Form	9	9	0
FOIIII	9	9	100 C

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2020 Open to Public Inspection

OMB No. 1545-0047

mem	al Reve	P Go to www.iis.gowi of instructions and						
A F	or the	e 2020 calendar year, or tax year beginning , 2020, ar	nd ending			, 20		
-		C Name of organization			oyer identifi		er:	
BC	heck if ap	SUTTER HEALTH			-278890)7		
	Addre chang	e Doilig busiless as						
	Т		oom/suite	E Telep	phone numbe	r		
	Initial	return 2200 RIVER PLAZA DRIVE		(916	;) 286-	6665		
	Final	return/ City or town, state or province, country, and ZIP or foreign postal code						
	Amen	ded SACRAMENTO, CA 95833	G Gros	s receipts \$	1732	20033	629.	
	Applic	^{sation} F Name and address of principal officer: SARAH KREVANS			this a group re bordinates?	turn for	Yes	X No
L	- pendi	SAME AS C ABOVE			e all subordinate	included?	Yes [No
1	Tax-ex	empt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or	527		If "No," attach	a list. See insl	ructions	
J	Websi	te: NWW.SUTTERHEALTH.ORG		H(c) Gr	oup exemption	number 🕨		
ĸ	Form o	of organization: X Corporation Trust Association Other ►	L Year of f	ormation: 19	81 M Stat	e of legal do	micile:	CA
	art l	Summary		,,,,,,,,				
100.00	1	Briefly describe the organization's mission or most significant activities: SEE SCH	EDULE O		ada hadi di miseri di kati di seren di se			
e	•			<u></u>				The second day of the design of the
anc								
Governance	2	Check this box if the organization discontinued its operations or disposed of the organization discontinued its operations of disposed of the organization discontinued its operations of the organization dits operation dis	of more than	25% of its n	et assets.			
20		Number of voting members of the governing body (Part VI, line 1a)						18.
		Number of independent voting members of the governing body (Part VI, line 1b)						16.
ies		Total number of individuals employed in calendar year 2020 (Part V, line 2a).			· · ·		9,	789.
Activities &		Total number of volunteers (estimate if necessary)						0.
Act		Total unrelated business revenue from Part VIII, column (C), line 12			•••	12,	988,4	440.
		Net unrelated business taxable income from Form 990-T, Part I, line 11						0.
	0		<u></u>	Prior			rent Ye	ar
	8	Contributions and grants (Part VIII, line 1h)	-		82,971.	_	363,	
Revenue		Program service revenue (Part VIII, line 2g)		1,679,2				
ver	9	Investment income (Part VIII, column (A), lines 3, 4, and 7d).	••••		71,709.		754,	
Re	10		1		61,849.		740,	
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e).		1,924,9				
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12).			64,036.		859,	
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)			0.			0.
	14	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10).		1,005,9	39,401.	1,045,	662,	058.
ses	15	• • • •	••••	_,,.	0.			0.
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)	••••					
Ĕ				1,463,6	98,699.	943.	668,	517.
		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	••••	2,471,1				
	1		· · · · · -		94,940.		264,	
L S	19	Revenue less expenses. Subtract line 18 from line 12		Beginning of			d of Year	
Net Assets or Fund Balances	20	Total assots (Part V, line 16)	-	6,828,8				
Bala	20	Total assets (Part X, line 16)	••••	2,830,9				
und ⊿	21	Total liabilities (Part X, line 26)	••••	3,997,9				
	22	Signature Block						
LIC	rt II	alties of perjury, I declare that I have examined this return, including accompanying schedules	s and statem	ents, and to th	e best of m	/ knowledge	and be	lief. it is
true	e, corre	act, and complete. Declaration of preparer (other than officer) is based on all information of which	preparer has	any knowledg	е.			
		P 1 -			11/101	25		
Sig	n	Signature of officer		I	Date			
He	1	BRIAN DEAN SVP & CF	FO					
		Type or print name and title						
		Print/Type preparer's name Preparer's signature	Date		neck if	PTIN		
Paic	i	Gua Ilino Do NAHO	11/10/		If-employed		8632	0
Pre	parer	TEDNOTE C VOIDIO II C AT D			EIN > 34 -			
Use	Only				410	5-894-8		
N/		Firm's address >560 MISSION ST, STE 1600 SAN FRANCISCO, CA 94105		Phone	110. ±±1			Na
		IRS discuss this return with the preparer shown above? (see instructions).	• • • • • •	<u></u>			<u>res</u> m 990	<u>No</u>
For	Pape	rwork Reduction Act Notice, see the separate instructions.				r or	11 9 9 0	(2020)

	SUTTER HEALTH	94-2788907
	m 990 (2020)	Page
Pa	art III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
	SEE SCHEDULE O	
2	Did the organization undertake any significant program services during the year which were not	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts,	
	services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest p	
	expenses. Section $501(c)(3)$ and $501(c)(4)$ organizations are required to report the amount of the total expenses, and revenue, if any, for each program service reported.	f grants and allocations to others
	the total expenses, and revenue, if any, for each program service reported.	
		^
4a	(Code:) (Expenses \$ 1,913,020,617. including grants of \$ 1,859,106.) (Reven	nue \$1,673,066,132)
	SEE SCHEDULE O	
4b	o (Code:) (Expenses \$ including grants of \$) (Reven	nue \$)
4c	(Code:) (Expenses \$ including grants of \$) (Reven	nue \$)
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ► 1,913,020,617.	
	<u> </u>	

SUTTER HEALTH

Form 990 (2020) Part IV **Checklist of Required Schedules** No Yes 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Х 1 Х 2 Is the organization required to complete Schedule B, Schedule of Contributors See instructions? 2 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Х candidates for public office? If "Yes," complete Schedule C, Part I 3 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II. Х 4 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Х 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Х "Yes," complete Schedule D, Part I. 6 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, Х the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," 8 Х 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or Х debt negotiation services? If "Yes," complete Schedule D, Part IV 9 10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V Х 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, 11 VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," 11a Х b Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more Х of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. Х 11c d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 11d Х Х e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Х the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Х Schedule D, Parts XI and XII. 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If Х "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Х 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 Х **14a** Did the organization maintain an office, employees, or agents outside of the United States? 14a b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Х foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 14b 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Х for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other 16 assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 16 Х Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on 17 Х Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions 17 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Х Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? Х 19 Х **20 a** Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H* 20a **b** If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or 21 domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II JSA 0E1021 1.000

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SUTTER HEALTH

Form 9	90 (2020)		F	Page 4
Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J.	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
_	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	25-		x
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
ŭ	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	230		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		37	
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,	24	Х	
25 0	or IV, and Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34	X	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	35a	A	
D	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	x	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	330		
50	related organization? If "Yes," complete Schedule R, Part V, line 2.	36	x	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
0,	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note: All Form 990 filers are required to complete Schedule O.	38	х	
Part				
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>	<u></u>	
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	Х	

SUTTER HEALTH

Form	990 (2020)		F	Page 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 9,789			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X	
b	If "Yes," enter the name of the foreign country FRANCE			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h		L
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	40-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	42-		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
_	the organization is licensed to issue qualified health plans			
		14a		X
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b		
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
15	excess parachute payment(s) during the year?	15	x	
	If "Yes," see instructions and file Form 4720, Schedule N.	13		
16		16		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.			_

	PUBLIC INSPECTION COPY			
Form 9	990 (2020) SUTTER HEALTH 94-2788	3907	F	Page 6
Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.	See in	struc	tions.
<u></u>	Check if Schedule O contains a response or note to any line in this Part VI			X
Sect	ion A. Governing Body and Management		Yes	No
10	Enter the number of voting members of the governing body at the end of the tax year 1a 18			
Ta	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	-		
b	Enter the number of voting members included on line 1a, above, who are independent 1b 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			37
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		X X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	0		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		x
b				х
_	stockholders, or persons other than the governing body?	7b		A
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:	8a	Х	
a L	The governing body?	8b	X	
b 9	Each committee with authority to act on behalf of the governing body?			x
Socti	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O. ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	9 Code		
0000		0000	.) Yes	No
102	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
N N	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		37	
а	The organization's CEO, Executive Director, or top management official	15a	X X	
b	Other officers or key employees of the organization	15b		
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a		16a	х	
h	with a taxable entity during the year?	Tou		
b	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	X	
Secti	ion C. Disclosure	100		I
17	List the states with which a copy of this Form 990 is required to be filed \blacktriangleright CA,			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-1 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request Other (explain on Schedule O)	⊺ (Sec	tion 5	i01(c)
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict c and financial statements available to the public during the tax year.	of inte	rest p	oolicy,
20	State the name, address, and telephone number of the person who possesses the organization's books and record JONATHAN ZACHRESON 9100 FOOTHILL ELVD ROSEVILLE, CA 95747 916-286-6665	ls 🕨		

PUBL	IC I	NSPEC	CTION	I COPY

Form	۵۵۸	(2020)
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Part VII	Compensation	of	Officers,	Directors,	Trustees,	Key	Employees,	Highest	Compensated	Employees,	and
	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees Independent Contractors Check if Schedule O contains a response or note to any line in this Part VII					X					

