

2021

AUDITED FINANCIAL STATEMENTS



December 31, 2021



Consolidated Financial Statements

Years ended December 31, 2021 and 2020

Contents

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Report of Independent Auditors

Sutter Health Board of Directors Sutter Health and Affiliates

Opinion

We have audited the consolidated financial statements of Sutter Health and Affiliates (Sutter), which comprise the consolidated balance sheets as of December 31, 2021 and 2020, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Sutter at December 31, 2021 and 2020, and the results of its operations, changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Sutter and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Sutter's ability to continue as a going concern for one year after the date that the financial statements are issued.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of Sutter's internal control. Accordingly, no such opinion
 is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Sutter's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Ernst & Young LLP

Consolidated Balance Sheets

 $(Dollars\ in\ millions)$

		31, 2020		
Assets	-			
Current assets:				
Cash and cash equivalents	\$	735	\$	1,169
Short-term investments		6,884		6,585
Patient accounts receivable		1,419		1,205
Other receivables		976		940
Inventories		135		146
Other		259		211
Total current assets		10,408		10,256
Non-current investments		1,427		1,227
Property, plant and equipment, net		7,683		8,043
Other non-current assets		813		915
	\$	20,331	\$	20,441
Liabilities and net assets Current liabilities:				
Short-term borrowings	\$	_	\$	400
Accounts payable	•	747		698
Accrued salaries and related benefits		854		841
Other accrued expenses		1,601		2,100
Current portion of long-term obligations		25		26
Total current liabilities		3,227		4,065
Non-current liabilities:				
Long-term obligations, less current portion		4,556		4,601
Other		1,168		2,353
Net assets:				
Without donor restrictions:				
Controlling		10,692		8,741
Noncontrolling		95		113
With donor restrictions		593		568
Total net assets		11,380		9,422
	<u>\$</u>	20,331	\$	20,441

Consolidated Statements of Operations and Changes in Net Assets

(Dollars in millions)

	Ye	ar ended 1 2021	Dece	December 31, 2020		
Net assets without donor restrictions:						
Operating revenues:						
Patient service revenues	\$	12,145	\$	10,532		
Premium revenues		1,605		1,525		
Contributions		100		821		
Other		375		342		
Total operating revenues		14,225		13,220		
Operating expenses:						
Salaries and employee benefits		6,645		6,615		
Purchased services		3,658		3,378		
Supplies		1,763		1,602		
Depreciation and amortization		735		747		
Rentals and leases		197		183		
Interest		138		158		
Insurance		28		30		
Other		862		828		
Total operating expenses		14,026		13,541		
Income (loss) from operations		199		(321)		
Investment income		758		205		
Change in net unrealized gains and losses on investments		122		440		
Loss on extinguishment of debt		_		(202)		
Other components of net periodic postretirement cost		142		78		
Income		1,221		200		
Less income attributable to noncontrolling interests		(83)		(66)		
Income attributable to Sutter Health		1,138		134		

Consolidated Statements of Operations and Changes in Net Assets (continued)

(Dollars in millions)

	Yea	ar ended I 2021	December 3 2020		
Net assets without donor restrictions (continued):					
Controlling:					
Income attributable to Sutter Health	\$	1,138	\$	134	
Change in net unrealized gains and losses on					
investments classified as other-than-trading		(3)		1	
Net assets released from restriction for					
equipment acquisition		24		13	
Postretirement-related changes other than net					
periodic postretirement cost		823		(121)	
Other		(31)		9	
Increase in controlling		1,951		36	
Noncontrolling:					
Income attributable to noncontrolling interests		83		66	
Distributions		(81)		(58)	
Other		(20)		(4)	
(Decrease) increase in noncontrolling		(18)		4	
Net assets with donor restrictions:					
Contributions		46		51	
Investment income		39		13	
Change in net unrealized gains and losses on investments		(4)		17	
Net assets released from restriction		(53)		(35)	
Other		(3)		(4)	
Increase in net assets with donor restrictions		25		42	
Increase in net assets		1,958		82	
Net assets, beginning of year		9,422		9,340	
Net assets, end of year	\$	11,380	\$	9,422	

Consolidated Statements of Cash Flows

(Dollars in millions)

	Year ended December 3 2021 2020			
Operating activities				
Increase in net assets	\$	1,958	\$	82
Adjustments to reconcile increase in net assets to net				
cash provided by operating activities:				
Loss on extinguishment of debt		_		202
Depreciation and amortization		725		728
Amortization of bond issuance costs, premium and				
discount, net		(23)		(39)
Net realized gains and losses and change in net				
unrealized gains and losses on investments		(724)		(618)
Restricted contributions and related investment income		(85)		(64)
Distributions to noncontrolling interests		81		58
Change in net postretirement benefits		(592)		37
Net changes in operating assets and liabilities:				
Patient accounts receivable and other receivables		(250)		(53)
Inventories and other assets		(33)		(19)
Accounts payable and accrued expenses		(448)		902
Other non-current liabilities		(601)		540
Net cash provided by operating activities		8		1,756
Investing activities				
Purchases of property, plant and equipment		(378)		(431)
Proceeds from disposal of property, plant and equipment		10		3
Purchases of investments		(4,210)		(5,571)
Proceeds from sales of investments		4,558		4,731
Other		(3)		7
Net cash used in investing activities		(23)		(1,261)

Consolidated Statements of Cash Flows (continued)

(Dollars in millions)

	Year ended December 31,				
		2021	2020		
Financing activities					
Payment on line of credit	\$	(400)	\$	_	
Proceeds from borrowings on line of credit		_		400	
Payments of long-term obligations		(28)		(189)	
Refund of bonds		_		(2,029)	
Proceeds from issuance of long-term obligations		5		1,991	
Bond issuance costs		_		(10)	
Restricted contributions and related investment income		85		64	
Distributions to noncontrolling interest		(81)		(58)	
Net cash (used in) provided by financing activities		(419)		169	
Net (decrease) increase in cash and cash equivalents		(434)		664	
Cash and cash equivalents at beginning of year		1,169		505	
Cash and cash equivalents at end of year	\$	735	\$	1,169	

See accompanying notes.

Notes to Consolidated Financial Statements

December 31, 2021 and 2020

(Dollars in millions)

1. ORGANIZATION

Sutter Health is a California not-for-profit corporation that is the parent of a multi-provider integrated health care delivery system headquartered in Sacramento, California, which includes a centralized support group and various health care-related businesses operating primarily in Northern California. Sutter Health and its affiliates and subsidiaries provide health care, education, research and administrative services.

Sutter Health's integrated health care delivery system includes acute care, medical foundations, fundraising foundations and a variety of other specialized health care services. These entities are commonly referred to as the affiliates. Most acute care hospitals provide a full range of medical services (e.g., surgical, intensive care, emergency room, and obstetrics). All emergency rooms provide emergency care, regardless of a patient's ability to pay. Sutter Health and its affiliates also serve their communities with various programs, such as health education, health libraries, school-based clinics, home health care, hospice care, adult day care, prenatal clinics, community clinics, immunization services, and health professions education.

2. ACCOUNTING POLICIES

<u>Basis of Consolidation</u>: The Sutter Health and Affiliates consolidated financial statements include the accounts of Sutter Health and its controlled affiliates and subsidiaries (Sutter). All significant intercompany accounts and transactions have been eliminated in consolidation.

<u>Use of Estimates</u>: The preparation of financial statements in conformity with United States (U.S.) Generally Accepted Accounting Principles (GAAP) requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

<u>Cash Equivalents</u>: Cash equivalents include all highly liquid investments with original maturities of 90 days or less, including money market accounts with limited market risk, and investment-grade debt instruments, many of which are backed by the U.S. Government or other government agencies. Financial instruments that potentially subject Sutter to concentrations of credit risk include cash equivalents and investments. Cash equivalents are stated at fair market value.

<u>Investments</u>: Investments consist principally of U.S. and foreign equity, corporate and government securities, a hedge fund portfolio and private equity funds, all of which are carried at fair value or net asset value (NAV) as a practical expedient to estimate fair value.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

2. ACCOUNTING POLICIES (continued)

Short-term investments consist of investments with an original maturity of more than three months and could be utilized within one year. Non-current investments consist of investments that cannot be utilized within one year, including certain investments held in trust, and investments designated by the appropriate Sutter governing boards for future capital improvements.

<u>Derivative Instruments</u>: Sutter offsets fair value amounts recognized for certain derivative transactions from contracts executed with the same counterparty under a master netting arrangement. As a result, there is no net exposure to counterparties at December 31, 2021 and 2020.

<u>Securities Lending</u>: In 2021, Sutter began participating in securities lending transactions with its investment custodian whereby Sutter lends a portion of its securities to various brokers in return for securities as collateral for the securities loaned, usually on a short-term basis. Noncash collateral provided by the brokers generally approximates 102% to 105% of the fair value of the securities on loan and is adjusted for daily market fluctuations. Sutter earns a rebate on the loaned securities. Neither Sutter nor its investment custodian has the ability to pledge or sell securities received as collateral unless a borrower defaults; therefore, these transactions are not recorded on the balance sheet. As of December 31, 2021, the fair value of securities on loan is \$503 and the related noncash collateral is \$531.

Sutter's noncontributory defined benefit plan also participates in a securities lending arrangement (see Note 13).

<u>Patient Accounts Receivable</u>: Sutter's primary concentration of credit risk is patient accounts receivable, which consist of amounts owed from patients and third-party payers. Sutter manages the receivables by regularly reviewing its patient accounts and contracts.

Significant concentrations of gross patient accounts receivable are as follows:

	Decem	ber 31,
	2021	2020
Medicare	33%	35%
Medi-Cal	23%	23%

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

2. ACCOUNTING POLICIES (continued)

<u>Inventories</u>: Inventories, which consist principally of medical and other supplies, are stated on the basis of cost determined by the first-in, first-out method, which is not in excess of market.

