clinic/Tuberculosis Control	Sacrament o County	dhs.saccounty.gov/PUB/Pages/Communi cable-Disease-Control/GI-TB- Control.aspx					х					х		x	
Sacramento County Public Health- Child Health and Disability Prevention	Sacrament o County	dhs.saccounty.gov/PUB/CHDP/Pages/CH DP-Home.aspx			x										

Organization Information				ant Health	Needs									Other Health Needs
Name	Primary ZIP Code	Website	Access to Basic Needs Such as Housing, Jobs, and Food	Access to Mental/Behavioral Health and Substance Use Services	Access to Quality Primary Care Health Services	Access to Functional Needs	Injury and Disease Prevention and Management	Active Living and Healthy Eating	Increased Community Connections	Safe and Violence- Free Environment	Healthy Physical Environment	Access to Specialty and Extended Care	Access to Dental Care and Preventive Services	System Navigation
Sacramento County Public Health- Comprehensive Perinatal Services Program	Sacrament o County	dhs.saccounty.gov/PUB/Pages/Compreh ensive-Perinatal-Services-Program/SP- Comprehensive-Perinatal-Services- Program-(CPSP).aspx		х			х	х				х		
Sacramento County Public Health- Disease Control and Epidemiology	Sacrament o County	dhs.saccounty.gov/PUB/Pages/Epidemio logy/SP-Epidemiology.aspx					х							x
Sacramento County Public Health- Emergency Preparedness	Sacrament o County	dhs.saccounty.gov/PUB/Emergency- Preparedness/Pages/SP-Emergency- Preparedness.aspx					х							
Sacramento County Public Health- HIV/STD Prevention Program	95660	dhs.saccounty.gov/PUB/SexualHealthPr omotionUnit/Pages/GI-HIV-STD- Prevention-Program.aspx			х		х					х		х
Sacramento County Public Health- HIV/STD Surveillance	Sacrament o County	dhs.saccounty.gov/PUB/SexualHealthPr omotionUnit/Pages/GI-STD-Control.aspx					х							х
Sacramento County Public Health- Immunization Assistance Program	Sacrament o County	dhs.saccounty.gov/PUB/Pages/Immuniz ation-Assistance- Program/Immunization-Assistance- Program-(IAP).aspx					х							
Sacramento County- Public Health Laboratory	Sacrament o County	dhs.saccounty.gov/PUB/Laboratory/Pag es/Laboratory-Home.aspx					x							
Sacramento County Public Health- Lead Poisoning Prevention Program	Sacrament o County	dhs.saccounty.gov/PUB/Pages/Childhoo d-Illness-Injury-Prevention- Program/LeadPoisoningPrevention/SP- Lead-Poisoning-Prevention.aspx					х							

Organization Information				ant Health										Other Health Needs
Name	Primary ZIP Code	Website	Access to Basic Needs Such as Housing, Jobs, and Food	Access to Mental/Behavioral Health and Substance Use Services	Access to Quality Primary Care Health Services	Access to Functional Needs	Injury and Disease Prevention and Management	Active Living and Healthy Eating	Increased Community Connections	Safe and Violence- Free Environment	Healthy Physical Environment	Access to Specialty and Extended Care	Access to Dental Care and Preventive Services	System Navigation
Sacramento County Public Health- Nurse Family Partnership	Sacrament o County	dhs.saccounty.gov/PUB/Pages/Nurse- Family-Partnership/The-Nurse-Family- Partnership-Program.aspx					х					х		х
Sacramento County Public Health- Obesity Prevention Program	Sacrament o County	www.saccounty.gov/services/Pages/Obe sity-Prevention-Program.aspx					х	х						
Sacramento County Public Health- Ryan White Program	Sacrament o County	dhs.saccounty.gov/PUB/SexualHealthPr omotionUnit/Pages/RyanWhiteProgram /Ryan-White-Program.aspx		x	х		х					х		
Sacramento County Public Health- Tobacco Education Program	Sacrament o County	dhs.saccounty.gov/PUB/Pages/Tobacco- Education-Program/SP-Tobacco- Education-Program.aspx					х				х			
Sacramento County Public Health- Vital Records	Sacrament o County	dhs.saccounty.gov/PUB/Pages/Birth- and-Death-Certificates/Sacramento- County-Vital-Records.aspx					х							
Sacramento Works Job Centers	95842, 95610	sacramentoworks.org	х											
San Juan Unified School District	95608	www.sanjuan.edu	х	х				х		х			х	х
Seniors First	95602	seniorsfirst.org	x	x		x				×				
SETA Head Start	95608, 95610	headstart.seta.net	х	х				х		х				
Shady Creek Outdoor School and Event Center		www.shadycreek.org							х	х	х			
Sierra College Foundation	95677	www.sierracollege.edu/about-us/sierra-college-foundation/index.php							х	х				
Sierra Community Medical Foundation	95677	www.scmfoundation.org		х	х									х