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

SUTTER HEALTH

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

_ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week	box,	(C) Position do not check more than one ox, unless person is both an fficer and a director/trustee)					(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
(1) SARAH KREVANS	40.00									
PRES. & CEO, SUTTER HEALTH	11.00	x		Х				3,159,516.	0.	403,159.
(2) JEFF GERARD	40.00									
SH SVP / STRGY SRVS & CSO	2.00				X			2,767,505.	0.	152,207.
(3) JAMES CONFORTI	40.00									
SH SVP / COO	18.00				Х			1,967,179.	0.	495,099.
(4) FLORENCE DI BENEDETTO	40.00									
SVP & GENERAL COUNSEL/ASST SEC	2.00			Х				1,650,490.	0.	163,953.
(5) RISHI SIKKA, MD	40.00									
PRESIDENT, SH SYSTEM ENTERPRISE	3.00	1			X			1,545,041.	0.	217,152.
(6) JEFF SPRAGUE	40.00									
SH SVP & CFO (PT-YR)	1.00			Х				1,511,977.	0.	181,636.
(7)CONRAD VIAL, MD	40.00									
SH SVP, CHIEF CLINICAL OFFICER	0.				Х			1,486,641.	0.	119,945.
(8) JILL RAGSDALE	40.00									
SVP/CHIEF PEOPLE & CULTURE OFF	0.				Х			1,401,083.	0.	193,215.
(9) ELIZABETH VILARDO-MORGAN	40.00									
CEO, SBMF	2.00					Х		1,271,828.	0.	135,762.
(10) STEPHEN H LOCKHART	40.00									
SH SVP / CMO	0.					Х		1,212,279.	0.	164,444.
(11) PHIL JACKSON	40.00									
CEO, HEALTH PLAN PRODUCTS	2.00					Х		1,236,155.	0.	131,252.
(12) JULIE A PETRINI	40.00									
CEO, BAY AREA HOSPITALS	3.00					X		1,224,966.	0.	127,588.
(13) THERESA M FREI	40.00									
CEO, SVMF	2.00					X		1,096,965.	0.	117,063.
(14) JEREMY EAVES	40.00									
CEO, SUTTER SHARED SERVICES	0.				Х			1,015,312.	0.	105,968.

SUTTER HEALTH

Form 990 (2020) Part VII Section A. Officers, Directors, Tru	istees Ko	v Fm	nnlo		29	and P	Hial	hest Comnensat	ed Employ		Pag Ontinued)
		;y ∟⊓	ipio				ng			/ees (co	
(A) Name and title	(B) Average hours per week (list any hours for	box, office	unles er and	Pos heck ss pe d a d	erson lirect	e than c is both or/trust	an tee)	(D) Reportable compensation from the	(E) Reporta compensatio relate organizat	on from d ions	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-	MISC)	from the organization and related organizations
15) DON L. WREDEN	40.00										
SVP/PATIENT EXPERIENCE	0.				X			908,282.		0.	14,1
16) JEFFREY SZCZESNY	40.00										
SH VP, HR OPERATIONS	0.						Х	804,856.		0.	88,5
17) BRIAN DEAN	40.00										
SH SVP & CFO (PT-YR)	0.			Х				758,252.		0.	22,3
18) ED ERWIN	40.00										
DIR REAL ESTATE SVCS/ASST SEC	0.			Х				290,938.		0.	33,4
19) JES CORNELIUS CHIEF INFORMATION OFFICER	40.00	-			x			286,061.		0.	16,4
20) CHARLES WIRTH	0.										20,1
FORMER CEO, SPS	0.	1					x	0.	110,	132.	
21) ROBERT PEABODY JR., MD	7.00										
DIRECTOR/SVMF DEPT CHAIR	1.00	X						12,283.	12,	825.	
22) COLLEEN DUNN	7.00										
DIRECTOR	0.	X						11,458.		0.	
23) GARY CAINE	7.00										
DIRECTOR	0.	Х						11,458.		0.	
24) HERBERT BARLOW	10.00										
DIR / CHAIR FINANCE & PLANNING	1.00	X		Х				11,458.		0.	
25) JAMES FERRARA, MD	7.00										
DIRECTOR	0.	Х						11,458.		0.	
1b Sub-total							►	25,653,441.	122	,957.	2,883,43
c Total from continuation sheets to Part VII, Se	ection A	• • •	• •	• •			•	121,455.		0.	
d Total (add lines 1b and 1c)								25,774,896.	122	,957.	2,883,43
2 Total number of individuals (including but not I reportable compensation from the organization	limited to t		liste							of	
											Yes I
3 Did the organization list any former office											
employee on line 1a? If "Yes," complete Schedu	ule J for su	ch ind	lividu	ual			• •			••	3 X
4 For any individual listed on line 1a, is the s	sum of rep	oortab	le c	com	per	satio	n ai	nd other compens	sation from	the	
organization and related organizations gre individual											4 X
5 Did any person listed on line 1a receive or	accrue co	mpen	sati	on f	fron	n any	un	related organization	on or indivi	dual	
for services rendered to the organization? If "Ye	es," comple	te Scł	nedu	ıle J	l for	such	per	son	<u></u> .		5
Section B. Independent Contractors											_
 Complete this table for your five highest component compensation from the organization. Report converse. 											
								(5)			(0)
(A) Name and business add	lress							(B) Description of se	rvices	C	(C) ompensation
									1		•

	(A) Name and business address	(B) Description of services	(C) Compensation
A'	ITACHMENT 1		
2	Total number of independent contractors (including but not limited to those more than \$100,000 in compensation from the organization \blacktriangleright 461	e listed above) who received	

SUTTER HEALTH

	Section A. Officers, Directors, Tr	ustees, Ke	y En	nplo	yee	es,	and H	ligi	hest Compensat	ed Employees	(continued)
	(A) Name and title		box, office	not ch unles er anc	Pos neck ss pe d a d	erson lirect	e than c is both or/trust Φ Τ	an ee)	(D) Reportable compensation from the	(E) Reportable compensation fro related organizations	other compensation
		related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MIS	C) from the organization and related organizations
	INITA GUPTA IRECTOR	7.00	x						11,458.	. 0	
· _ <u>^</u>	HARON MCCOLLAM	10.00	x		х				11,458.	. 0	
·	EN MCNEELEY	7.00	x						11,458.	0	•
	AVID NASAW	7.00	x						11,458.	. 0	
	HERYL SCOTT IRECTOR/SECRETARY	10.00	x		х				11,458.	. 0	
	DAN SMITH-MACLEAN, MD	7.00	x						11,458.	. 0	
	ARRY WILLIAMS IRECTOR	7.00	x						11,458.	0	
	ELEN THOMSON IRECTOR	7.00 4.00	x						11,458.	0	•
	VTHONY WAGNER	7.00	x						11,458.	0	•
D]	ATRICK BLAKE	7.00	x						9,167.	. 0	•
	ARRY DENNIS	7.00	x						4,583.	. 0	•
c Tot d Tot 2 Tot	b-total cal from continuation sheets to Part VII, S cal (add lines 1b and 1c) cal number of individuals (including but not ortable compensation from the organizatio	limited to t		liste					116,872.		0.
3 Did	the organization list any former offic ployee on line 1a? If "Yes," complete Sched	cer, directo	or, or	tru							Yes N 3 X
org	any individual listed on line 1a, is the anization and related organizations gr ividual	eater than	\$15	50,00	00?	P If	"Yes	s," (complete Schedu	le J for such	
	any person listed on line 1a receive or services rendered to the organization? If "Y										5 2
	n B. Independent Contractors mplete this table for your five highest con										
Sectio 1 Co	npensation from the organization. Report our	compensati		uie	Ca	ienc	iai ye	are	anding with or with		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

SUTTER HEALTH

Page	8

	(A)	(B)	<u> </u>			C)	anan		hest Compensat (D)	(E)	000 (0	orrentae	(F)	
	Name and title	Average hours per week (list any	box,	unles	Pos neck ss pe	ition more erson	e than c is both	an	Reportable compensation from	Reporta compensatio	Reportable pensation from related	an	timated nount o other	
		hours for related organizations below dotted line)	or director	a Institutional trustee	a Officer	Key employee	true Highest compensated	ee) Former	- the organization (W-2/1099-MISC)	organizat (W-2/1099-		fr org an	pensati om the anizatio d related anizatio	on d
7)	I-MEI HSIU, MD	7.00												
	DIRECTOR	4.00	X						4,583.		0.			
			-											
1b	Sub-total	•••••		•••				►	4,583.		0.			
	Total from continuation sheets to Part VII, Se Total (add lines 1b and 1c)	-												
2	Total number of individuals (including but not reportable compensation from the organization	limited to t		liste				o re	eceived more than	\$100,000 (of			
													Yes	1
3	Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu											3	X	
4	For any individual listed on line 1a, is the s	sum of rep	ortab	le c	om	pen	satio	n ai	nd other compens	sation from	the			
	organization and related organizations greindividual											4	X	
5	Did any person listed on line 1a receive or	accrue co	mpen	satio	on f	from	n any	un	related organization	on or indivi	dual	-		
50	for services rendered to the organization? If "Ye ction B. Independent Contractors	es," comple	te Sch	nedu	ile J	l for	such	per	son	<u></u>		5		
	Complete this table for your five highest com compensation from the organization. Report c year.													
	(A) Name and business add	lress							(B) Description of se	rvices	C	(C) ompens		
									-					_