<u>Property, Plant and Equipment</u>: Property, plant and equipment are stated on the basis of cost or, in the case of donated items, on the basis of fair market value at the date of donation, less depreciation and any impairment write-downs. Equipment includes medical equipment, furniture and fixtures, software, and internally-developed software. Routine maintenance and repairs are charged to expense as incurred. Expenditures that increase values, change capacities or extend useful lives are capitalized, as is interest on amounts borrowed to finance constructed assets during the construction phase. Sutter capitalized interest costs of \$6 and \$5 and accrued obligations for property, plant and equipment of \$36 and \$47 as of December 31, 2021 and 2020, respectively.

Depreciation is computed by the straight-line method over the estimated useful lives of the assets, which range from 2 to 40 years for buildings and improvements, and from 2 to 20 years for equipment. Leasehold improvements are amortized using the straight-line method over the shorter of the useful life or lease term, which range from 2 to 40 years. Amortization of equipment under finance leases is included in depreciation and amortization expense.

<u>Asset Impairment</u>: Sutter routinely evaluates the carrying value of its long-lived assets for impairment. The evaluations address the estimated recoverability of the assets' carrying value. When the carrying value of an asset exceeds estimated recoverability, asset impairment is recognized.

Other Assets: Goodwill represents the excess of purchase price over the fair value of net assets acquired. Goodwill and other intangible assets acquired in business combinations that have indefinite useful lives are subject to impairment tests. Sutter performs impairment tests at the reporting unit level annually or when events occur that require an evaluation to be performed. If the carrying value of goodwill is determined to be impaired, or if the carrying value of a business that is to be sold or otherwise disposed of exceeds its fair value, the carrying value is reduced, including any allocated goodwill, to fair value. Estimates of fair value are based on appraisals, established market prices for comparative assets or internal estimates of future net cash flows based on projected performance, depending on circumstances.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

2. ACCOUNTING POLICIES (continued)

The changes in the carrying amount of goodwill, which are included in Other non-current assets, are as follows:

	Year	Year ended December 31,						
	2	2021	2020					
Goodwill at beginning of year	\$	134	\$	140				
Disposition		(6)		(6)				
Goodwill at end of year	\$	128	\$	134				

<u>Liquidity Management</u>: As part of its liquidity management, Sutter's strategy is to structure its financial assets to be available to satisfy general operating expenses, current liabilities, and other obligations as they come due. Sutter invests cash in excess of daily requirements in investments and has a committed syndicated line of credit, as discussed in Note 8, to help manage unanticipated liquidity needs.

Sutter's financial assets available for general operating expenses within one year are as follows:

	December 31,				
	 2021	2020			
Cash and cash equivalents	\$ 735	\$	1,169		
Short-term investments	6,884		6,585		
Patient accounts receivable	1,419		1,205		
Other receivables	976		940		
	\$ 10,014	\$	9,899		

Other Liabilities: Other non-current liabilities consist of (i) insurance liabilities, including estimated liabilities for professional liability and comprehensive general liability losses, and workers' compensation, (ii) the portion of estimated third-party settlements not expected to be settled within a year, (iii) other postretirement benefits liabilities, and (iv) certain other liabilities.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

2. ACCOUNTING POLICIES (continued)

<u>Risk Management</u>: Sutter Health and most affiliates are insured by a wholly owned self-insured captive insurance company for professional liability claims and comprehensive general liability. Sutter Health and most affiliates are also self-insured for workers' compensation and employee health. Claim reserves are based on the best data available to Sutter; however, these estimates are subject to a significant degree of inherent variability. Estimates are continually monitored and reviewed, and as reserves are adjusted, the differences are reflected in current operations. Management is of the opinion that the associated liabilities recognized in the accompanying consolidated financial statements are adequate to cover such claims.

The provisions for estimated professional liability and comprehensive general liability claims, workers' compensation, and employee health include estimates of the ultimate costs for both uninsured reported claims and claims incurred-but-not-reported, in accordance with actuarial projections or paid claims lag models based on historical experience. Professional liabilities and comprehensive general liabilities were \$138 and \$139, discounted at a rate of 1.1% and 0.4%, as of December 31, 2021 and 2020, respectively. Workers' compensation liabilities were \$290 and \$314, discounted at a rate of 1.6% and 1.0%, as of December 31, 2021 and 2020, respectively. Employee health liabilities were \$59 and \$74 as of December 31, 2021 and 2020, respectively, and were recorded on an undiscounted basis.

Sutter has entered into reinsurance, excess, and stop loss policy agreements with independent insurance companies to limit its losses on professional liability, comprehensive general liability, workers' compensation, and employee health claims.

In lieu of a workers' compensation security deposit requirement, Sutter paid assessment charges to participate in the California Self Insurers' Alternative Security Program, which provided coverage of \$284 and \$278 as of December 31, 2021 and 2020, respectively.

<u>Contingencies</u>: Estimated losses from contingencies are recorded when they are probable and reasonably estimable.

<u>Net Assets</u>: Net resources that are not restricted by donors are included in Net assets without donor restrictions. Gifts of long-lived operating assets, such as property, plant or equipment, are reported as Net assets without donor restrictions and excluded from income. Resources restricted by donors for a specified time or purpose are reported as Net assets with donor restrictions.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

2. ACCOUNTING POLICIES (continued)

When the specific purposes are met, either through passage of a stipulated time period or when the purpose for restriction is accomplished, they are released to Other operating revenues in the Statements of Operations and Changes in Net Assets. Resources restricted by donors for additions to property, plant and equipment are initially reported as Net assets with donor restrictions and are transferred to Net assets without donor restrictions when expended. Donor-imposed restrictions, which stipulate that the resources be maintained permanently, are reported as Net assets with donor restrictions.

Investment income related to net assets with donor restrictions is classified as either Net assets without donor restrictions or Net assets with donor restrictions based on the intent of the donor.

<u>Purchased Services</u>: Purchased services expense is made up of a wide variety of contracted and other purchased services, including medical group compensation, other professional fees, repairs and maintenance, and capitated purchased services. Medical group compensation is accrued by Sutter according to professional services agreements between affiliated medical foundations and contracted medical groups. Capitated purchased services include paid claims, sub-capitation payments, stop-loss payments, and accruals for incurred-but-not-reported estimates based on historical experience and available data.

Research and Development: Sutter expenses research and development costs as incurred. Research and development expense, included in Operating expenses, was \$59 and \$66 for the years ended December 31, 2021 and 2020, respectively.

Income Taxes: Sutter Health and many affiliates have been determined to be exempt organizations by the Internal Revenue Service and the California Franchise Tax Board and generally are not subject to taxes on income. Certain activities of Sutter are subject to income taxes; however, such activities are not significant to the consolidated financial statements. With respect to its taxable activities, Sutter records income taxes using the liability method, under which deferred tax assets and liabilities are determined based on the differences between the financial accounting and tax basis of assets and liabilities. Deferred tax assets or liabilities at the end of each period are determined using the currently enacted tax rate expected to apply to taxable income in the periods that the deferred tax asset or liability is expected to be realized or settled.

Sutter recognizes the tax benefit from uncertain tax positions, only if it is more likely than not that the tax positions will be sustained on examination by the tax authorities, based on the technical merits of the position. The tax benefit is measured based on the largest benefit

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

2. ACCOUNTING POLICIES (continued)

that has a greater than 50% likelihood of being realized upon ultimate settlement. The statute of limitations for tax years 2018 through 2020 remains open in U.S. tax jurisdictions in which Sutter and its affiliates are subject to taxation. Sutter recognizes interest and penalties related to income tax matters in Operating expenses. There were no such uncertain tax positions recognized for the years ended December 31, 2021 and 2020.

<u>Performance Indicator</u>: "Income" and "Income attributable to Sutter Health", as reflected in the Consolidated Statements of Operations and Changes in Net Assets, are performance indicators. The performance indicators include all changes in Net assets without donor restrictions, excluding Net assets released from restriction for equipment acquisition, Changes in net unrealized gains and losses on investments classified as other-than-trading, Postretirement-related changes other than net periodic postretirement cost, and Other changes.

3. SIGNIFICANT EVENTS – COVID-19

COVID-19, a respiratory disease caused by a novel strain of coronavirus, has spread around the world, including in Northern California where Sutter primarily does business. Since the Centers for Disease Control and Prevention confirmed the spread of the disease to the United States in January 2020 and the World Health Organization declared COVID-19 a pandemic in March 2020, the federal government and the State of California have declared, and remain in, a state of emergency. The State of California was one of the first states in the United States with a confirmed case of COVID-19 on January 26, 2020, and California Governor Gavin Newsom was the first governor to issue a community shelter-in-place order on March 19, 2020. California has experienced multiple surges of confirmed COVID-19 cases since the start of the pandemic.

The need for Sutter to adjust its entire integrated network to respond to COVID-19 has been, and continues to be, a costly and difficult endeavor. COVID-19 has negatively impacted patient service revenues and expenses due to several factors, including the scope and duration of community shelter-in-place orders, which began in March 2020 and continued intermittently throughout 2020 and into 2021, business closures and other restrictions, increases in the number of uninsured patients as a result of higher rates of unemployment, and increases in incremental expenses required for supplies and personal protective equipment. These financial statements include the impact of these factors on the information provided herein for the years ended December 31, 2021 and 2020. Because of these uncertainties, Sutter cannot estimate the length or severity of the impact of

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

3. SIGNIFICANT EVENTS – COVID-19 (continued)

COVID-19 on Sutter's operations, which could continue to impact cash flows, revenues, reserves, and potential impairments of goodwill and long-lived assets.