Organization Information				ant Health										Other Health Needs
Name	Primary ZIP Code	Website	Access to Basic Needs Such as Housing, Jobs, and Food	Access to Mental/Behavioral Health and Substance Use Services	Access to Quality Primary Care Health Services	Access to Functional Needs	Injury and Disease Prevention and Management	Active Living and Healthy Eating	Increased Community Connections	Safe and Violence- Free Environment	Healthy Physical Environment	Access to Specialty and Extended Care	Access to Dental Care and Preventive Services	System Navigation
Sierra Foothills Outpatient Clinic	95603	www.va.gov/directory/guide/facility.asp ?ID=986		х	х									х
Sierra Health Foundation	95833	www.sierrahealth.org		х	х		х	Х		х				х
Sierra Mental Wellness Group	95661	sierramentalwellness.org		х										х
Slavic Assistance Center	95825	www.slaviccenter.us/	х						х					
St. Vincent De Paul Society of Roseville	95678	www.placersvdp.com	х		х				х					
Stand Up Placer	95661	standupplacer.org	х	х					х	х				
Stanford Sierra Youth and Families *change web	95603	www.ssyaf.org		x					х	х				
Stop Stigma Sacramento Speakers Bureau	Sacrament o County	www.stopstigmasacramento.org					х		х					
Sutter Medical Center, Sacramento	95616	www.sutterhealth.org/smcs		х	х		х					х		х
Sutter Roseville Medical Center	95661	www.sutterhealth.org/srmc		х	х		х							х
Terra Nova Counseling	95834	www.terranovacounseling.org		х										х
The Gathering Inn	95678	www.thegatheringinn.com	х	х	х									х
The Salt Mine	95648	www.thesaltmine.org	х						х					
The Salvation Army	95603, 95746	auburn.salvationarmy.org/auburn, roseville.salvationarmy.org	х						х					
Twin Lakes Food Bank	95630	www.twinlakesfoodbank.org	х						х					
Twin Rivers Unified School District	95660	www.twinriversusd.org	х	х				х						х

Organization Information			Signific	ant Health	n Needs									Other Health Needs
Name	Primary ZIP Code	Website	Access to Basic Needs Such as Housing, Jobs, and Food	Access to Mental/Behavioral Health and Substance Use Services	Access to Quality Primary Care Health Services	Access to Functional Needs	Injury and Disease Prevention and Management	Active Living and Healthy Eating	Increased Community Connections	Safe and Violence- Free Environment	Healthy Physical Environment	Access to Specialty and Extended Care	Access to Dental Care and Preventive Services	System Navigation
U.S Department of Veterans Affairs- Vet Center	95610	www.vetcenter.va.gov	х	x										х
Volunteers of America- Home Start Inc.	95678	www.voa-ncnn.org/homestart	х	х					х					
WarmLine Family Resource Center	95818	www.warmlinefrc.org	х	х	х				х					
WellSpace Health	95630, 95660, 95621, 95661	www.wellspacehealth.org		x	х		х						х	х
Western Sierra Medical Clinic	95603	wsmcmed.org		х	х		х					х	х	х
What Would Jesus Do, Inc.	95678	www.wwjdinc.org	х						х					
World Relief Sacramento	95660	worldrelief.org/sacramento	х						х					х
Zafia's Family House	95678	zafiasfamilyhouse.org	х						х					

Limits and Information Gaps

Study limitations for this CHNA included obtaining secondary quantitative data specific to population subgroups and assuring community representation through primary data collection. Most quantitative data used in this assessment were not available by race/ethnicity. The timeliness of the data also presented a challenge, as some of the data were collected in different years; however, this is clearly noted in the report to allow for proper comparison.