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

PUBLIC INSPECTION COPY SUTTER HEALTH

Form 990 (2020)

Pai	't VII						
		Check if Schedule O contains a re	esponse or note to a	ny line in this Part V (A) Total revenue	/III (B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts S	1a	Federated campaigns	1a 2,072.				
unt	b	Membership dues	1b				
ŌĔ	с	Fundraising events	1c				
Contributions, Gifts, Grants and Other Similar Amounts	d	Related organizations	1d 1,427,607.				
0 ii 0	е	Government grants (contributions)	1e 1,268,422.				
Sir	f	All other contributions, gifts, grants,					
Jer		and similar amounts not included above	1f 1,665,794.				
ĞĘ	g	Noncash contributions included in					
non Da			1g \$ 140,884.	_			
<u> </u>	h	Total. Add lines 1a-1f		4,363,895.			
6			Business Code				
Program Service Revenue	2a	MANAGEMENT SERVICES EXEMPT AFFIL.	561000	1,656,346,142.	1,656,346,142.		
Ser	b	HEALTHCARE RELATED JV INCOME	621999	14,436,264.	14,041,234.	395,030.	
E N	c	AFFILIATE RENTAL INCOME	532000	2,283,726.	2,283,726.		
gra Re	d						
2	e						
_	f g	All other program service revenue Total. Add lines 2a-2f		1,673,066,132.			
	3	Investment income (including divide					
		other similar amounts).		73,630,634.		-2,052,346.	75,682,980.
	4	Income from investment of tax-exempt		0.			
	5	Royalties		0.			
		(i) Rea					
	6a	Gross rents 6a 455	,760.				
	b	Less: rental expenses 6b 360	,602.				
	с	Rental income or (loss) 6c 95	,158.				
	d	Net rental income or (loss)	<u></u>	95,158.			95,158.
	7a	Gross amount from (i) Securi	ties (ii) Other	_			
		sales of assets					
		other than inventory 7a 15,551,624	,493. 2,246,959.	_			
ne	b	Less: cost or other basis					
venue		and sales expenses 7b 15,416,570,		-			
Re	C .	Gain or (loss) 7c 135,053		137,123,692.			127 122 601
Other	d	Net gain or (loss)	<u></u>	137,123,092.			137,123,691.
đ	8a	Gross income from fundraising					
		events (not including \$					
		of contributions reported on line 1c). See Part IV, line 18	8a 0.				
	h	Less: direct expenses	8b 0.	-			
	b c	Net income or (loss) from fundraising e		0.			
	9a	Gross income from gaming					
	, ou	activities. See Part IV, line 19	9a 0.				
	b	Less: direct expenses	9b 0.				
	c	Net income or (loss) from gaming activ	vities	0.			
	10a	Gross sales of inventory, less					
		returns and allowances	10a 0.				
	b	Less: cost of goods sold	1 0b 0.				
	c	Net income or (loss) from sales of invent	ory 🛌 🕨	0.			
ns			Business Code				
Miscellaneous Revenue	11a	MANAGEMENT	541611	12,920,096.		12,920,096.	
llan 'en	b	REPAIRS & MAINTENANCE	811310	1,709,052.		1,709,052.	
Rev	c	INTEREST	522298	13,326.		13,326.	
Ξ.	d	All other revenue		3,282.		3,282.	
	e	Total. Add lines 11a-11d		14,645,756.	1 (10) (11)	10 005 115	010 007 55
	12	Total revenue. See instructions	<u></u>	1,902,925,267.	1,672,671,102.	12,988,440.	212,901,829.

SUTTER HEALTH

if

Form 990 (2020) Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (C) Management and (A) Total expenses (B) Program service (D) Fundraising Do not include amounts reported on lines 6b. 7b. 8b. 9b. and 10b of Part VIII. general expenses expenses expenses 1 Grants and other assistance to domestic organizations 1,002,530. 1,002,530. and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic 856,576. 856,576 individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and 0 foreign individuals. See Part IV, lines 15 and 16 Ο 4 Benefits paid to or for members 5 Compensation of current officers, directors, 21,046,581. 21,046,581 trustees, and key employees 6 Compensation not included above to disgualified persons (as defined under section 4958(f)(1)) and 1,003,581 1,003,581 persons described in section 4958(c)(3)(B) 662,974,039. 662,974,039. 7 Other salaries and wages 8 Pension plan accruals and contributions (include 61,192,663. 59,736,027. 1,456,636. section 401(k) and 403(b) employer contributions) 231,827,123. 11,273,952. 243,101,075. 9 Other employee benefits 56,344,119. 56,344,119. 11 Fees for services (nonemployees): 44,781,480. 32,352,948. 12,428,532 a Management 43,298,450. 43,298,450. b Legal 2,516,605. 2,516,605. c Accounting 198,000. 198,000. d Lobbying 0 e Professional fundraising services. See Part IV, line 17. 18,511,039. 18,511,039 f Investment management fees g Other. (If line 11g amount exceeds 10% of line 25, column 907,414. 875,951. 31,463 (A) amount, list line 11g expenses on Schedule O.) 11,545,348. 11,530,938. 14,410 12 Advertising and promotion 26,551,468. 26,501,354. 50,114. 13 Office expenses 235,207,300. 231,159,379. 4,047,921. 14 Information technology 0 Royalties 15 35,291,148. 35,291,148. Occupancy 16 3,572,816. 3,308,636. 264,180. 17 Travel Payments of travel or entertainment expenses 18 0 for any federal, state, or local public officials 2,559,156. 1,360,170. 1,198,986 19 Conferences, conventions, and meetings 5,194,243. 5,194,243. Interest 20 0 21 Payments to affiliates 111,030,975. 111,030,975. 22 Depreciation, depletion, and amortization 6,675,754. 6,675,754. 23 Insurance 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) aLOSS ON EXTINGSHMT DEBT 201,872,135. 201,872,135. **h**REPAIRS & MAINTENANCE 70,774,495. 70,772,006. 2,489 cPURCHASED SERVICES 62,180,451. 60,280,702. 1,899,749 dUNRELATED BUSINESS TAX 4,918. 4,918. 60,995,322. 56,253,891. 4,741,431. e All other expenses 1,991,189,681. 1,913,020,617. 78,169,064 25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the 26 organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here 🕨

0

following SOP 98-2 (ASC 958-720)

SUTTER HEALTH

	0 (2020)			Page
Part				
	Check if Schedule O contains a response or note to any line in this P		•••	1
		(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing	0.	1	
2		44,563,283.	2	-84,423,55
3		1,201,869.	3	960,96
4		0.	4	
5				
	trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons	0.	5	
6			-	
	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	0.	6	
2 7		0.	7	
7 7200 8 200 8 200		3,862,102.	8	11,966,12
ξ 9		104,885,463.	9	111,587,81
-	a Land, buildings, and equipment: cost or other			
	basis. Complete Part VI of Schedule D 10a 1,734,062,978.			
	b Less: accumulated depreciation 10b 1,318,601,616.	455,922,231.	10c	415,461,36
11	Investments - publicly traded securities	4,571,360,684.	11	5,322,274,36
12		472,632,336.	12	609,497,89
13		35,185,949.	13	34,121,64
14		0.	14	
15	Other assets. See Part IV, line 11	1,139,223,732.	15	424,923,72
16	Total assets. Add lines 1 through 15 (must equal line 33)	6,828,837,649.	16	6,846,370,33
17	Accounts payable and accrued expenses	1,447,787,636.	17	1,181,787,78
18	Grants payable	0.	18	
19	Deferred revenue	0.	19	
20	Tax-exempt bond liabilities	0.	20	
21	Escrow or custodial account liability. Complete Part IV of Schedule D.	0.	21	
g 22	Loans and other payables to any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons	0.	22	
J 23	Secured mortgages and notes payable to unrelated third parties	0.	23	
24	Unsecured notes and loans payable to unrelated third parties	0.	24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24). Complete Part X			
	of Schedule D	1,383,122,017.		3,802,682,17
26	Č – – – – – – – – – – – – – – – – – – –	2,830,909,653.	26	4,984,469,96
n N	Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33.			
27	Net assets without donor restrictions	3,990,397,871.	27	1,853,018,08
28		7,530,125.	28	8,882,28
2	Organizations that do not follow FASB ASC 958, check here ►			
1	and complete lines 29 through 33.			
29	Capital stock or trust principal, or current funds		29	
30			30	
	Retained earnings, endowment, accumulated income, or other funds		31	
″∣31				1
27 28 29 20 Luin Dalairea 29 29 20 20 20 20 20 20 20 20 20 20 20 20 20	Total net assets or fund balances	3,997,927,996.	32	1,861,900,37

Form **990** (2020)