From April 2020 through December 2021, Sutter received \$59 and \$812 in Coronavirus Aid, Relief, and Economic Security (CARES) Act Relief Funds (Relief Funds) from the Department of Health & Human Services for the years ended December 31, 2021 and 2020, respectively. These Relief Funds are not subject to repayment and based on an analysis of the compliance and reporting requirements of the Relief Funds and the impact of the pandemic on Sutter's operating results, Sutter believes the applicable terms and conditions have been met to recognize the Relief Funds. Sutter reported Relief Funds of \$68 and \$786 as Contributions and \$12 and \$5 as Patient service revenues in the Consolidated Statements of Operations and Changes in Net Assets for the years ended December 31, 2021 and 2020, respectively, and reported \$21 as Other Accrued expenses in the Consolidated Balance Sheets as of December 31, 2020. Sutter will continue to monitor the terms and conditions of the CARES Act and the impact of COVID-19 on revenues and expenses. If Sutter is unable to comply with future terms and conditions, the ability to retain some or all of the Relief Funds received may have an impact on the revenue recognized historically or in the future.

Additionally, during 2020, Sutter received \$999 from the Centers For Medicare and Medicaid Services (CMS) as part of the Accelerated and Advance Payment Program (AAPP), pursuant to which providers receive advance Medicare disbursements and are considered a loan that providers have to pay back as offsets from future services. The Consolidated Balance Sheets include \$592 and \$558 in Other accrued expenses and \$0 and \$441 in Other non-current liabilities related to these advance payments, as of December 31, 2021 and 2020, respectively, with repayment to occur based upon terms and conditions of the AAPP.

The CARES Act also provides for a deferral of payments of the employer portion of payroll tax incurred during the pandemic, allowing half of such payroll taxes to be deferred until December 31, 2021, and the remaining half deferred until December 31, 2022. As of December 31, 2021 and 2020, Sutter deferred \$102 and \$209, respectively, of payroll taxes that are reported in Accrued salaries and related benefits and Other non-current liabilities in the Consolidated Balance Sheets. Additionally, the CARES Act created a payroll tax credit designed to encourage companies to retain employees during the pandemic. In 2020, Sutter evaluated its eligibility for this credit and recorded \$13 of employee retention payroll tax credits pursuant to the CARES Act. These tax credits are reported as Other operating

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

3. SIGNIFICANT EVENTS – COVID-19 (continued)

revenues in the Consolidated Statements of Operations and Changes in Net Assets. As of December 31, 2021, the related receivable balance is \$12.

4. INVESTMENTS

Investments are held for the following uses:

	December 31,					
		2021		2020		
Board-designated	\$	289	\$	281		
Investments		8,022		7,531		
		8,311		7,812		
Less short-term investments		(6,884)		(6,585)		
Non-current investments	\$	1,427	\$	1,227		

5. FAIR VALUE MEASUREMENTS

Sutter accounts for certain assets at fair value. A fair value hierarchy for valuation inputs has been established to prioritize the valuation inputs into three levels based on the extent to which inputs used in measuring fair value are observable in the market. Each fair value measurement is reported in one of the three levels, which is determined by the lowest level input that is significant to the fair value measurement in its entirety. These levels are:

Level 1: Quoted prices are available in active markets for identical assets as of the measurement date.

Level 2: Pricing inputs are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets.

Level 3: Pricing inputs are generally unobservable for the assets and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require management's judgment or estimation of assumptions that market participants would use in pricing the assets. The fair values are therefore determined using factors that involve judgment and interpretations, including, but not

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

5. FAIR VALUE MEASUREMENTS (continued)

limited to, private and public comparables, third-party appraisals, discounted cash flow models, fund manager estimates and net asset valuations provided by the underlying private investment companies and/or their administrators. Sutter held no Level 3 financial instruments as of December 31, 2021 and 2020.

The fair value of Sutter's assets measured on a recurring basis consists of the following:

	December 31, 2021					
	in A Mark Idei Instri	d Prices active acts for atical aments wel 1)	Ot Obser Inj	ficant her rvable outs vel 2)		Total
Liquid investments Cash equivalents	\$	226	\$	_	\$	226
Equity securities U.S. equity Foreign equity		1,297 570		_ _		1,297 570
Fixed income securities						
U.S. government		698		_		698
U.S. government agencies		_		8		8
U.S. state and local government		_		42		42
U.S. federal agency mortgage-backed		_		345		345
Foreign government		_		352		352
U.S. corporate		60		938		998
Foreign corporate		8		268		276
	\$	2,859	\$	1,953	\$	4,812
Investments measured at net asset value				_		3,499
				_ _	\$	8,311

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

5. FAIR VALUE MEASUREMENTS (continued)

	December 31, 2020					
	in A Marl Ide Instr	d Prices Active kets for ntical uments vel 1)	Sign Or Obse In	ificant ther rvable puts vel 2)		Total
Liquid investments	Φ.	226	Φ.		Φ.	226
Cash equivalents	\$	236	\$	_	\$	236
Equity securities						
U.S. equity		1,438		_		1,438
Foreign equity		538		_		538
Fixed income securities						
U.S. government		687		_		687
U.S. government agencies		_		7		7
U.S. state and local government		_		49		49
U.S. federal agency mortgage-backed		_		321		321
Foreign government		_		233		233
U.S. corporate		69		1,104		1,173
Foreign corporate		8		227		235
	\$	2,976	\$	1,941	\$	4,917
Investments measured at net asset value				_		2,895
				_	\$	7,812

As of December 31, 2021 and 2020, the Level 2 instruments listed in the fair value hierarchy tables above use the following valuation techniques and inputs:

<u>U.S.</u> government agencies securities: The fair value of investments in U.S. government agencies securities classified as Level 2 is primarily determined using consensus pricing methods of observable market-based data. Significant observable inputs include quotes, spreads, and data points for yield curves.

<u>U.S. state and local government securities</u>: The fair value of U.S. state and local government securities classified as Level 2 is determined using a market approach. The inputs include yield benchmark curves, prepayment speeds, and observable market data, such as institutional bids, dealer quotes, and two-sided markets.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

5. FAIR VALUE MEASUREMENTS (continued)

<u>U.S.</u> federal agency mortgage-backed securities: The fair value of U.S. federal agency mortgage-backed securities classified as Level 2 is primarily determined using matrices. These matrices utilize observable market data of bonds with similar features, prepayment speeds, credit ratings, and discounted cash flows. Additionally, observed market movements, tranche cash flows and benchmark yields are incorporated in the pricing models.

<u>Foreign government and corporate securities</u>: The fair value of investments in foreign government and corporate securities classified as Level 2 is primarily determined using consensus pricing methods of observable market-based data. Significant observable inputs include quotes, bid and ask yields, and issue-specific factors.

<u>U.S.</u> corporate securities: The fair value of investments in U.S. corporate securities classified as Level 2 is primarily determined using techniques that are consistent with the market approach. Significant observable inputs include reported trades, dealer quotes, security-specific characteristics, and multiple sources of spread data points in developing yield curves.

<u>Investments measured at net asset value</u>: Certain investments that are measured using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The NAV amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the Consolidated Balance Sheets.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

5. FAIR VALUE MEASUREMENTS (continued)

Certain of the investments are reported using a calculated NAV per share (or its equivalent). These investments are not expected to be sold at amounts that are different from NAV. The following tables and explanations identify attributes relating to the nature and risk of such investments:

				Decembe	er 31, 2021	
			Unf	unded	Redemption	Redemption
	Fai	r Value Commitments Fi		Frequency	Notice Period	
Commingled funds – U.S. equity securities	\$	272	\$	-	Daily	1 day
Commingled funds – foreign equity securities		538		_	Monthly	5–30 days
Commingled funds – debt securities		147		_	Daily	3 days
Commodity-linked funds		296		_	Daily	None, 1 day
Hedge funds		1,352		_	Monthly,	10–120 days
					Quarterly,	
					Annually	
Private equity funds		525		447	None	None
Private equity real estate funds		369		254	None,	None,
					Annually	90 days
	\$	3,499	\$	701		
				Decembe	er 31, 2020	
				unded	Redemption	Redemption
	Fai	r Value		nitments	Frequency	Notice Period
Commingled funds – U.S. equity securities	\$	289	\$	_	Daily	1 day
Commingled funds – foreign equity securities		528		_	Monthly	5–30 days
Commingled funds debt acquities		134			Daily	3 days
Commingled funds – debt securities		134			Dany	3 days
Commodity-linked funds		131		_	Daily	None
_				_ _ _	•	•
Commodity-linked funds		131		_ _ _	Daily	None
Commodity-linked funds		131		_ _ _	Daily Monthly,	None
Commodity-linked funds		131		427	Daily Monthly, Quarterly,	None
Commodity-linked funds Hedge funds		131 1,132		-	Daily Monthly, Quarterly, Annually	None 10–120 days

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

5. FAIR VALUE MEASUREMENTS (continued)

<u>Commingled funds – U.S. and foreign equity securities</u>: This class includes investments in commingled funds that invest primarily in U.S. or foreign equity securities and attempt to match the returns of specific equity indices. As of December 31, 2021, approximately 34% of this class is redeemable daily with a 1-day notice period. The remaining 66% of this class is redeemable monthly with a notice period of 5 to 30 days.

<u>Commingled funds – debt securities</u>: This class includes investments in commingled funds that invest primarily in U.S. debt, of which the majority are traded in over-the-counter markets. As of December 31, 2021, these funds are redeemable daily with a notice period of 3 days.

<u>Commodity-linked funds</u>: This class includes commodity-linked funds that pursue longonly fully collateralized commodity futures strategies to provide diversification and inflation protection. As of December 31, 2021, these funds are redeemable daily with no notice period or a notice period of 1 day.