For primary data, gaining access to participants that best represent the populations needed for this assessment was a challenge for the key informant interviews, focus groups and CSP survey. The COVID-19 pandemic made this more difficult as community members were more difficult to recruit for focus groups. Though an effort was made to verify all resources (assets) through a web search, ultimately some resources that exist in the service area may not be listed.

Finally, though this CHNA was conducted with an equity focus, data that point to differences among population subgroups that are more "upstream" focused are not as available as those data that detail the resulting health disparities. Having a clearer picture of early-in-life opportunity differences experienced among various populations that result in later-in-life disparities can help direct community health improvement efforts for maximum impact.

Appendix A: Evaluation of the Impact of Actions Taken Since 2019 CHNA – Sutter Roseville Medical Center

MENTAL HEALTH

program/activity/initiative	
program, activity, initiative	
Description	The need for mental health services and resources, especially for the
	underserved, has reached a breaking point across the Sutter Health
	Valley Operating Unit. This is why we are focused on building a
	comprehensive mental health strategy that integrates key elements
	such as policy and advocacy, county specific investments, stigma
	reduction, increased awareness, and education, with tangible outreach
	such as expanded mental health resources to professionals in the
	workplace and tele psych options to the underserved.
Goals	By linking these various strategies and efforts through engaging in
	statewide partnerships, replicating best practices, and securing
	innovation grants and award opportunities, we have the ability to create
	a seamless network of mental health care resources so desperately
	needed in the communities we serve.
Outcomes	In 2020, the mental health strategy helped with the following initiatives:
	Advance legislation that expands the California Mental Health Parity Act
	and ensures that medical necessity coverage determinations are
	consistent with generally accepted standards of care. This legislation
	Senate Bill 855 – passed in June 2020.
	Additionally, based on parity advocacy, the Governor publicly touted
	parity enforcement as a priority on a number of occasions and the
	enacted budget for California includes over \$2.7 million in additional
	resources for the Department of Managed Health Care (DMHC) to
	enforce parity this year with \$4.7 million annually thereafter.
	In 2021, the mental health strategy helped with the following initiatives:
	Launch the 988 crisis line going live on July 26, 2022
	Pass SB803 for peer certification.
	Secure funding for SB71/Bring CA Home in amount of \$2 billion over two
	years and an unspecified amount future funding.
	Advocate for funding for board and care with the County Behavioral
	Health Directors Association and other organizations serving people
	living with severe mental illness and/or substance use disorder.
	Resulting in securing \$803 million, with program details still to be
	fleshed out.
	Propose Children and Youth Initiative and assist Secretary Ghaly to
	develop what became one of the Governor's signature budget
	achievements: \$4.5 billion over five years to meet the behavioral health
	needs of children.
Name of	RJUHSD Wellness Centers
program/activity/initiative	
Description	The Roseville Joint Union High School District (RJUHSD) serves the

	educational needs of more than 10,000 students. RJUHSD is in the 4th year of implementing 8 Wellness Centers which focus on: increasing access to mental health, substance use intervention, and overall health and wellness. The Wellness Centers focus on serving the needs of highrisk student populations including homeless, foster, probation, and low socioeconomic disadvantaged students. Wellness Centers are staffed by interns, trainees, mental health associates and we have 3 Licensed Clinical Social Workers that supervise all clinical services throughout the district.
Goals	RJUHSD Wellness Centers will increase student and family access to mental health, substance use, attendance support and engaged with community resources. RJUHSD Wellness is aware of the lack of community resources to address the rising needs surrounding the mental health and wellness of students and families. They will address and work through barriers to students school success to increase students overall functioning in academic, social, and emotional aspirations.
Outcomes	In 2021, served 842 children and youth. Scheduled 2,435 mental health appointments; provided 10,387 services. As COVID continues to impact the community, RJUHSD increased referral access points to include parents and students direct referrals for services. At each of the school sites RJUHSD have increased classroom presentations, for a total of 224 hours, to students and staff raising awareness of Wellness Center services, community resources, and providing prevention education surrounding mental health and coping skills.
Name of program/activity/initiative	Lighthouse Counseling and Family Resource Center Family Wellness Program
Description	Our Family Wellness Initiative provides comprehensive counseling services and a wide variety of family wellness classes for children and families who are negatively affected by trauma, anxiety and depression, family attachment issues, domestic violence, child abuse and neglect, crime, poor mental health, and other forms of familial distress. Our goals are to help families heal by establishing long-term safety, self-sufficiency, and positive health outcomes. We accomplish this through an inclusive approach that incorporates case management and referral services, counseling and parental support, and a variety of educational classes.
Goals	Programs goals include the following: 1) Improve the quality of life for Placer County families and the community as a whole by providing quality evidence-based mental health counseling services (individual and/or group therapy) and educational classes for up to 150 individuals. 2) Reduce the incidences of familial violence, and child abuse and neglect in Placer County. 3) Provide intensive case management for Placer County families we