PUBLIC INSPECTION COPY

SUTTER HEALTH

Form 99	90 (2020)				Pag	ge 12
Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		02,9		
2	Total expenses (must equal Part IX, column (A), line 25)	2		91,1		
3	Revenue less expenses. Subtract line 2 from line 1	3		88,2		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		97,9		
5	Net unrealized gains (losses) on investments	5	-	86,4	74,7	92.
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8		39,7		
9	Other changes in net assets or fund balances (explain on Schedule O).	9	-2,4	01,0	12,9	03.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	<u>32,</u> column (B))	10	1,8	61,9	00,3	70.
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	kplair	n in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were com	piled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ed o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	rsigh	t of			
	the audit, review, or compilation of its financial statements and selection of an independent accounta	nt?.		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, ex	plain	on			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	th in	the			
	Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	-				
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such au	dits		3b		
				Form	990	2020)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 6

		nt of the Treasury evenue Service	I	Go to www.irs.go	/Form990 for instruction	ons and t	he latest i	nformation.	Inspection
Nam	e of tl	ne organization						Employer identifi	cation number
SUI	TTE	R HEALTH						94-27889	07
Pa	rt I	Reason for	Public Cha	rity Status. (All o	organizations must	complet	te this p	art.) See instructions	3.
The	orga		•		is: (For lines 1 throug		•	,	
1					tion of churches desc				
2					. (Attach Schedule E	-			
3			-	-	rganization described				
4			-		conjunction with a hos	spital des	scribed ir	n section 170(b)(1)(A)	(iii). Enter the
5		hospital's nam	-				d or one	rated by a governme	ental unit described in
5		-	-	complete Part II.)	a college of utiliversi	y owned		aled by a governme	
6					rnmental unit describe	d in sect	ion 170(b)(1)(A)(v).	
7									om the general public
		-		(1)(A)(vi). (Compl		rr · ·	0-		<u>.</u>
8)(1)(A)(vi). (Complete	Part II.)			
9		-		-		-		in conjunction with a	land-grant college
		-	-				-	name, city, and state o	
		university:				,		•	-
10		receipts from a support from g acquired by the	activities rela ross investm e organizatio	ted to its exempt f lent income and u n after June 30, 1	unctions, subject to c nrelated business tax 975. See section 509	ertain ex able inco (a)(2). (C	ceptions me (less Complete		n 331/3 % of its
11	37	•	•	•	usively to test for publi	-			
12	Х	-	-	-	-				carry out the purposes
									see section 509(a)(3).
-				-				-	nes 12e, 12f, and 12g.
а				-		-		orted organization(s),	
			-		e Part IV, Sections A		ajonty of	the directors or truste	
b			-	-			with ite	supported organization	on(s) by baying
U				-				is that control or man	
			-	· · · –	, Sections A and C.	the sam	e persor		age the supported
с				-		ited in co	onnectio	n with, and functional	lly integrated with
Ū					is). You must comple				ny mogratoù min,
d			-					ection with its suppor	ted organization(s)
			-			-		ution requirement and	- · ·
			-		omplete Part IV, Sect	-			
е								nat it is a Type I, Type I	I, Type III
			-		ionally integrated sup				
f	En			organizations					
g	Pro	ovide the followi	ng informatio	on about the suppo	orted organization(s).				
	(i) N	ame of supported or	ganization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of
					(described on lines 1-10 above (see instructions))	,	ur governing ment?	support (see instructions)	other support (see instructions)
P	TT	ACHMENT 1				Yes	No		
(A)									
(B)									
(C)									
(D)									
(E)									
Tota	al								
								3,089,909,095.	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

SUTTER HEALTH

94-2788907

Schedule A (Form 990 or 990-EZ) 2020

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6	Public support. Subtract line 5 from line 4						
	tion B. Total Support				(
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 8	Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (s	see instructions) .				12	
13	First 5 years. If the Form 990 is for organization, check this box and stop here	<u></u>					
	tion C. Computation of Public Sup	•	0				
14	Public support percentage for 2020 (li				,		%
15	Public support percentage from 2019						<u>%</u>
16a	331/3% support test - 2020. If the org	-					
	box and stop here . The organization q						
D	331/3% support test - 2019. If the org this box and stop here. The organization						
170	10%-facts-and-circumstances test - 2	•		-			
17a	10% or more, and if the organization						
	Part VI how the organization meets					-	
	organization.			-	-		
h	10%-facts-and-circumstances test - 2						
Ň	15 is 10% or more, and if the organiz		-				
	in Part VI how the organization meets						•
	organization			-	-		
18	Private foundation. If the organization						
	instructions						

Schedule A (Form 990 or 990-EZ) 2020

SUTTER HEALTH

Schedule A (Form 990 or 990-EZ) 2020

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support		-				
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b.						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
	ndar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for	the organizati	on's first, secon	d, third, fourth,	or fifth tax ye	ear as a secti	on 501(c)(3)
	organization, check this box and stop here .						· · · · . ▶
Sec	tion C. Computation of Public Supp	oort Percenta	ige				
15	Public support percentage for 2020 (line 8,	column (f), divid	led by line 13, colu	mn (f))		15	%
16	Public support percentage from 2019 Sche	dule A, Part III, lir	ne 15			16	%
Sec	tion D. Computation of Investment	t Income Perc	centage				
17	Investment income percentage for 2020 (lin	ne 10c, column ((f), divided by line	13, column (f))		17	%
18	Investment income percentage from 2019	Schedule A, Part	III, line 17			18	%
19 a	331/3% support tests - 2020. If the or	ganization did r	not check the bo	ox on line 14, a	nd line 15 is m	ore than 331/3	%, and line
	17 is not more than 331/3%, check this	s box and stop	here. The organ	nization qualifies	as a publicly s	upported organ	ization . ►
b	331/3% support tests - 2019. If the orga	anization did not	t check a box on	line 14 or line 7	19a, and line 16	is more than 3	331/3 %, and
	line 18 is not more than 331/3 %, check	this box and s	top here. The or	ganization qualifi	es as a publicly	supported orga	anization 🕨 📃
20	Private foundation. If the organization of	lid not check a	a box on line 1	4, 19a, or 19b,	check this box	and see instr	ructions
ISA						Schodulo A (Form	n 990 or 990-E7) 2020

Yes No

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3a

3b

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4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Х

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10 a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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SUTTER HEALTH

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Schedu	nedule A (Form 990 or 990-EZ) 2020 Pa						
Part	V Supporting Organizations (continued)						
			Yes	No			
11	Has the organization accepted a gift or contribution from any of the following persons?						
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and						
	11c below, the governing body of a supported organization?	11a		Х			
b	A family member of a person described in line 11a above?	11b		Х			
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide						
	detail in Part VI .	11c	1	Х			

Section B. Type I Supporting Organizations

			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If</i> "Yes," <i>explain in</i> Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1	Х	
2	any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported ization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how</i>			
the organization maintained a close and continuous working relationship with the supported organization	the organization maintained a close and continuous working relationship with the supported organization(s).	2	Х	
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's</i>			
	supported organizations played in this regard.	3	Х	

Section E. Type III Functionally Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).					
а	The organization satisfied the Activities Test. Complete line 2 below.					
b	X The organization is the parent of each of its supported organizations. Complete line 3 below.					
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instruction					
2	Activities Test Answerlines 2s and 2h holew	Yes	No			

4	Activities Test. Answer lines za and zb below.			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If</i> "Yes," <i>explain in</i> Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3 a	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If</i> "Yes" or "No," provide details in Part VI .	3a	x	
	trustees of each of the supported organizations? If res of No, provide details in Fait Vi.	Ja		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b	Х	

SUTTER HEALTH 94-2788907 Schedule A (Form 990 or 990-EZ) 2020 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Part V Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See 1 instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) 1 Net short-term capital gain 1 2 Recoveries of prior-year distributions 2 3 Other gross income (see instructions) 3 4 Add lines 1 through 3. 4 5 5 Depreciation and depletion 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property 6 held for production of income (see instructions) 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a 1b **b** Average monthly cash balances c Fair market value of other non-exempt-use assets 1c 1d d Total (add lines 1a, 1b, and 1c) e Discount claimed for blockage or other factors (explain in detail in Part VI): 1e 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 Subtract line 2 from line 1d. 3 4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, 4 see instructions). 5 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 6 Multiply line 5 by 0.035. 6 7 7 Recoveries of prior-year distributions 8 Minimum Asset Amount (add line 7 to line 6) 8 Section C - Distributable Amount **Current Year** Adjusted net income for prior year (from Section A, line 8, column A) 1 1 2 Enter 0.85 of line 1. 2 3 Minimum asset amount for prior year (from Section B, line 8, column A) 3 4 Enter greater of line 2 or line 3. 4

5 Income tax imposed in prior year

6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

5

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Schedule A (Form 990 or 990-EZ) 2020

SUTTER HEALTH

Schedu	le A (Form 990 or 990-EZ) 2020				Page 7
Part	V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	ions (continued)		
Secti	on D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish ex			1	
2	Amounts paid to perform activity that directly furthers exer	npt purposes of support	ed		
	organizations, in excess of income from activity		2		
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - p	rovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which	the organization is resp	onsive		
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	IS	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020				
	(reasonable cause required - <i>explain in Part VI).</i> See				
	instructions.				
3	Excess distributions carryover, if any, to 2020				
a	From 2015				
b	From 2016				
C	From 2017				
d	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from				
	Section D, line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
C	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result				
	greater than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
a	Excess from 2016				
b	Excess from 2017				
<u> </u>	Excess from 2018				
d	Excess from 2019				
e	Excess from 2020				