<u>Hedge funds</u>: This class includes investments in hedge funds that expand the universe of potential investment approaches available by employing a variety of strategies and techniques within and across various asset classes. The primary objective for these funds is to balance returns, while limiting volatility by allocating capital to external portfolio managers selected for expertise in one or more investment strategies that may include, but are not limited to, equity long/short, event driven, relative value, and directional. The following summarizes the redemption criteria for the hedge fund portfolio as of December 31, 2021:

% of Hedg	ge	Notice
Funds	Redemption Criteria	Period
52%	Redeemable monthly	10–90 days
12%	Redeemable quarterly	45-120 days
3%	Redeemable within one year, with quarterly gates from 25% to 100%	65 days
10%	Limited to a 25% gate, redeemable quarterly	60–90 days
4%	One-year lock-up expiring in April 2022	45–95 days
13%	Two-year rolling lock-up expiring in December 2023 and quarterly	
	gate limited to 10% annually	60–120 days
6%	Redeemable over five years after a rolling annual election with	
	quarterly payments or limited to a 5% quarterly gate	120 days

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

5. FAIR VALUE MEASUREMENTS (continued)

<u>Private equity funds</u>: This class includes domestic and foreign private equity funds that specialize in providing capital to a variety of investment groups including, but not limited to venture capital, leveraged buyout, mezzanine debt, distressed debt, and other strategies, which may include land, water processing, and alternative energy. There is no provision for redemptions during the life of these funds.

<u>Private equity real estate funds</u>: This class includes domestic and foreign investments in real estate that are held in limited partnership funds, joint ventures, and other investments comprised of retail, office, industrial, and multi-family properties. As of December 31, 2021, 3% of this class is redeemable after a one-year lock-up expiring in March 2022, with a notice period of at least 90 days. There is no provision for redemptions during the life of these funds for the remaining 97%.

6. PROPERTY PLANT AND EQUIPMENT

Property, plant and equipment consist of the following:

	December 31,				
	2021			2020	
Land improvements	\$	212	\$	210	
Leasehold improvements		688		667	
Buildings and improvements		9,570		9,633	
Equipment		4,513		4,410	
		14,983		14,920	
Less amortization and accumulated depreciation		(8,247)		(7,793)	
		6,736		7,127	
Land		558		571	
Construction-in-progress		389		345	
	\$	7,683	\$	8,043	

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

7. OTHER NON-CURRENT ASSETS

Other non-current assets consist of the following:

	December 31,				
	2	2021		2020	
Right-of-use assets for operating leases	\$	418	\$	470	
Goodwill, net		128		134	
Trust receivable		107		117	
Reinsurance recoveries receivable		63		73	
Non-current portion of pledges receivable		22		25	
Other		75		96	
	\$	813	\$	915	

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

8. LONG-TERM OBLIGATIONS

Long-term obligations consist of the following:

	December 31,			
		2021		2020
Tax-exempt revenue bonds under the Sutter Health Master Indenture of Trust, fixed interest at 4.0% to 5.0%, through 2048 (includes net unamortized premiums and discounts of \$138 and \$164 and debt issuance costs of (\$7) and (\$8) at December 31, 2021 and 2020, respectively)	\$	1,710	\$	1,752
Taxable bonds under the Sutter Health Master Indenture of Trust, fixed interest at 1.32% to 4.09%, through 2050 (includes unamortized discount of (\$3) and (\$3) and debt issuance costs of (\$12) and (\$14)				
at December 31, 2021 and 2020, respectively)		2,662		2,660
Various collateralized and unsecured obligations		16		21
Obligations under finance leases		193		194
		4,581		4,627
Less current portion		(25)		(26)
	\$	4,556	\$	4,601

The central financing vehicle for Sutter is the Obligated Group. Those entities that comprise the Obligated Group are each nonprofit public benefit corporations organized and existing under the laws of the State of California. In 2020, covenants under the Master Trust Indenture were amended and updated. Only the Obligated Group members are subject to the covenants under the Master Trust Indenture, dated as of October 1, 2020. Each Obligated Group member has granted to the Master Trustee a security interest in its gross receivables to secure the timely payment and performance of its covenants under the Master Trust Indenture.

In October 2020, \$1,989 of Sutter Health Taxable Bonds Series 2020A were issued by Sutter Health to advance refund \$1,723 of tax-exempt revenue bonds (collectively, the Refunded Prior Bonds). The proceeds of Sutter Health Taxable Bonds Series 2020A, together with the release of certain funds related to the Refunded Prior Bonds, were placed in escrow funds pursuant to the related escrow agreements with the related bond trustee.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

8. LONG-TERM OBLIGATIONS (continued)

The funds held in each escrow fund will be sufficient to pay the regularly scheduled interest payments when due, and 100% of the principal amount of the applicable Refunded Prior Bonds at the applicable redemption date. The Refunded Prior Bonds were legally defeased and derecognized at the date of refunding, with redemptions scheduled to occur through November 2026. These refunds resulted in a loss on extinguishment of debt of \$202 in 2020.

Sutter Health redeemed \$30 of tax-exempt revenue bonds and \$100 of taxable bonds in 2020, which did not result in a gain or loss.

Sutter Health had a short-term credit facility with commercial banks to meet temporary capital requirements and to provide flexibility in meeting Sutter's capital needs of \$400. In March 2020, Sutter Health drew down \$400 and, in February 2021, paid down the outstanding amount and terminated the credit facility. In April 2020, Sutter Health entered into another \$100 credit facility, which it never drew upon, and in February 2021, Sutter Health terminated this credit facility. In February 2021, Sutter Health entered into a new short-term credit facility with commercial banks for \$500, which matures in February 2024. In April 2021, Sutter Health increased the aggregate amount available to Sutter Health under this credit facility to \$900. There are currently no draws outstanding under this credit facility.

Aggregate principal payments of long-term obligations, excluding finance leases, various collateralized and unsecured obligations, net unamortized premiums and discounts, and issuance costs, as of December 31, 2021, are as follows:

2022	\$ 17
2023	29
2024	31
2025	332
2026	34
Thereafter	3,813
	\$ 4,256

Sutter paid interest of \$149 and \$213 for the years ended December 31, 2021 and 2020, respectively.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

9. LEASES

Sutter leases property and equipment under operating and finance leases. The related assets and obligations are recorded at the present value of lease payments over the term of the agreements. Many of Sutter's leases include rental escalation clauses, renewal options and/or termination options that are factored into the determination of lease payments. Variable lease payments are non-lease services related to the lease and are excluded from the Right-of-use assets and lease liabilities and are recognized in the period in which the obligation of those payments is incurred. Generally, Sutter does not include renewal options in the lease terms for calculating the lease liability, as Sutter maintains operational flexibility and is not reasonably certain the renewal options will be exercised. Most of Sutter's leases do not provide a readily determinable implicit rate in the contract; therefore, the incremental borrowing rate is estimated to discount the lease payments based on information available at lease commencement.

Sutter elected the package of practical expedients permitted under the transition guidance within the new standard which, among other things, allowed the historical lease classification not to be reassessed. Sutter made an accounting policy election not to apply the recognition requirements of the guidance to short-term leases with a term of 12 months or less for equipment and vehicle classes of assets. Sutter also made an accounting policy election not to separate non-lease components from lease components for all classes of assets. Sutter did not elect the hindsight practical expedient, which permits entities to use hindsight in determining the lease term and assessing impairment.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

9. LEASES (continued)

Lease-related assets and liabilities are recorded on the balance sheet as follows:

			December 31,				
	Classification		2021		2020		
Right-of-use Asset	s						
Operating	Other non-current assets	\$	418	\$	470		
Finance	Property, plant and equipment,						
	net		164		170		
		\$	582	\$	640		
Current Liabilities	6						
Operating	Other accrued expenses	\$	108	\$	107		
Finance	Current portion of long-term						
	obligations		4		3		
Non-current Liabi	lities						
Operating	Other		371		416		
Finance	Long-term obligations, less						
	current portion		189		191		
		\$	672	\$	717		
Weighted-average	operating leases remaining lease term	n			8.44 years		
	finance leases remaining lease term				25.94 years		
	operating lease discount rate				3.21%		
	finance lease discount rate				4.46%		

The components of lease costs are as follows:

		Year ended De				
		2021		2020		
Lease Costs	-					
Operating lease cost	\$	136	\$	125		
Variable lease cost	\$	30	\$	25		
Finance lease cost						
Amortization of leased assets	\$	4	\$	7		
Interest on lease liabilities	\$	9	\$	9		

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

9. LEASES (continued)

Supplemental cash flow information related to leases is as follows:

		Year ended December 31,				
		2021		2020		
Cash paid for amounts included in the						
measurement of lease liabilities:						
Operating cash outflows for operating leases	\$	130	\$	128		
Operating cash outflows for finance leases	\$	9	\$	9		
Financing cash outflows for finance leases	\$	3	\$	1		
Right-of-use assets obtained in exchange						
for lease obligations:						
Operating leases	\$	62	\$	67		
Finance leases	\$	2	\$	2		

Future lease payments as of December 31, 2021, for operating and finance leases are as follows:

	Operating		g Finance		
	Le	eases	Leases		
2022	\$	118	\$	12	
2023		97		12	
2024		80		10	
2025		55		10	
2026		39		10	
Thereafter		162		293	
		551		347	
Less imputed interest		(72)		(154)	
	\$	479	\$	193	

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

10. NET ASSETS AND CONTRIBUTIONS

Sutter Health and its not-for-profit affiliates receive donations from generous individuals and organizations that support certain programs and services. Donations included in Net assets with donor restrictions were maintained for the following purposes:

		December 31,			
	2021		2021 20		
Subject to expenditure for specified purpose:					
Capital projects and medical equipment	\$	30	\$	36	
Research and education		115		109	
Operations and/or capital projects		273		253	
	<u> </u>	418		398	
Subject to passage of time		27		25	
Subject to donor restrictions in conjunction with Sutter's spending policy:					
Investment in perpetuity – endowment		148		145	
	\$	593	\$	568	

From time to time, a Sutter Health or its not-for-profit affiliate's board will designate certain unrestricted funds to be used in the future for specific projects. Board-designated funds included in Net assets without donor restrictions were maintained for the following purposes:

	December 31,				
	 2021		2020		
Capital projects and medical equipment	\$ 126	\$	113		
Research and education	24		24		
Operations and/or capital projects	139		144		
	\$ 289	\$	281		

Sutter Health and its not-for-profit affiliates report individuals' and organizations' unconditional promises to give cash or other assets at fair value at the date Sutter Health or its not-for-profit affiliate receives the promises. Sutter Health and its not-for-profit affiliates report conditional promises to give and conditional indications of intentions to give at fair value when the conditions are met. Therefore, Sutter Health and its not-for-profit affiliates do not recognize any revenue or receivable at the time a conditional promise

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

10. NET ASSETS AND CONTRIBUTIONS (continued)

or indication of intent is received. Sutter Health and its not-for-profit affiliates' conditional promises or indications of intent received were \$240 and \$201 for the years ended December 31, 2021 and 2020, respectively. These gifts will support clinical programs and technology.