	serve by connecting them to critical resources such as Medi-Cal, Cal-Fresh, rent and utility assistance, diapers, bus passes, back-to-school supplies, seasonal assistance, Christmas toys, reconditioned bicycles, and gift cards for food, gas, and clothing. 4) Our primary goal is to build strong families and in turn strong
	communities.
Outcomes	2021: Served 675 adults, 491 children/youth and 872 families; provided 1,609 counseling sessions; made referrals to 1,121 support services. 2020: Served 1,981 adults, 1,732 children/youth and 1,325 families; provided 2,676 counseling sessions; made referrals to 1,670 support services.

ACCESS TO QUALITY PRIMARY HEALTHCARE SERVICES

Name of	Comprehensive Management Team WellSpace Health
	Comprehensive Management Team – WellSpace Health
program/activity/initiative	TI WALLS IN THE COAT
Description	The WellSpace Health CMT program provides case management services
	for people who frequent the emergency departments for non-urgent
	needs. We support this vulnerable population with vital resources such
	as income (SSI/GA), primary care, mental and behavioral health services,
	transportation, substance abuse treatment and other key community
	resources. By linking these patients to the appropriate care and
	wraparound services, we see a drastic improvement to the health and
	overall quality of life for this often undeserved, patient population.
Goals	1. Reduce the frequency of individuals utilizing high cost systems of care
	2. Coordinate and link clients to a medical and behavioral health home
	3. Provide wraparound case management services to the under-served
	4. Educate and assist clients with additional community resources.
Outcomes	2020: served 54 adult clients; provided 356 services; 2,259 service
	referrals; 124 established with mental or primary health care homes.
	2021: served 81 adult clients; provided 426 services; 2,332 service
	referrals; 174 established with mental or primary health care homes.
Name of	Promotora Program – Latino Leadership Council
program/activity/initiative	•
Description	The Promotora program is the only program regionally that uses
	Promotores to help uninsured and underinsured Latinos get access to
	health, dental, vision and mental health services and to teach them how
	to effectively navigate the health care system. Promotores conduct
	home visits during evenings and weekends to help participants learn
	how to properly and effectively engage the health care system, provide
	them with important health information and ensure that they find a
	medical home or other culturally and linguistically appropriate supports
	such as specialty care, mental health, or family wellness.
Goals	Provide access to health, dental, vision and mental health for Latino

	adults through Promotores.
Outcomes	2021: 991 total adults, youth and families served; 3,569 total services
	provided; 3,891 referrals made; 436 obtained basic needs.
	2020: 652 total adults, youth and families served; 2,324 total services
	provided; 1,830 referrals made; 517 obtained basic needs.
	2019: 446 total adults, youth and families served; 177 total services
	provided; 648 referrals made; 39 obtained basic needs.