Schedule A (Form 990 or 990-EZ) 2020

SUTTER HEALTH

Schedule A (Form 990 or 990-EZ) 2020

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART IV, SECTION A, LINE 6

IN 2020, OUR NOT-FOR-PROFIT SUTTER HEALTH NETWORK INVESTED \$1.029 BILLION TO PROVIDE COMMUNITY BENEFIT PRIMARILY TO PEOPLE ACROSS NORTHERN CALIFORNIA, INCLUDING IN SOME OF OUR POOREST COMMUNITIES. A PORTION OF THESE INVESTMENTS INCLUDE GRANTS THAT SUPPORT HEALTH CENTERS AND OTHER COMMUNITY ORGANIZATIONS WHO SHARE OUR GOAL OF IMPROVING OVERALL COMMUNITY HEALTH. THESE PARTNERSHIPS SUPPORT ACCESS TO MEDICAL CARE, MENTAL HEALTH SERVICES AND KEY SOCIAL SERVICES, SUCH AS TRANSITIONAL HOUSING, TRANSPORTATION, MEALS FOR THE HUNGRY, EDUCATION, YOUTH JOB-TRAINING PROGRAMS, RESEARCH AND HEALTH CARE ADVOCACY. SEE SCHEDULE I FOR THE SPECIFIC GRANTS MADE BY THE FILING ORGANIZATION IN CONNECTION WITH THESE EFFORTS.

SCHEDULE A, PART IV, SECTION D, LINE 3

SUTTER HEALTH AND ITS SUPPORTED ORGANIZATIONS ARE ALL PART OF AN INTEGRATED HEALTH SYSTEM WITH AN INTERLOCKING GOVERNANCE MODEL. THIS CLOSE AND CONTINUING RELATIONSHIP PROVIDES THE SUPPORTED ORGANIZATIONS' INPUT INTO THE SUPPORTING ORGANIZATION'S INVESTMENT POLICIES AND USE OF ITS INCOME AND ASSETS.

SCHEDULE A, PART IV, SECTION E, LINES 3A & 3B PURSUANT TO THE BYLAWS AND INTERLOCKING GOVERNANCE MODEL OF EACH SUPPORTED ORGANIZATION, SUTTER HEALTH IS THE SOLE CORPORATE MEMBER AND HAS THE POWER TO APPOINT OR REMOVE AT LEAST A MAJORITY OF THE DIRECTORS. IN ADDITION, THE SUTTER HEALTH BOARD OF DIRECTORS RETAINS CERTAIN

SUTTER HEALTH

Schedule A (Form 990 or 990-EZ) 2020

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

"RESERVED POWERS" WHICH REQUIRE THAT CERTAIN DECISIONS MADE BY SUPPORTED

ORGANIZATION BOARDS MUST BE APPROVED BY THE SUTTER HEALTH BOARD OF

DIRECTORS BEFORE BEING EFFECTIVE. SUCH DECISIONS INCLUDE, AMONG OTHERS,

THE POWER TO APPROVE:

- MERGER, CONSOLIDATION, REORGANIZATION OR DISSOLUTION;
- AMENDMENT OR RESTATEMENT OF THE ARTICLES OF INCORPORATION OR BYLAWS;
- ADOPTION OF OPERATING AND CAPITAL BUDGETS, AS WELL AS STRATEGIC PLANS;
- CREATION OR ACQUISITION OF SUBSIDIARY CORPORATIONS;
- CREATION OF MAJOR NEW PROGRAMS AND CLINICAL SERVICES;
- EXPENDITURES BEYOND APPROVED BUDGETS AND IN EXCESS OF LIMITS

ESTABLISHED BY SUTTER HEALTH; AND

- LONG-TERM OR MATERIAL AGREEMENTS, INCLUDING AGREEMENTS FOR THE

INCURRENCE OF CERTAIN DEBT IN EXCESS OF LIMITS ESTABLISHED BY SUTTER HEALTH, OR THE PURCHASE, SALE, LEASE, DISPOSITION, EXCHANGE, GIFT, PLEDGE OR ENCUMBRANCE OF ANY ASSET IN EXCESS OF LIMITS ESTABLISHED BY SUTTER HEALTH.

IN ADDITION, THE BYLAWS OF THE SUPPORTED ORGANIZATIONS STATE THAT THE PRESIDENT, THE CHIEF FINANCIAL OFFICER, AND ALL KEY MEMBERS OF MANAGEMENT SHALL BE EMPLOYEES OF SUTTER HEALTH, THAT THE SUPPORTED ORGANIZATION SHALL CONDUCT ITS OPERATIONS AND ACTIVITIES IN ACCORDANCE WITH SUTTER HEALTH SYSTEM POLICIES, AND THAT THE SUPPORTED ORGANIZATION SHALL PARTICIPATE IN ALL INITIATIVES AND PROGRAMS DEVELOPED AND DESIGNATED FOR IMPLEMENTATION BY SUTTER HEALTH. SUCH PARTICIPATION SHALL BE WITHOUT

SUTTER HEALTH

Schedule A (Form 990 or 990-EZ) 2020

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E. lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

LIMITATION OR MODIFICATION EXCEPT AS APPROVED BY SUTTER HEALTH IN ITS

				ATTACHMENT	1
SCHEDULE A, PART I - INFORMATION ABOUT	SUPPORTED C	RGANIZATIO	NS		
		(III) TYPE OF	(IV)	(V) AMOUNT OF	(VI) OTHER
(I) NAME OF SUPPORTED ORGANIZATION	(II) EIN	ORGANIZATION	YES NO	SUPPORT	SUPPORT AMOUNT
SUTTER BAY HOSPITALS	94-0562680	3	Х	1,599,046,880.	0.
SUTTER VALLEY HOSPITALS	94-1156621	3	х	678,670,653.	0.
SUTTER VALLEY MEDICAL FOUNDATION	68-0273974	3	х	60,002,434.	0.
SUTTER COAST HOSPITAL	94-2988520	3	х	25,200,396.	0.
SUTTER VISITING NURSE ASSOCIATION AND HOSPICE	94-6068843	3	х	148,518,001.	0.
SUTTER BAY MEDICAL FOUNDATION	94-1156581	3	х	567,970,731.	0.
SUTTER HEALTH PACIFIC	99-0298651	3	х	10,500,000.	0.
EAST BAY PERINATAL CENTER	51-0172285	3	х	0.	0.
TOTAL AMOUNT OF SUPPORT				3,089,909,095.	

Schedule of Contributors

► Attach to Form 990 Form 990-F7 or Form 990-PF

Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Name of the organization SUTTER HEALTH

Organization type (check one):

► Go to www.irs.gov/Form990 for the latest information.		
	Employe	r identification number

94-2788907

OMB No 1545-0047

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

 Schedule B (Form 990, 990-EZ, or 990-PF) (2020)
 Page 2

 Name of organization
 SUTTER
 HEALTH
 Employer identification number 94–2788907

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
1	N/A	\$1,010,388.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
2	N/A	\$229,744.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
3	N/A	\$210,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
4	N/A	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
5	N/A	\$200,000.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
6	N/A	\$115,884.	Person Payroll Noncash (Complete Part II for noncash contributions.)		

 Schedule B (Form 990, 990-EZ, or 990-PF) (2020)
 Page 2

 Name of organization
 SUTTER
 HEALTH

 94-2788907

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
7	N/A	\$100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
8	N/A	\$89,043.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
9	N/A	\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
	N/A	\$48,292.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
	N/A	\$43,000.	Person X Payroll			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
	N/A	\$40,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)			

 Schedule B (Form 990, 990-EZ, or 990-PF) (2020)
 Page 2

 Name of organization
 SUTTER
 HEALTH

 94-2788907

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
	<u>N/A</u>	\$38,587.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
14	N/A	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
15	N/A	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
16	N/A	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
17	N/A	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
	N/A	\$10,000.	Person X Payroll		

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 Schedule B (Form 990, 990-EZ, or 990-PF) (2020)
 Page 2

 Name of organization
 SUTTER
 HEALTH

 94-2788907

Part I	rt I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
22	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
	N/A	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
	N/A	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)			

 Schedule B (Form 990, 990-EZ, or 990-PF) (2020)
 Page 2

 Name of organization
 SUTTER
 HEALTH

 94-2788907

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
25	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
26	N/A	\$8,080.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
27	N/A	\$7,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
28	N/A	\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
	N/A	\$5,000.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
	N/A	\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)		

Schedule B (Form 990, 990-EZ, or 990-PF) (2020) Name of organization SUTTER HEALTH Page 2 Employer identification number 94-2788907

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		

Schedule B (Form 990, 990-EZ, or 990-PF) (2020) Name of organization SUTTER HEALTH

94-2788907

Part II	II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
	1050 SHARES OF WILLIAM SONOMA					
6		—				
		\$\$	11/17/2020			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
12	250 SHARES OF ZOOM VIDEO COMMUNICATION					
		\$40,000.	09/02/2020			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				

Page 3

Schedule B (Form 990, 9	90-EZ, or 990)-PF) (2020)	
Name of organization	SUTTER	HEALTH	

Employer identification number

Page 4

				94-2788907
Part III	Exclusively religious, charitable, etc. (10) that total more than \$1,000 for the following line entry. For organizati contributions of \$1,000 or less for the Use duplicate copies of Part III if addit	the year from any ions completing Par e year. (Enter this in	one contributor. C t III, enter the total of formation once. Se	Complete columns (a) through (e) and of exclusively religious, charitable, etc.,
(a) No. from	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
Part I				
		(e) Transf	er of gift	
	Transferee's name, address, ar	nd ZIP + 4	Relation	nship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
	Transferee's name, address, ar	(e) Transf	-	nship of transferor to transferee
				·
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
	Transferee's name, address, ar	(e) Transf	-	nship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
	Transferee's name, address, ar	(e) Transf		nship of transferor to transferee
	1		1	• · · · • • /= · · · · · · · · · · · · · · · · · ·

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Department of the Treasury Ltermal Revenue Service. ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Internal Revenue Service Go to www.irs.gov/Formaso for Instructions and the latest information.