<u>Endowments</u>: Sutter Health and its not-for-profit affiliates follow the Uniform Prudent Management of Institutional Funds Act (UPMIFA). UPMIFA eliminates the concept of "historic dollar value" and allows an institution to spend or accumulate as the board determines is prudent for the uses, benefits, purposes, and duration of the endowment fund, unless the gift instrument states a particular spending rate or formula.

In accordance with UPMIFA, Sutter Health and its not-for-profit affiliates consider the following factors when appropriating or accumulating an endowment fund: (i) general economic conditions, (ii) effects of inflation and deflation, (iii) the purposes of the institution and the endowment fund, (iv) expected total return from income and appreciation of investments, (v) Sutter's other resources, (vi) the duration and preservation of the endowment fund, and (vii) Sutter's investment policies.

If the fair market value of assets associated with individual endowment funds falls below the corpus, Sutter Health or its not-for-profit affiliate's management assesses facts and circumstances to determine whether to suspend appropriation activities until the corpus has recovered or to continue to withdraw funds in compliance with UPMIFA in order to fund critical initiatives. There were no deficiencies of this nature reported in Net assets with donor restriction as a result of unfavorable investment market fluctuations as of December 31, 2021 and 2020.

Following UPMIFA, Sutter Health and its not-for-profit affiliates' investment and spending policies for endowment assets attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under these policies, endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results, while assuming a moderate level of investment risk.

To satisfy its long-term rate-of-return objectives, Sutter relies on a balanced investment strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). Sutter targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

10. NET ASSETS AND CONTRIBUTIONS (continued)

The endowment net assets composition by type of fund consists of the following:

	December 31, 2021							
	Net Assets without Donor Restrictions		Net Assets with Donor Restrictions		Total			
Donor-restricted endowment funds Board-designated funds	\$	- 158	\$	245 _	\$	245 158		
Total funds	\$	158	\$	245	\$	403		
	December 31, 2020							
	Net Assets without Donor Restrictions		Net Assets with Donor Restrictions					
					Total			
Donor-restricted endowment funds	\$	_	\$	222	\$	222		
Board-designated funds		138		_		138		

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

10. NET ASSETS AND CONTRIBUTIONS (continued)

The changes in endowment net assets are as follows:

	Net Assets without Donor Restrictions		Net Assets with Donor Restrictions		Total	
Balance at December 31, 2019	\$	114	\$	206	\$	320
Investment return, net		29		27		56
Contributions		_		4		4
Appropriation of endowment						
assets for expenditure		(4)		(6)		(10)
Other		(1)		(9)		(10)
Balance at December 31, 2020		138		222		360
Investment return, net		16		27		43
Contributions		_		4		4
Appropriation of endowment						
assets for expenditure		(3)		(5)		(8)
Other		7		(3)		4
Balance at December 31, 2021	\$	158	\$	245	\$	403

11. OPERATING REVENUES

Sutter records revenue in four financial statement categories: Patient service revenues, Premium revenues, Contributions, and Other. Performance obligations are identified based on the nature of the services provided.

Sutter elected the practical expedient and does not adjust the promised amount of consideration for the effects of a significant financing component, due to Sutter's expectation that the period between the time the service is provided and the receipt of payment will be one year or less. However, Sutter does, in certain instances, enter into payment agreements that allow payments in excess of one year. For those cases, the financing component is not deemed to be significant to the contract. Additionally, Sutter elected to apply the optional exemption, because all of its performance obligations relate to contracts with a duration of less than one year. Therefore, Sutter is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially satisfied at the end of the reporting period.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

11. OPERATING REVENUES (continued)

<u>Patient service revenues</u>: Sutter's Patient service revenues are reported at the amount that reflects the consideration to which Sutter expects to be paid for providing patient care. These amounts are due from patients and third-party payers, including health insurers and government programs. Patients who meet Sutter's criteria for charity care are provided care without charge or at amounts less than established rates. Such amounts determined to qualify as charity care are not reported as revenue. Generally, Sutter bills patients and third-party payers after services are performed.

Patient service revenues are recognized as performance obligations are satisfied. Inpatient services are performance obligations satisfied over time and revenue is recognized based on actual charges incurred in relation to total expected or actual charges. Unsatisfied or partially unsatisfied performance obligations relate to inpatient acute care services at the end of the reporting period. The performance obligations for these contracts are generally completed when the patients are discharged, which generally occurs within days or weeks of the end of the reporting period. Outpatient services are performance obligations satisfied at a point in time and revenue is recognized when goods or services are provided, and Sutter does not believe it is required to provide additional goods or services.

Sutter uses a portfolio approach to account for categories of patient contracts as a collective group, rather than recognizing revenue on an individual contract basis. The portfolios consist of major payer classes for inpatient and outpatient revenue. Based on historical collection trends, Sutter believes that revenue recognized by utilizing the portfolio approach approximates the revenue that would have been recognized if an individual contract approach had been used.

The health care industry is subject to voluminous and complex laws and regulations of federal, state and local governments. Compliance with such laws and regulations can be subject to future government review and interpretation, as well as regulatory actions unknown or unasserted at this time. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement laws and regulations, anti-kickback and anti-referral laws and false claims prohibitions and, in the case of tax-exempt affiliates, the requirements of tax exemption. Sutter Health operates an Ethics and Compliance Program, which reviews compliance with government health care program requirements and investigates allegations of non-compliance received from internal and external sources. From time to time, findings may result in repayment of monies previously received from government and other third-party payers and/or disclosure of such overpayments including, but not limited to, disclosure to CMS and its contracted agents, or the Office of Inspector

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

11. OPERATING REVENUES (continued)

General, Department of Health and Human Services. As a result, there is at least a reasonable possibility that the recorded estimates may change by a material amount in the near term.

The majority of Sutter's services are provided to patients with third-party coverage and Sutter has agreements with third-party payers that provide for payments to Sutter at contractually adjusted amounts. Patient service revenues are estimated based on the terms of the contractual agreement with the payer, Sutter's historical settlement activity and other information. Settlements with third-party payers for retroactive adjustments due to audits, reviews or investigations are considered variable consideration, and are included in the determination of Patient service revenues when information becomes available. Additional revenues arising from a change in the estimate of transaction price concessions for performance obligations satisfied in prior years were \$113 and \$58 for the years ended December 31, 2021 and 2020, respectively.

Payment arrangements are as follows:

Medicare: Inpatient acute care services and outpatient services provided to Medicare program beneficiaries are paid at prospectively determined rates per diagnosis. Sutter is paid for cost-reimbursable items at a tentative rate. Physician services are paid based upon established fee schedules. Outpatient services are paid using prospectively determined rates. Amounts received from the Medicare programs are subject to audit and final settlement by a Medicare Administrative Contractor after submission of annual cost reports. Sutter's Medicare cost reports have been audited generally through December 31, 2017. The estimated net settlement balances and adjustments from the finalization of prior-year cost reports were immaterial in 2021 and 2020.

Medi-Cal: Inpatient and outpatient services provided to Medi-Cal program beneficiaries are paid either under contracted rates or cost-reimbursable items at a tentative rate. Services are generally paid at prospectively determined rates per discharge, per occasion of service, or per covered member. Amounts received from Medi-Cal programs are subject to audit and final settlement by the California Department of Health Care Services after submission of annual cost reports. Sutter's Medi-Cal cost reports have been audited generally through December 31, 2017. The estimated net settlement balances and adjustments from the finalization of prior-year cost reports were immaterial in 2021 and 2020.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

11. OPERATING REVENUES (continued)

Commercial: Inpatient and outpatient services provided to patients covered under commercial insurance policies are paid using a variety of payment methodologies based on contractual agreements. The transaction price for commercial payers is reduced by explicit contractual adjustments and implicit price concessions based on collection history with this portfolio of patients.

Other: Inpatient and outpatient services provided to patients, not covered by third-party payers, are paid based on Sutter's policies and the patient's ability to pay. Sutter reduces the transaction price by implicit price concessions to uninsured patients and patients with uninsured balances, such as copays and deductibles. The implicit price concessions included in estimating the transaction price represent the difference between amounts billed to patients and the amounts Sutter expects to collect based on its collection history with this portfolio of patients. Subsequent changes to the estimates are considered variable consideration and are included in Patient service revenues when information becomes available.

As part of its Patient service revenues analysis, Sutter examines the fluctuations in payer, geographical area, and entity type as each factor represents a varying degree of uncertainty regarding the nature, timing, and extent of payments.