ACCESS TO BASIC NEEDS SUCH AS HOUSING, JOBS, AND FOOD

Name of	Placer County Food Bank Senior Mobile Food Distribution
program/activity/initiative	
Description	Program provided nutritional food boxes to income-challenged/low
	income seniors. Attempted to cost-effectively "customize" food boxes
	with food items that are easy to prepare or add to existing food and can
	be dietary-friendly should a senior have health-related issues
Goals	Help overcome seniors' transportation constraints through the mobile
	distribution model so those we are targeting don't have to worry about
	self-pickup.
Outcomes	2021: 533 seniors served; 2,250 total services provided.
	The program allowed to serve 533 seniors of which 150 were added due
	to this funding opportunity, these reside within nine different sites.
	These seniors received custom built food boxes that were delivered
	semi-monthly, these boxes included senior friendly items as many suffer
	from dietary restrictions.
Name of	Seniors First Meals on Wheels Distribution
program/activity/initiative	School First Media on Wheels Bistribution
Description	Seniors First has been awarded funding to once again operate the Meals
p	on Wheels program in Placer County. Meals on Wheels is the nation's
	oldest and largest community-based senior nutrition organization and
	supports the more than 5,000 senior nutrition programs across the
	country dedicated to addressing senior hunger and isolation. This
	network exists in virtually every community in America and delivers the
	nutritious meals and friendly visits that enable America's seniors to live
	nourished lives with independence and dignity.
Goals	Deliver meals to homebound Placer County seniors (ages 60+).
Outcomes	2021: Served over 1,300 adults with food distribution.
	Participation in our MOW program has continued at heightened levels;
	we are currently serving 190% of normal program capacity. Seniors are
	keenly aware of their vulnerability to the coronavirus and continue to
	have major concerns about public contact. All our congregate meals
	remain closed due to the pandemic and will remain closed until deemed
	safe by public health officials to re-open.
Name of	The Gathering Inn – Interim Care Program
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program/activity/initiative	
Description	The Gathering Inn's Interim Care Program provides homeless individuals a safe place to rest and recover following hospital discharge. Its housing first model, and low barrier approach, make it a viable option to being discharged to the street and have a positive effect on health and housing outcomes. Guests of the program reside in a 5 bedroom fully furnished home and have access to showers, computers, cable television, laundry services, food, and clothes. In addition to meeting the basic needs of guests, the program provides intensive case management. Case management works with guests daily, helping to connect them to health care providers, income assistance programs, housing opportunities, and more. Since its inception in 2009, the Interim
Cools	Care Program has served over 600 individuals.
Goals	 To improve the health outcomes of homeless individuals. To break the costly cycle of emergency room as first-line medical care. To reduce recidivism and facilitate healing, recovery, and hope To reduce health inequity by providing appropriate accommodation for recovery. To transition patients to permanent supportive housing after their stay.

ACCESS AND FUNCTIONAL NEEDS

Name of	Health Express/ My Rides Program
program/activity/initiative	
Description	MyRides provides free transportation services to non-emergency
	medical appointments and other essential services for eligible Placer
	County residents. Transportation is provided by volunteer drivers who
	are approved and scheduled by Seniors First.
Goals	Ensure low-income, Placer County seniors have transportation to non-
	emergency medical care.
Outcomes	2021: Provided more than 1,900 rides to medical appointments
	2020: Provided nearly 4,000 rides to medical appointments.
	2019: Provided rides to more than 1,500 clients.

INJURY AND DISEASE PREVENTION AND MANAGEMENT

Name of	Keaton's Childhood Cancer Alliance, Family Navigator Program
program/activity/initiative	
Description	The Family Navigator Program was first launched in 2011 and has
	evolved from the direct feedback of families and hospital partners. In
	our region, over 800 children are diagnosed with cancer each year.
	Keaton's will expand and enhance its proven Family Navigator Program
	to address the financial, structural, and personal barriers as well as the
	psychological effects of childhood cancer on the entire family.

Goals	Goal is to ensure child cancer families have access to high-quality
	healthcare, social services, financial assistance, and other vital resources
	that promote wellness and increase the quality of life.
Outcomes	2021: Total of 1,811 individuals served in 2021 (patients and siblings
	ages 0-18 + their immediate family members) of which 158 are from
	Placer County; 241% of goal of 750 individuals. Provided 556 linkages to
	direct services, mental health support, and community resources; 111%
	of goal of 500 linkages.
	The financial strain and burden experienced by the families Keaton's
	serves continue to be enhanced. To help reduce this burden, Keaton's
	provided 102 financial grants as well as 408 total meal and/or fuel
	vouchers in 2021.
	2020: 653 adults and youth served; 653 who obtained basic needs; 57
	total services provided.
	2019: 348 families served; 228 obtained basic needs.
Name of	Telehealth Diabetes Prevention Program – Chapa De Indian Health
program/activity/initiative	
Description	Chapa-De's Diabetes Prevention Program (DPP) is a year-long program
	that helps Chapa-De patients to avoid the onset of diabetes and to live
	healthier. Using CDC teaching materials proven to promote weight loss
	and lifestyle change, Chapa-De lifestyle coaches teach participants about
	eating healthy, being physically active and managing stress. Participants
	attend weekly classes for 10 weeks, then 6 bi-weekly classes, followed by
	optional monthly sessions to help maintain weight loss and healthy
	lifestyles.
Goals	Utilize a video telehealth platform to engage 40 individuals who have
	been identified as at-risk for type II diabetes to participate in our
	Diabetes Prevention Program to receive virtual instruction, support, and
	assistance along with all necessary equipment and supplies to empower
	them to live healthier lives, lose weight, prevent diabetes, and heart
	disease. 2021: 113 total adults served; 486 total services provided.