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

• Section 527 organizations: Complete Part I-A only.

SCHEDULE C

(Form 990 or 990-EZ)

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Nam	e of organization	Employer identification number	
SUT	TER HEALTH	94-2788907	
Par	t I-A Complete if the organization is exempt under section 501(c) or is a section	on 527 organization.	
1	Provide a description of the organization's direct and indirect political campaign activities in I	Part IV. (See instructions for	
	definition of "political campaign activities")		
2	Political campaign activity expenditures (See instructions)		
3	Volunteer hours for political campaign activities (See instructions).		
Par	t I-B Complete if the organization is exempt under section 501(c)(3).		
1	Enter the amount of any excise tax incurred by the organization under section 4955	. ▶\$	
2	Enter the amount of any excise tax incurred by organization managers under section 4955	. ▶\$	
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	Yes	No
4a	Was a correction made?	Yes	No
	If "Yes," describe in Part IV.		
Par	t I-C Complete if the organization is exempt under section 501(c), except sect	tion 501(c)(3).	
1	Enter the amount directly expended by the filing organization for section 527 exempt func	tion	
	activities	. ▶\$	
2	Enter the amount of the filing organization's funds contributed to other organizations for sec	tion	
	527 exempt function activities	. ▶\$	
3	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-P	OL,	
	line 17b		
4	Did the filing organization file Form 1120-POL for this year?		No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 po	litical organizations to which the f	iling

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)		-		
(2)		-		
(3)		-		
(4)				
(5)				
(6)		_		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2020

JSA 0E1264 1.000 58791K 4019 OMB No. 1545-0047

2020 Open to Public Inspection

Schedule C (Form 990 or 990-EZ) 2020 SUTTER	HEALTH	94-2	788907 Page 2
Part II-A Complete if the organizati section 501(h)).	on is exempt under section 501(c)(3) and	filed Form 5768 (elec	tion under
	longs to an affiliated group (and list in Part IV eand share of excess lobbying expenditures).	ach affiliated group meml	ber's name,
B Check ► if the filing organization ch	ecked box A and "limited control" provisions app	bly.	
	ying Expenditures eans amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
 b Total lobbying expenditures to influence c Total lobbying expenditures (add lines 1 d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1) 	public opinion (grassroots lobbying) a legislative body (direct lobbying) a and 1b) d lines 1c and 1d) e amount from the following table in both		
If the amount on line 1e, column (a) or (b) is	The lobbying nontaxable amount is:		
Not over \$500,000	20% of the amount on line 1e.		
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
Over \$17,000,000	\$1,000,000.		
h Subtract line 1g from line 1a. If zero or l	5% of line 1f) ess, enter -0 ess, enter -0		
j If there is an amount other than zero reporting section 4911 tax for this year?	on either line 1h or line 1i, did the organiza		Yes No
	4-Year Averaging Period Under Section 501(h)		

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Expend	ditures During 4-Ye	ear Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column (e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2020

SUTTER HEALTH

	(election under section 501(h)).	(a)		(b))	
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed iption of the lobbying activity.	Yes	No		Amo	unt	
le	During the year, did the filing organization attempt to influence foreign, national, state, or local egislation, including any attempt to influence public opinion on a legislative matter or eferendum, through the use of:						
	/olunteers?		Х				
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Х				
	Aedia advertisements?		Х				
	Aailings to members, legislators, or the public?		Х				
	Publications, or published or broadcast statements?		Х				
	Grants to other organizations for lobbying purposes?		Х				
	Direct contact with legislators, their staffs, government officials, or a legislative body?		Х				
-	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х				
	Other activities?	Х					,000
j T	Fotal. Add lines 1c through 1i					198	,000
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X				
b li	f "Yes," enter the amount of any tax incurred under section 4912						
	f "Yes," enter the amount of any tax incurred by organization managers under section 4912 f the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Part		(c)(5)	, or s	ectior	1		
						Yes	No
1 V	Vere substantially all (90% or more) dues received nondeductible by members?				1		
	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2		
3 [Did the organization agree to carry over lobbying and political campaign activity expenditures fro	m the	prior	vear?	3		

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of		
	political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
	Carryover from last year.		
	Total	<u> </u>	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues.	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the		
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying		
	and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (See instructions)	5	
Port IV Supplemental Information			

Supplemental Information Part IV

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SCHEDULE C, PART II-B, LINE 1I

OTHER ACTIVITIES:

PAID CONSULTANTS THAT PERFORMED LOBBYING ACTIVITIES.

SUTTER HEALTH

94-2788907

Schedule C (Form 990 or 990-EZ) 2020

Part IV Supplemental Information (continued)

Page 4

	IEDULE D rm 990)	Supplem	ental Financial Statemen	Its	OMB No. 1545-0047
(F0)	in 990)		the organization answered "Yes" on Form 9	2020	
		Part IV, line 6, 7,	8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, c	or 12b.	
	rtment of the Treasury		Attach to Form 990.		Open to Public
_	al Revenue Service of the organization		/Form990 for instructions and the latest info	Employer identif	Inspection
	TER HEALTH			94-2788	
		tions Maintaining Danas Ad	rised Funds or Other Similar Funds of		907
Pa			"Yes" on Form 990, Part IV, line 6.	or Accounts.	
	Complete	e il the organization answered	(a) Donor advised funds	(h) Euroda au	ad other econunts
			(a) Donor advised funds	(D) Funds an	nd other accounts
1		nd of year			
2		of contributions to (during year)			
3		of grants from (during year)			
4		at end of year			
5	-		r advisors in writing that the assets hel		
	-		e organization's exclusive legal control?		
6			and donor advisors in writing that grant		
			fit of the donor or donor advisor, or for		
			<u></u>		. Yes No
Pa		tion Easements.			
			"Yes" on Form 990, Part IV, line 7.		
1			e organization (check all that apply).		
		n of land for public use (for example			mportant land area
		of natural habitat	Preservatio	n of a certified his	toric structure
		n of open space			
2	-		eld a qualified conservation contribution		
		last day of the tax year.		Held at th	ne End of the Tax Year
а				2a	
b			s	2b	
С			historic structure included in (a)	2c	
d	Number of conser	rvation easements included in (c) acquired after 7/25/06, and not on a		
		•		2d	
3		rvation easements modified, tra	insferred, released, extinguished, or terr	minated by the or	ganization during the
	tax year 🕨				
4	Number of states	where property subject to conse	ervation easement is located		
5			garding the periodic monitoring, inspe		
	violations, and enf	orcement of the conservation ea	sements it holds?		🔄 Yes 🔛 No
6	Staff and volunteer	hours devoted to monitoring, insp	pecting, handling of violations, and enforcin	ng conservation ease	ements during the year
	▶				
7	Amount of expens	es incurred in monitoring, inspec	ting, handling of violations, and enforcing	conservation ease	ments during the year
	▶\$				
8	Does each conserv	vation easement reported on line	2(d) above satisfy the requirements of sec	ction 170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?			. 🗌 Yes 🔛 No
9	In Part XIII, descri	ibe how the organization reports	conservation easements in its revenue a	and expense statem	ent and
		••	of the footnote to the organization's finar	ncial statements the	at describes the
		counting for conservation easeme			
Ра			s of Art, Historical Treasures, or Oth	er Similar Asset	:S.
	Complete	e if the organization answered	"Yes" on Form 990, Part IV, line 8.		
1a	If the organization of art, historical t service, provide in	n elected, as permitted under F, treasures, or other similar asse Part XIII the text of the footnote	ASB ASC 958, not to report in its rever ts held for public exhibition, education to its financial statements that describes	nue statement and n, or research in s these items.	balance sheet work furtherance of publi
b	If the organization art, historical treat	n elected, as permitted under F	ASB ASC 958, to report in its revenue Id for public exhibition, education, or re	statement and ba	alance sheet works c
			1		\$
2	.,		rt, historical treasures, or other similar		
-	-		ASB ASC 958 relating to these items:		sai gain, provide th
а	Revenue included	on Form 990. Part VIII line 1			\$
	Assets included in	Form 990, Part X		•••••	\$

Schedule D (Form 990) 2020

b Assets included in Form 990, Part X..... For Paperwork Reduction Act Notice, see the Instructions for Form 990.