The composition of Patient service revenues by payer is as follows:

	Year ended December 31,				
	2021			2020	
Medicare	\$	3,286	\$	2,891	
Medi-Cal		1,710		1,519	
Commercial		6,953		5,937	
Other		196		185	
	\$	12,145	\$	10,532	

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

11. OPERATING REVENUES (continued)

The composition of Patient service revenues, based on Sutter's areas of operations and entity types, is as follows:

	Year ended December 31, 2021							
		ter Health ay Area		ter Health lley Area		Other		Total
Acute Care Medical Foundation Other Eliminations	\$	4,151 2,571 122 (122)	\$	3,607 1,252 31 (119)	\$	121 - 682 (151)	\$	7,879 3,823 835 (392)
	\$	6,722	\$	4,771	\$	652	\$	12,145

	Year ended December 31, 2020							
		er Health ay Area		er Health lley Area		Other		Total
Acute Care Medical Foundation	\$	3,742 2,071	\$	3,119 1,061	\$	109	\$	6,970 3,132
Other Eliminations		103 (103)		22 (104)		630 (118)		755 (325)
	\$	5,813	\$	4,098	\$	621	\$	10,532

The State of California enacted legislation for a hospital fee program to fund certain Medi-Cal coverage expansions. The program charges certain hospitals a quality assurance fee that is used to obtain federal matching funds for Medi-Cal, with the proceeds redistributed as supplemental payments to California hospitals that treat Medi-Cal patients. There are two hospital fee programs that had activity in 2021 and 2020: a 30-month hospital fee program covering the period from January 1, 2017 through June 30, 2019, and a 30-month hospital fee program covering the period from July 1, 2019 through December 31, 2021. Supplemental payments met all criteria related to revenue recognition, and the quality assurance fees are both probable and estimable. Accordingly, all related supplemental payments have been recognized as revenue and related quality assurance fees recognized as expense in 2021 and 2020.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

11. OPERATING REVENUES (continued)

Patient service revenues and Other expenses include amounts for the hospital fee program as follows:

Dec	December 31, 2020		
\$	483 (321)		
\$	162		
December 31,			
	2020		
\$ \$	649 256		
1	\$ \$		

<u>Premium revenues</u>: Sutter has entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, preferred provider organizations, and members of individual and family plans and subscribing employers for small and large cap coverage. The basis for payment to Sutter, under these agreements, includes capitated arrangements, prospectively determined rates per diagnosis, prospectively determined daily rates, rates by demographics and rates by a number of factors, including experience. The transaction price may be reduced by discounts, reinsurance premiums, and implicit price concessions based on collection history. Other adjustments may include prior year settlements, stop loss recoveries, ceded premiums and risk adjustment factors. Performance obligations are satisfied over the passage of time by standing ready to provide services.

Settlements with third-party payers for retroactive adjustments are considered variable consideration and are included in the determination of Premium revenues when information becomes available. Adjustments from the finalization of prior-year settlements and adjustments arising from a change in the transaction price were immaterial for the years ended December 31, 2021 and 2020, respectively.

As part of its Premium revenues analysis, Sutter examines the fluctuations in geographical area and entity type, as each factor represents a varying degree of uncertainty regarding the nature, timing and extent of payments. Sutter's premium revenue is reported at an amount that reflects the consideration to which Sutter expects to be paid.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

11. OPERATING REVENUES (continued)

The composition of Premium revenues, based on Sutter's areas of operations and lines of business, is as follows:

	Year ended December 31, 2021							
	Sutte	r Health	Sutte	er Health				_
	Ba	y Area	Val	ley Area		Other		Total
Acute Care	\$	199	\$	449	\$	_	\$	648
Medical Foundation		319		396		_		715
Insurance		_		_		592		592
Other		_		50		111		161
Eliminations		(3)		(3)		(505)		(511)
	\$	515	\$	892	\$	198	\$	1,605

	Year ended December 31, 2020							
	10 0-00	r Health y Area		er Health ley Area		Other		Total
Acute Care	\$	196	\$	420	\$	_	\$	616
Medical Foundation		326		383		_		709
Insurance		_		_		573		573
Other		1		45		107		153
Eliminations		(1)		(5)		(520)		(526)
	\$	522	\$	843	\$	160	\$	1,525

<u>Contributions</u>: Sutter receives contributions and grants from donors and government agencies. Sutter reported \$68 and \$786 as contributions from Relief Funds from the Department of Health & Human Services in 2021 and 2020, respectively (see Note 3).

Other revenues: Sutter has additional revenue streams from tuition, health professionals, rental properties and parking. Revenue is recognized when obligations under the terms of the contract are satisfied. Revenues from these services are measured as the amount of consideration Sutter expects to receive for those services.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

12. COMMUNITY BENEFIT EXPENSE

Services for the poor and underserved include traditional charity care, unpaid costs of public programs treating Medi-Cal, county, and indigent beneficiaries, other services for the poor and underserved, and cash donations towards programs and services for the underserved. Charity care covers health care services provided to persons who meet certain criteria and cannot afford to pay. Sutter provided charity care services to patients at an estimated cost of \$91 and \$109 for 2021 and 2020, respectively. Sutter received funding of \$12 and \$5 from Health Resources and Services Administration for services provided to uninsured patients at an estimated cost of \$11 and \$10 for 2021 and 2020, respectively, and these costs are not reflected in the charity care estimated costs. Estimated costs are based on a ratio of costs to charges.

Benefits for the broader community include costs of providing the following services: health screenings and other health-related services, training health professionals, educating the community with various seminars and classes, the cost of performing medical research, and the costs associated with providing free clinics and community services. Benefits for the broader community also include contributions Sutter makes to community agencies to fund charitable activities.

The following is a summary of Sutter's estimated costs of providing services to the poor and broader community for the year ended December 31, 2021 (unaudited):

Services for the poor and underserved	
Traditional charity care	\$ 91
Unpaid costs of public programs:	
Medi-Cal	557
Other public programs	54
Other benefits for the poor and underserved	56
Total services for the poor and underserved	758
Benefits for the broader community	
Nonbilled services	40
Education and research	60
Cash and in-kind donations	12
Other community benefits	2
Total benefits for the broader community	114
	\$ 872

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

13. POSTRETIREMENT BENEFITS

Sutter sponsors and participates in various employee benefit plans, including a noncontributory defined benefit plan (the "Retirement Plan"), a noncontributory defined contribution plan, and several contributory defined contribution plans. In addition, certain affiliates participate in multiemployer defined benefit retirement plans. Sutter's total net postretirement benefits were \$343 and \$361 in 2021 and 2020, respectively.

Sutter's measurement date for plan assets, pension obligations and net periodic pension cost associated with the Retirement Plan is December 31. The changes in benefit obligations and plan assets for the Retirement Plan are as follows:

	Year ended December 31,				
	2021			2020	
Projected benefit obligation at beginning of year	\$	6,346	\$	5,376	
Service cost		361		309	
Interest cost		185		194	
Actuarial (gain) loss		(43)		713	
Benefits paid		(255)		(224)	
Plan amendments		(282)		(22)	
Projected benefit obligation at measurement date	\$	6,312	\$	6,346	
Fair value of plan assets at bacinning of year	Φ	<i>5 4</i> 90	\$	4 727	
Fair value of plan assets at beginning of year	\$	5,680	Þ	4,737	
Actual gain on plan assets		780		842	
Employer contributions		(255)		325	
Benefits paid		(255)		(224)	
Fair value of plan assets at measurement date	\$	6,205	\$	5,680	
Net accrued benefit cost at end of year	\$	(107)	\$	(666)	

The accumulated benefit obligation for the Retirement Plan was \$5,540 and \$5,317 as of December 31, 2021 and 2020, respectively.

The actuarial gain of \$43 for the year ended December 31, 2021, was primarily due to the increase in discount rate of 3.0% in 2021 from 2.8% in 2020 and actual terminations and retirements. This was offset by changes in census data that differed from expectations, change in the rate of compensation increases of 4.5% in 2021 from 4.3% in 2020, account balance conversion rates updated to November 2021 417(e) rates, updated mortality

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

13. POSTRETIREMENT BENEFITS (continued)

projections scale, and the increase in inflation rate of 2.5% in 2021 from 1.9% in 2020. The actuarial loss of \$713 for the year ended December 31, 2020, was primarily due to the decrease in discount rate of 2.8% in 2020 from 3.5% in 2019, updated mortality projection scale and changes in census data that differed from expectations. This was offset by actual terminations and retirements, terminated vested lump sum window and the decrease in inflation rate of 1.9% in 2020 from 2.0% in 2019.

During 2021, Sutter Health announced amendments to the Retirement Plan to convert certain participants in the traditional pension design and the original final pay design to the enhanced cash balance design and the original cash balance design, respectively, effective January 1, 2022. Benefits that have been accrued by affected participants as of December 31, 2021 will be converted to a starting cash account balance, effective January 1, 2022. In addition, the minimum interest crediting rate under both the enhanced cash balance and original cash balance designs will increase from 2.5% to 3.5% and 3.1% to 3.5%, respectively, for eligible employees effective January 1, 2022. These plan amendments resulted in a reduction of \$30 in the 2021 net periodic benefit cost due to the remeasurement as of October 31, 2021 and \$282 reduction in the projected benefit obligation as of December 31, 2021.

Included in Controlling net assets without donor restrictions as of December 31, 2021, and 2020, are the following amounts that have not yet been recognized in net periodic benefit cost: unrecognized prior service credits of \$298 and \$22, respectively, and unrecognized actuarial losses of \$854 and \$1,365, respectively.