ACCESS TO SPECIALTY AND EXTENDED CARE

Name of	Family Support Project – Placer County Public Health
program/activity/initiative	
Description	The ongoing collaboration and coordination of Sutter Roseville Medical Center (SRMC) and Placer County Maternal Child Adolescent Health (MCAH) provide the pathway for the medical center to meet the post-discharge needs of the Family Birth Center families (FBC). The program serves the expanded SRMC families in 21 zip codes served by the hospital. The FSP PHN will also serve the perinatal population in the
	various medical-surgical departments of the hospital, if requested. The FSP PHN is also available to address families directly when requested by FBC staff members.

Goals	The goal of the program is to establish a partnership between the
	County and Hospital, to improve the health of infants born at Sutter
	Roseville Medical Center (SRMC), including childhood immunization
	education, outreach, and promotion of breastfeeding, and to provide
	outreach for care and services and link families to available services.
Outcomes	2021: 70 total families served; 234 direct services provided; 204
	referrals made to support services.
	2020: 40 total families served; 44 direct services provided; 53 referrals
	made to support services.
	2019: 72 total families served; 142 direct services provided; 191
	referrals made to support services.

HEALTHY EATING AND ACTIVE LIVING

Name of program/activity/initiative	Boys and Girls Club of Placer County – Roseville Site
Description	Since opening its doors in 1994, Boys & Girls Club of Placer County has been offering critical services to young people in our community with a wide range of programs in such areas as education, character development, career exploration, sports & recreation, the arts, and community service. Their new clubhouse in Roseville Heights be the first Boys & Girls Club in the south Placer region and will include a teen center, art center, learning lab, and outdoor recreation area for members.
Goals	The main objective of the Club will be to serve the Roseville Heights neighborhood. This community has one the lowest median income level, the highest rate of unemployment as well as the highest crime rate in the city of Roseville. These residents and this neighborhood are underserved, making it an ideal location for the Boys & Girls Club to offer high-quality programming to all children, ages 6-18.
Outcomes	2021: Supported the construction of a new play yard at the new Roseville Heights neighborhood clubhouse. It is anticipated this site will serve 150-175 youth each day after school as well as a 6-8 week Summer Camp when school is out for the summer
Name of program/activity/initiative	Shady Creek Outdoor Education Foundation: FitQuest
Description	The three tenets of Fit Quest are nutrition, physical activity, and mental wellness and the students' overall health. The Fit Quest program serves students in the 5th and 6th grades (ages 9-13 years old in their respective communities) either in the classroom or, if the school permits, by interactive virtual assemblies (at least 2 site visits, if approved by the school) to accommodate current health concerns. In addition, Fit Quest hosts Family Camp once a year allowing the
	program to share its objectives, tenets, and encouraging families to eat healthier, engage in physical fitness and instill behaviors to improve

their overall mental health as a family unit.
Reduce the number of children at risk or, by definition, obese with long
term effect of reducing community health care costs.
Increase mindfulness, individual uniqueness, awareness of emotional
triggers and responses, tools, and resources for navigating stressors.
Empower students to effect change with inclusion of family in process.
Increase overall number of students meeting physical fitness standards;
encourage physical activity.
Reach as many students as possible and their families to educate them
of the tenets of Fit Quest in the counties served.
2021: 426 total adults and youth served.
2020: 349 total adults and youth served.
2019: 711 total adults and youth served; including 24 families.