94-	27	889
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	SUT	TER HEALTH						94-278	38907	
Scheo	dule D (Form 990) 2020									Page 2
Ра	rt III Organizations Maintaini	ng Collections of	Art, Histo	rical Tre	asures, o	r Other	Similar A	ssets (a	continued	
3	Using the organization's acquisition	-							,	
	collection items (check all that app			,	, ,		0	5		
а	Public exhibition	J)-	d	loan c	or exchange	e progra	m			
b	Scholarly research		e			· -				
c	Preservation for future gener	rations	•							
4	Provide a description of the organ		and evola	in how t	hav furtha	r the or	nanization's	evemn	t nurnosa	in Part
4	XIII.		anu expia		ney fuithe		ganizationa	evenih	i puipose	iii Fait
E		n a aliait ar raaaiya d	onationa at	fort biot	origal traca	uroo or	othor oimile			
5	During the year, did the organization								Vee	
Da	assets to be sold to raise funds rath		amed as par		organizatio	n's colle	Suon?	• • •	Yes	No
Pa	rt IV Escrow and Custodial A									_
	Complete if the organiza	tion answered "Ye	s" on Forr	n 990, P	art IV, line	e 9, or r	eported ar	i amour	nt on Forn	n
	990, Part X, line 21.									
1a	Is the organization an agent, trus								r	
	included on Form 990, Part X?							• • • L	Yes	No
b	If "Yes," explain the arrangement in	n Part XIII and comp	lete the foll	lowing tab	ole:	-				
								Amount		
С	Beginning balance				1c					
d	Additions during the year				1d					
е	Distributions during the year				1e					
f	Ending balance				1f					
2a	Did the organization include an am	ount on Form 990, I	Part X, line	21, for e	scrow or c	ustodial	account liat	oility?	Yes	No
b	If "Yes," explain the arrangement in	n Part XIII. Check he	ere if the ex	planation	has been p	provided	on Part XIII		[
Ра	rt V Endowment Funds.									
	Complete if the organiza	tion answered "Ye	s" on Forr	n 990, F	Part IV, line	e 10.				
		(a) Current year	(b) Prior	r year	(c) Two yea	ars back	(d) Three ye	ars back	(e) Four yea	ars back
1a	Beginning of year balance	5,191,614.	5,034	4,190.	5,090	0,034.				
b	Contributions		Į	5,000.			5,000	,000.		
С	Net investment earnings, gains,	623,388.	22	7,424.	-55	5,844.	90	,034.		
				. ,		,		,		
a	Grants or scholarships									
е	Other expenditures for facilities		71	5,000.						
_	and programs		1.	5,000.						
f	Administrative expenses	5,815,002.	5 101	1,614.	5 03/	190.	5,090	034		
g	End of year balance					-		,054.		
2	Provide the estimated percentage			e (line 1g,	column (a)) held as	:			
a	Board designated or quasi-endowm		_%							
b	Permanent endowment 86.0									
С	Term endowment ► 13.9300									
_	The percentages on lines 2a, 2b, a	•								
3a	Are there endowment funds not in	the possession of th	ie organiza	tion that	are held ar	nd admir	histered for t	he	N.	
	organization by:								Ye	
	(i) Unrelated organizations								3a(i)	X
	(ii) Related organizations								3a(ii)	X
b	If "Yes" on line 3a(ii), are the relate	•	•						3b	
4	Describe in Part XIII the intended u		tion's endov	wment fur	nds.					
Ра	rt VI Land, Buildings, and Equ	ipment.	oo" on Eor	m 000 r	Dart IV/ lin	0 1 1 0 0	Soo Form	000 00	rt Vilino	10
	Complete if the organiza	(a) Cost or	1		or other basis	1	cumulated		ITLA, IITE) Book value	
		(a) Cost of (invest		(0	ther)		eciation	(a	-	
1a	Land			21,7	39,846.				21,739	,846.
b	Buildings			136,1	33,219.	51,4	68,252.		84,664	,967.
С	Leasehold improvements			63,9	80,517.	46,8	36,175.		17,144	,342.
d	Equipment			1479	252226.	1217	136626.		262,115	
	Other			32,9	57,170.	3,1	60,563.		29,796	
Tota	I. Add lines 1a through 1e. (Column	(d) must equal Form	n 990, Part						415,461	

Schedule D (Form 990) 2020

Cabadula D //	SUTTER HEALTH		94-	2788907
Part VII	Investments - Other Securities. Complete if the organization answered	l "Yes" on Form 990	. Part IV. line 11b. See Form 990	Page 3 . Part X. line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuat Cost or end-of-year mark	tion:
(1) Financia	al derivatives			
(2) Closely	held equity interests			
(3) Other				
,	ERNATIVE INVESTMENTS	609,497,892.	FMV	
(B)				
(C) (D)				
(E)				
(F)				
(G)				
(H)				
Total. (Colum	n (b) must equal Form 990, Part X, col. (B) line 12.) 🔒 🕨	609,497,892.		
Part VIII	Investments - Program Related.			
	Complete if the organization answered			
	(a) Description of investment	(b) Book value	(c) Method of valuat Cost or end-of-year mark	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8) (9)				
	n (b) must equal Form 990, Part X, col. (B) line 13.) 🔒 🕨			
Part IX	Other Assets.			
	Complete if the organization answered	l "Yes" on Form 990	, Part IV, line 11d. See Form 990	, Part X, line 15.
	(a) De	scription		(b) Book value
(1) INTE	RCOMPANY RECEIVABLES			42,618,331.
<u>\-</u> /	R RECEIVABLES			49,626,562.
(3) OTHE	R ASSETS			332,678,832.
(4)				
(5)				
(6)				
(7)				
(8) (9)				
	umn (b) must equal Form 990, Part X, col. (B) I	ine 15.)		424,923,725.
Part X	Other Liabilities.			,,
	Complete if the organization answered line 25.	l "Yes" on Form 990	, Part IV, line 11e or 11f. See For	m 990, Part X,
1.		tion of liability		(b) Book value
	ral income taxes	,		()
()	INSURANCE RESERVE			476,873,001.
	BLE BOND LIABILITIES			1,979,307,043.
	PARTY SETTLEMENTS			149,205.
	R NONCURRENT LIABILITIES			946,412,923.
(6) SHOR	T-TERM BORROWINGS			399,940,000.
(7)				
(8)				
(9)			· · · ·	3,802,682,172.
I otal (Colun	nn (b) must equal Form 990. Part X. col. (B) line 25.)			$1 3 \cdot 0 1 4 \cdot 0 0 4 \cdot 1 / 4$.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

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SUTTER HEALTH

Schedu	le D (Form 990) 2020	Page 4
Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
а	Net unrealized gains (losses) on investments	
b	Donated services and use of facilities	
с	Recoveries of prior year grants	
d	Other (Describe in Part XIII.)	
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII.)	
с	Add lines 4a and 4b	4c
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	irn.
		1
1	Total expenses and losses per audited financial statements	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	
a		
b		
С		
d	Other (Describe in Part XIII.)	20
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII.)	
С	Add lines 4a and 4b	4c
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).	5
	XIII Supplemental Information.	Dent V line A. Dent V line
Provid	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F	art v, line 4; Part X, line

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, I 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SEE PAGE 5

Schedule D (Form 990) 2020 SUTTER HEALTH
Part XIII Supplemental Information (continued)

SCHEDULE D, PART V, LINE 4

INTENDED USES OF ENDOWMENT FUNDS:

MICHAEL AND JUDITH GAULKE INNOVATION HATCHERY ENDOWMENT FUND - TO SUPPORT THE SUTTER HEALTH INNOVATION HATCHERY, AS DIRECTED BY THE SUTTER CHIEF INNOVATION OFFICER IN CONSULTATION WITH THE SUTTER HEALTH PRESIDENT AND CHIEF EXECUTIVE OFFICER.

SCHEDULE D, PART X, LINE 2

ASC 740 FOOTNOTE:

THIS ORGANIZATION WAS PART OF A CONSOLIDATED FINANCIAL SYSTEM AUDIT. THE ASC 740 AUDIT FOOTNOTE DISCLOSURE FOR THE SUTTER SYSTEM IS AS FOLLOWS:

SUTTER HEALTH, THE LEGAL ENTITY, AND MANY AFFILIATES HAVE BEEN DETERMINED TO BE EXEMPT ORGANIZATIONS BY THE INTERNAL REVENUE SERVICE AND THE CALIFORNIA FRANCHISE TAX BOARD AND GENERALLY ARE NOT SUBJECT TO TAXES ON INCOME. CERTAIN ACTIVITIES OF SUTTER ARE SUBJECT TO INCOME TAXES; HOWEVER, SUCH ACTIVITIES ARE NOT SIGNIFICANT TO THE CONSOLIDATED FINANCIAL STATEMENTS. WITH RESPECT TO ITS TAXABLE ACTIVITIES, SUTTER RECORDS INCOME TAXES USING THE LIABILITY METHOD, UNDER WHICH DEFERRED TAX ASSETS AND LIABILITIES ARE DETERMINED BASED ON THE DIFFERENCES BETWEEN THE FINANCIAL ACCOUNTING AND TAX BASIS OF ASSETS AND LIABILITIES. DEFERRED TAX ASSETS OR LIABILITIES AT THE END OF EACH PERIOD ARE DETERMINED USING THE CURRENTLY ENACTED TAX RATE EXPECTED TO APPLY TO TAXABLE INCOME IN THE PERIODS THAT THE DEFERRED TAX ASSET OR LIABILITY IS EXPECTED TO BE REALIZED OR SETTLED.