The benefits expected to be paid from the Retirement Plan as of December 31, 2021 in each of the next five years, and in the aggregate for the next five years, are as follows:

2022	\$ 314
2023	319
2024	331
2025	344
2026	350
2027–2031	 1,756
	\$ 3,414

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

13. POSTRETIREMENT BENEFITS (continued)

The actuarial assumptions used by the Retirement Plan are as follows:

	December 31,		
	2021	2020	
Weighted-average discount rates for calculating			
pension expense	2.8%, 3.0%	3.5%	
Weighted-average discount rates for calculating			
projected benefit obligation	3.0%	2.8%	
Weighted-average rates of compensation increase for			
calculating pension expense	4.3%	4.3%	
Weighted-average rates of compensation increase for			
calculating projected benefit obligation	4.5%	4.3%	
Weighted-average interest crediting rates for			
calculating projected benefit expense	2.5%, 3.3%	2.5%	
Weighted-average interest crediting rates for			
calculating pension obligation	3.3%	2.5%	
Expected long-term rates of return on plan assets for			
calculating pension expense	6.5%	7.1%	

As of December 31, 2021 and 2020, the healthy mortality assumption reflected the Pri-2012 table. As of December 31, 2021, the mortality projection scale was updated to the MP-2021 without adjustment. Similarly, as of December 31, 2020, the mortality projection scale was updated to the MP-2020 without adjustment.

The components of the Retirement Plan's net periodic benefit cost are as follows:

	Year ended December 31,				
		2021		2020	
Service cost	\$	361	\$	309	
Interest cost		185		194	
Expected return on plan assets		(368)		(330)	
Amortization of actuarial loss		56		60	
Amortization of prior service credit		(6)		_	
	\$	228	\$	233	

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

13. POSTRETIREMENT BENEFITS (continued)

In addition to the Retirement Plan, Sutter also has noncontributory postretirement health benefit plans (the "Health Plans"). Sutter's measurement date for plan assets, retiree medical obligations and net periodic retiree medical cost associated with the Health Plans is December 31. The changes in benefit obligations for the Health Plans are as follows:

		r ended	December 31, 2020		
Projected benefit obligation at beginning of year	\$	333	\$	291	
Service cost		16		14	
Interest cost		9		10	
Actuarial (gain) loss		(16)		25	
Benefits paid		(16)		(14)	
Other change in benefit obligation		_		7	
Projected benefit obligation at measurement date	\$	326	\$	333	
Fair value of plan assets at beginning of year	\$	274	\$	242	
Actual gain on plan assets		38		43	
Employer contributions		4		3	
Benefits paid		(16)	_	(14)	
Fair value of plan assets at measurement date	<u>\$</u>	300	\$	274	
Net accrued benefit cost at end of year	\$	(26)	\$	(59)	

The actuarial gain of \$16 for the year ended December 31, 2021, was primarily due to discount rate increases to 3.0% in 2021 from ranges of 2.5% to 2.7% in 2020, updated drawdown trend and related claims assumptions, and terminations and retirements. This was offset primarily by updated claims cost lookup age assumption and changes in census data that differed from expectations. The actuarial loss of \$25 for the year ended December 31, 2020, was primarily due to discount rate decreases in ranges of 2.5% to 2.7% in 2020 from ranges of 3.3% to 3.4% in 2019, and changes in census data that differed from expectations. This was offset primarily by actual terminations and retirements.

Included in Controlling net assets without donor restrictions as of December 31, 2021, and 2020, are the following amounts that have not yet been recognized in net periodic benefit cost: unrecognized prior service costs of \$6 and \$7, respectively, and unrecognized actuarial gain of \$36 and \$1, respectively.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

13. POSTRETIREMENT BENEFITS (continued)

The benefits expected to be paid from the Health Plans as of December 31, 2021 in each of the next five years, and in the aggregate for the next five years, are as follows:

2022	\$ 19
2023	21
2024	22
2025	23
2026	23
2027–2031	 123
	\$ 231

The actuarial assumptions used by the Health Plans are as follows:

	December 31,				
_	2021	2020			
Weighted-average discount rates for calculating					
retiree medical expense	2.5%-2.7%	3.3%-3.4%			
Weighted-average discount rates for calculating					
projected benefit obligation	3.0%	2.5% - 2.7%			
Expected long-term rates of return on plan assets for					
calculating retiree medical expense	6.5%	7.1%			

The components of the Health Plans' net periodic benefit cost are as follows:

	r ended Dece 2021	December 31, 2020			
Service cost	\$ 16 \$	14			
Interest cost	9	10			
Expected return on plan assets	(18)	(17)			
Amortization of prior service cost	1	1			
Amortization of actuarial gain	(1)	_			
Other adjustments to net benefit cost	_	4			
-	\$ 7 \$	12			

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

13. POSTRETIREMENT BENEFITS (continued)

Sutter's projected medical cost trend rate related to the Health Plans for 2021 is 6.0%. The assumed medical cost trend rate is expected to gradually decrease in subsequent years to 4.8% in 2027 and thereafter.

The Sutter Heath Retirement Benefits Investment Committee oversees the investments and investment policy of the plans. Management of the assets is governed by the application of modern portfolio theory, resulting in asset class diversification and mean-variance optimization. Sutter's investment strategy is to balance the liquidity needs of the plans with the long-term return goals necessary to satisfy future obligations.

The target asset allocation seeks to reduce volatility while capturing the equity premium from the capital markets over the long term and maintaining security of principal to meet near-term expenses and obligations. The target asset allocation at December 31, 2021, by major asset category, is as follows:

	Target
	Allocation
Major Asset Category	
Equity securities	47%
Fixed income securities	12%
Other investments – alternative	31%
Real estate investments	10%
Total	100%

Equity securities are comprised of U.S. and foreign equity securities, common and collective trusts, and commingled funds. The equity securities' target asset allocation of 47% is further comprised of 19% domestic large capitalization, 5% domestic small capitalization and 23% international/global.

The portfolio long-term return assumption of 6.5% and 7.1% for 2021 and 2020, respectively, was based on the weighted-average return of comparative market indices for the major asset classes represented in the portfolio, net of administrative expenses.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

13. POSTRETIREMENT BENEFITS (continued)

A fair value hierarchy has been established, with three levels that prioritize the valuation inputs into each level (see Note 5). The fair value and NAV of the Retirement Plan's and the Health Plans' assets measured on a recurring basis consist of the following:

	December 31, 2021										
	in A Mark Ide Instr	d Prices Active Kets for Intical Uments Vel 1)	Signit Otl Obser Inp	her vable	7	et Asset Value NAV)		Total			
Liquid investments: Cash equivalents	\$	19	\$	_	\$	\$ 96		115			
•	Ψ	1)	Ψ		Ψ	70	\$	113			
Equity securities:		1 105						1 105			
U.S. equity		1,125		_		_		1,125			
Foreign equity Common collective trusts		676		_		643		676			
		_		_				643			
Commingled funds		_		_		811		811			
Fixed income securities:											
U.S. government and agencies		240		5		_		245			
U.S. federal agency mortgage-backed		_		155		_		155			
Foreign government		_		160		_		160			
U.S. corporate		_		202		_		202			
Foreign corporate		_		90		_		90			
Common collective trusts and commingled funds		_		_		46		46			
Other investments:											
Private equity funds		_		_		603		603			
Private equity real estate funds		_		_		600		600			
Commodity-linked funds		_		_		221		221			
Commingled funds		_		_		15		15			
Hedge funds		_		_		790		790			
Accrued income		8				_		8			
Total Retirement Plan and Health Plan assets	\$	2,068	\$	612	\$	3,825	\$	6,505			

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

13. POSTRETIREMENT BENEFITS (continued)

	December 31, 2020										
	in A Mark Ide Instr	d Prices active acts for ntical uments vel 1)	Signifi Oth Obser Inpo (Leve	er vable ıts	V	t Asset 'alue NAV)		Total			
Liquid investments: Cash equivalents	\$	48	\$	\$ -		\$ 224		272			
•	Ψ.	.0	Ψ		Ψ		\$	_,_			
Equity securities: U.S. equity		1,160						1,160			
Foreign equity		593		_				593			
Common collective trusts						652		652			
Commingled funds		_		_		725		725			
Fixed income securities:											
U.S. government and agencies		193		5		_		198			
U.S. federal agency mortgage-backed		_		179		_		179			
Foreign government		_		162		_		162			
U.S. corporate		_		244		_		244			
Foreign corporate		_		83		_		83			
Common collective trusts and commingled funds		_		_		40		40			
Other investments:											
Private equity funds		_		_		492		492			
Private equity real estate funds		_		_		420		420			
Commodity-linked funds		_		_		99		99			
Commingled funds		_		_		11		11			
Hedge funds		_		_		614		614			
Accrued income		10		_		_		10			
Total Retirement Plan and Health Plan assets	\$	2,004	\$	673	\$	3,277	\$	5,954			

Retirement Plan assets may also be loaned to various brokers in exchange for securities as collateral. As of December 31, 2021, the fair value of securities on loan is \$134 and the related noncash collateral is \$137.

Certain affiliates participate in multiemployer defined benefit retirement plans. The risks of participating in multiemployer plans are different from single-employer plans in the following aspects: (i) assets contributed to the multiemployer plan by one employer may be used to provide benefits to employees of other participating employers; (ii) if a participating employer stops contributing to the plan, the unfunded obligations of the plan may be borne by the remaining participating employers; and (iii) if the affiliates choose to

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

13. POSTRETIREMENT BENEFITS (continued)

stop participating in the multiemployer plan, the affiliates may be required to pay the plan an amount based on the underfunded status of the plan, referred to as a withdrawal liability. Sutter's contributions to such plans were \$13 and \$26 in 2021 and 2020, respectively.

Sutter also maintains various defined contribution plans for eligible employees. Sutter's contributions to such plans were \$95 and \$90 in 2021 and 2020, respectively.

14. FUNCTIONAL CLASSIFICATION OF EXPENSES

Sutter groups like expenses into financial statement lines and classifies programmatic expenses by business line. Expenses that are attributable to one or more programs or supporting functions are allocated based on operating expenses, square footage, and other criteria.

The following is a functional classification of Sutter's expenses:

	Year ended December 31, 2021											
					(General and						
				Prog	rai	n			Ad	lministrative		Total
			I	Medical								
	Acı	ite Care	Fo	undation		Other	El	iminations	_			
Salaries and employee benefits	\$	3,984	\$	1,248	\$	880	\$	(298)	\$	831	\$	6,645
Purchased services		2,019		2,669		587		(1,816)		199		3,658
Supplies		1,198		388		193		(24)		8		1,763
Depreciation and amortization		544		149		136		(109)		15		735
Rentals and leases		51		105		51		(38)		28		197
Interest		124		21		(7)		-		=		138
Insurance		62		11		16		(67)		6		28
Other		459		50		855		(558)		56		862
Total operating expenses	\$	8,441	\$	4,641	\$	2,711	\$	(2,910)	\$	1,143	\$	14,026

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

14. FUNCTIONAL CLASSIFICATION OF EXPENSES (continued)

	Year ended December 31, 2020											
				Prog		General and dministrative	Total					
			I	Medical								
	Acı	ute Care	Fo	undation		Other	Eli	minations	5			
Salaries and employee benefits	\$	3,898	\$	1,245	\$	941	\$	(285)	9	816	\$	6,615
Purchased services		1,995		2,450		588	·	(1,845)		190		3,378
Supplies		1,096		342		177		(20)		7		1,602
Depreciation and amortization		554		146		130		(94)		11		747
Rentals and leases		51		99		52		(37)		18		183
Interest		126		28		1		_		3		158
Insurance		58		9		19		(62)		6		30
Other		452		52		726		(473)		71		828
Total operating expenses	\$	8,230	\$	4,371	\$	2,634	\$	(2,816)	9	1,122	\$	13,541

15. CONTINGENCIES AND COMMITMENTS

Contingencies: From time to time, Sutter receives and responds to investigations and requests concerning possible violations of reimbursement, false claims, anti-kickback and anti-referral statutes and regulations by health care providers from federal and state regulatory agencies, including, but not limited to, CMS, the U.S. Department of Justice (DOJ), the California Attorney General, and the California Department of Public Health. Sutter is also involved in litigation such as medical malpractice and contractual disputes, as both plaintiff and defendant, and other routine labor matters, proposed class-action complaints, tax examinations, security events resulting in potential privacy incidents, internal compliance activities (including those discussed in Note 11) and regulatory investigations and examinations arising in the ordinary course of business. Based on Sutter's assessment of the matters, the uncertainty of litigation, and the preliminary stages of many of the matters, Sutter cannot estimate the reasonable possible loss or range of loss that may result from these matters, except as stated in the financial statements, including this note. However, there can be no assurance that the resolution of any of these matters will not have a material adverse effect on Sutter's consolidated financial position or results of operations. The COVID-19 pandemic continues to generally delay the outcome of many of these matters. Following is a discussion of matters of note.

A plaintiff filed a civil class action lawsuit against Sutter Health and certain affiliates, alleging violations of Federal antitrust law arising out of, among other things, Sutter Health and those certain affiliates' arrangements with health plans. The court certified the class as to injunctive relief and a monetary damages class but excluded plaintiffs' damages claims and ultimately granted summary judgment against plaintiffs for the 2008-2010 time period.

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

15. CONTINGENCIES AND COMMITMENTS (continued)

The trial for this matter began on February 10, 2022. On March 11, 2022, the jury returned a unanimous verdict in favor of Sutter Health and the affiliates. Sutter anticipates that plaintiffs will appeal.

UFCW & Employers Benefit Trust, a self-funded labor union trust fund that accesses the Sutter Health network through Sutter Health's contract with Blue Shield, filed a civil class action lawsuit against Sutter Health and certain affiliates. The lawsuit alleged that Sutter Health and those certain affiliates' contracting practices led to high prices and reduced competition for health care services in violation of state antitrust and unfair competition laws. The California Attorney General filed a separate complaint and the cases were consolidated for all purposes. Sutter Health and the related affiliates maintain their contracting practices were, and remain, in compliance with industry standards and with all applicable laws and regulations. However, to avoid a protracted trial, combined with years of appeals, Sutter Health and the related affiliates agreed to a settlement consisting of a cash payment of \$575, which was accrued in Other expenses in 2019, and injunctive relief, which consists of modifications to contracting practices with insurance companies and certain agreements related to caps on hospital charge increases for the next five years and adjustments to rates for certain out of network services. On August 27, 2021, the court granted final approval of the parties' settlement. Sutter Health paid \$575 in 2021 and is working with a court-appointed monitor who will oversee compliance with the terms of the stipulated injunction.

Two anonymous plaintiffs filed a civil class action lawsuit against Sutter Health, alleging Sutter Health shared the medical information of plaintiffs and a proposed class of similarly situated individuals with third parties without authorization. The court has dismissed the matter with leave to amend three times. Plaintiffs filed a third amended complaint, to which Sutter Health filed a demurrer and is awaiting a determination from the court.

Sutter Health and one of its affiliates finalized contractual dispute issues with third-party commercial payers related to a lab outreach program, and those settlement amounts have been reflected in prior financial statements. Management has also responded to inquiries from, and is engaged in settlements discussions with, the DOJ related to the lab outreach program.

Sutter Health received notice from the DOJ that it was investigating Sutter Health and one of its medical foundation affiliates for potential False Claims Act violations in connection with the provision of diagnostic and other data submitted to Medicare Advantage (MA) organizations or MA plans related to MA enrollees who have received medical services

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

15. CONTINGENCIES AND COMMITMENTS (continued)

from the medical foundation affiliate. The DOJ later expanded the scope of its investigation to include Sutter's other medical foundation affiliates. In April 2019, Sutter Health and those other medical foundation affiliates agreed to settle certain of the government's claims on an overpayment basis for \$30. As to the medical foundation affiliate initially investigated by the DOJ, the government intervened in the lawsuit that prompted the investigation. The relator who brought the lawsuit on behalf of the government also maintained certain additional claims against the other medical foundation affiliates. On August 30, 2021, Sutter Health and all its medical foundation affiliates finalized an agreement with the DOJ to resolve the remainder of the matter for \$60. Sutter Health and its medical foundation affiliates also entered into a Corporate Integrity Agreement with the Office of Inspector General of the Department of Health and Human Services. The settlement amounts have been reflected in prior financial statements.

Two separate proposed class-action complaints were filed against Sutter Health and subsequently consolidated by the courts, alleging that Sutter Health, as fiduciaries of Sutter Health's 403(b) savings plan (Plan), and Sutter Health's Retirement Benefits Investment Committee (RBIC) breached the fiduciary duties of loyalty and prudence that they owed to the Plan, to plaintiffs, and others under the Employee Retirement Income Security Act (ERISA). The complaint asserts claims for: (1) breach of fiduciary duty related to the selection of investment options and failure to monitor other fiduciaries of the Plan; (2) failure to monitor against Sutter Health for failing to adequately monitor the RBIC and against the RBIC for failing to monitor delegated appointees; and (3) an alternative claim of liability for knowing breach of trust against all defendants seeking equitable relief in the event any of the defendants are not deemed a fiduciary or co-fiduciary under ERISA. Sutter Health filed a motion to dismiss the consolidated complaint.

A plaintiff filed a proposed class action lawsuit against Sutter Health and certain affiliates, premised on the theory that Sutter Health and the related affiliates submitted and received payment from plaintiff for anesthesia services that were either not provided, separately billed by a third party anesthesiologist, or reimbursed through other charges on the affiliates' bills. The court certified the class and the trial for this matter is currently scheduled for August 2023.

As of December 31, 2021, Sutter has approximately 53,000 employees. Approximately 25% of these 53,000 employees are represented by collective bargaining units and 60% of the agreements have expired or will expire in 2022. Sutter is currently in negotiation or will be in negotiation during 2022 for successor agreements. While working to mitigate any potential work stoppages through successful negotiations, Sutter remains prepared to

Notes to Consolidated Financial Statements (continued)

(Dollars in millions)

15. CONTINGENCIES AND COMMITMENTS (continued)

address the possibility of work stoppages. Should such disruptions occur, they may have a material adverse effect on the operations or on the financial position or results of operations of Sutter. Despite these uncertainties, Sutter remains committed to bargaining in good faith, evaluating positions that remain grounded in the realities of market pay and practices, reflecting business priorities, and acknowledging the needs of the workforce. Additionally, Sutter faces the difficulties of operating in a competitive and complex Northern California labor market further exacerbated by the protracted challenges of the COVID-19 pandemic.

Commitments: Sutter is required to remediate certain of its health care facilities to comply with earthquake retrofit requirements under a State of California law, which is estimated at a cost of \$3,600 (unaudited). Sutter's care facilities subject to these requirements are compliant or have received extensions to bring the facilities into compliance no later than 2030. Sutter is undertaking a comprehensive review of the System's strategic initiatives and priorities across various timelines, including its capital allocation plan. Factors under consideration include the impact of the COVID-19 pandemic, federal and state regulations, and the rapidly evolving health care delivery environment. Any update of the System's strategic framework will build on Sutter's key objectives to deliver health care that is safe, personal, affordable and accessible. Given the impact of the pandemic, Sutter is also actively evaluating the timing and scope of Sutter's capital requirements, facility utilization, and resource allocations in 2022 and over the next several years and is considering all options. The current commitments are estimated at \$900 (unaudited). Sutter remains committed to prioritizing capital investments that strengthen affordability and quality of care, while ensuring all capital decisions remain carefully considered, strategic, and effective.

16. SUBSEQUENT EVENTS

Samuel Merritt University (SMU) and Sutter Bay Hospitals mutually agreed for SMU to disaffiliate from Sutter Bay Hospitals to allow each organization to respond more effectively to the needs of the communities they serve and further their respective missions. As of January 1, 2022, SMU became an independent nonprofit public benefit corporation, which resulted in a Loss on deconsolidation of SMU of \$283 in the Consolidated Statements of Operations and Changes in Net Assets in 2022.

Sutter has evaluated subsequent events and disclosed all material events through April 21, 2022, which is the date these consolidated financial statements were issued.