SUTTER RECOGNIZES THE TAX BENEFIT FROM UNCERTAIN TAX POSITIONS, ONLY IF

Schedule D (Form 990) 2020 Part XIII Supplemental Information (continued)

IT IS MORE LIKELY THAN NOT THAT THE TAX POSITIONS WILL BE SUSTAINED ON EXAMINATION BY THE TAX AUTHORITIES, BASED ON THE TECHNICAL MERITS OF THE POSITION. THE TAX BENEFIT IS MEASURED BASED ON THE LARGEST BENEFIT THAT HAS A GREATER THAN 50% LIKELIHOOD OF BEING REALIZED UPON ULTIMATE SETTLEMENT. THE STATUTE OF LIMITATIONS FOR TAX YEARS 2017 THROUGH 2019 REMAIN OPEN IN U.S. TAX JURISDICTIONS IN WHICH SUTTER AND ITS AFFILIATES ARE SUBJECT TO TAXATION. SUTTER RECOGNIZES INTEREST AND PENALTIES RELATED TO INCOME TAX MATTERS IN OPERATING EXPENSES. AT DECEMBER 31, 2020 AND 2019, THERE WERE NO SUCH UNCERTAIN TAX POSITIONS.

SUTTER HEALTH

SCHEDULE F		Statement of Activities Outside the United St	ates	OMB No. 1545-0047
(Form 9	990)	► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 1 ► Attach to Form 990.	20 20	
Department of the Treasury Internal Revenue Service		► Go to <i>www.irs.gov/Form990</i> for instructions and the latest information.	Open to Public Inspection	
Name of the	organization		Employer ide	entification number
SUTTER	HEALTH		94-27	88907
Part I		nformation on Activities Outside the United States. Complete if the Part IV, line 14b.	organizati	ion answered "Yes" on
othe	r assistance,	. Does the organization maintain records to substantiate the amount of its the grantees' eligibility for the grants or assistance, and the selection crite or assistance?	eria used to	

- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- Activities per Region (The following Part L line 3 table can be duplicated if additional space is needed) 3

	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of	(f) Total expenditures for and investments in the region
(1)	CENTRAL AMERICA/CARIBBEAN	0.	0.	INVESTMENTS		840,814,031.
(2)	EUROPE	0.	0.	INVESTMENTS		83,446,315.
(3)	NORTH AMERICA	0.	0.	INVESTMENTS		42,782,730.
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
<u>(10)</u>						
<u>(11)</u>						
(12)						
(13)						
(14)						
<u>(15)</u>						
(16)						
<u>(17)</u>						
3a	Subtotal					967,043,076.
b	Total from continuation sheets to Part I					
C	Totals (add lines 3a and 3b)					967,043,076.

For Paperwork Reduction Act Notice, see the Instructions for Form 990. JSA 0E1274 1.000 58791K 4019

SUTTER HEALTH

Schedule F (Form 990) 2020

94-2788907

Part II	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990 Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.							Form 990,	
	Part IV, line 15, for any re	cipient who received	ved more than \$5,000. F	Part II can be	duplicated if addition		needed.		
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax

exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

3 Enter total number of other organizations or entities______►

Schedule F (Form 990) 2020

Page 2

SUTTER HEALTH

Schedule F (Form 990) 2020

94-2788907

Page 3

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
10)							
11)							
12)							
13)							
14)							
15)							
16)							
17)							
(18)							

Schedule F (Form 990) 2020

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	SUTTER HEALTH		94-27	88907	
	le F (Form 990) 2020				Page 4
Part	V Foreign Forms				
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)</i>	X	Yes	N	0
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		Yes	XN	0
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X	Yes	N	o
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i>	X	Yes	N	0
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X	Yes	N	0
6	Did the organization have any operations in or related to any boycotting countries during the tax year? <i>If</i> "Yes," <i>the organization may be required to separately file Form</i> 5713, <i>International Boycott Report (see Instructions for Form</i> 5713; <i>don't file with Form</i> 990)		Yes	XN	0

Schedule F (Form 990) 2020

Schedule F (Form 990) 2020

Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, LINE 3, COLUMN (F)

ACCOUNTING METHOD

THE ACCRUAL METHOD OF ACCOUNTING WAS USED TO DETERMINE THE AMOUNTS IN

COLUMN (F).

SCHEDULE I (Form 990)		OMB No. 1545-0047								
Department of the Treasury Internal Revenue Service		► Go	-	ttach to Form 990 /Form990 for the I		L		Inspection		
Name of the organization			to minino.gov			•	Employer identificati			
SUTTER HEALTH							94-278890			
	zation maintain records to su			arants or assista	nce the grantees	' eligibility for the grant	s or assistance and			
-	eria used to award the grant			-	-			X Yes No		
	IV the organization's proceed									
						valata if the even a i-	ation analysis of "W			
	nd Other Assistance to D		-					es on Form 990,		
Part IV, IIr	ne 21, for any recipient th	hat received	more than \$5	,000. Part II can t	be duplicated if a	•	needed.			
	d address of organization government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance		
(1) MEDSHARE INTERNAT	IONAL									
	NGS RD DECATUR, GA 30034	58-2433968	501(C)(3)	200,000.				PROGRAM SUPPORT		
(2) MARCH OF DIMES IN	IC									
1550 CRYSTAL DR #	1300 ARLINGTON, VA 22202	13-1846366	501(C)(3)	135,000.				PROGRAM SUPPORT		
(3) AMBULATORY SURGER	Y ACCESS									
1119 MARKET ST #4	00 SAN FRANCISCO, CA 94103	94-3180356	501(C)(3)	100,000.				PROGRAM SUPPORT		
(4) LEUKEMIA AND LYMP	HOMA SOCIETY INC									
3 INTERNATIONAL D	R #200 RYE BROOK, NY 10573	13-5644916	501(C)(3)	85,000.				PROGRAM SUPPORT		
(5) COALITION FOR COM	IPASSIONATE CARE OF CA									
2530 RIVER PL DR	#110 SACRAMENTO, CA 95833	27-0419836	501(C)(3)	50,000.				PROGRAM SUPPORT		
(6) AMERICAN NATIONAL	RED CROSS									
431 18TH ST NW WA	SHINGTON, DC 20006	53-0196605	501(C)(3)	50,000.				PROGRAM SUPPORT		
(7) SALVATION ARMY		_								
PO BOX 340699 SAC		94-1170408	501(C)(3)	34,645.				PROGRAM SUPPORT		
(8) SEC HARVEST FB SN	TC SAN MATEO COUNTIES	_								
750 CURTNER AVE S	AN JOSE, CA 95125	94-2614101	501(C)(3)	33,500.				PROGRAM SUPPORT		
(9) SAN FRANCISCO FOO	D BANK	_								
900 PENNSYLVANIA	AVE SAN FRANCISCO, CA 94107	94-3041517	501(C)(3)	32,500.				PROGRAM SUPPORT		
(10) FOOD BANK OF CONT	(10) FOOD BANK OF CONTRA COSTA AND SOLANO									
4010 NELSON AVE C	4010 NELSON AVE CONCORD, CA 94520 94-2418054 501(C)(3) 26,715. PROGRAM SUPPORT									
(11) OKIZU FOUNDATION	(11) OKIZU FOUNDATION									
	130 NOVATO, CA 94949	68-0291178	501(C)(3)	25,000.				PROGRAM SUPPORT		
(12) FISHER HOUSE FOUN		4								
	E #420 ROCKVILLE, MD 20850	11-3158401	501(C)(3)	25,000.				PROGRAM SUPPORT		
	er of section 501(c)(3) and	-	•							
3 Enter total numb	er of other organizations list	ted in the line	1 table			<u> </u>	<u></u>			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2020

SCHEDULE I (Form 990) Go Com		OMB No. 1545-0047									
Department of the Treasury Internal Revenue Service		Inspection									
Name of the organization Employer identification number SUTTER HEALTH 94-2788907											
Part I General Information on Grants and Assistance											
			arante or accieta	neo the grantoor	' oligibility for the grapt	c or accistance, and					
 Does the organization maintain records to s the selection criteria used to award the gran 			-	-			X Yes No				
2 Describe in Part IV the organization's proce											
Part II Grants and Other Assistance to I		-			·		es" on ⊦orm 990,				
Part IV, line 21, for any recipient t	hat received	more than \$5	,000. Part II can I	pe duplicated if a	additional space is r	needed.					
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance				
(1) RIVER CITY COMMUNITY SERVICES											
3311 E CURTIS DR SACRAMENTO, CA 95818	91-1851398	501(C)(3)	18,215.				PROGRAM SUPPORT				
(2) SEC HARVEST FB OF SAN JOAQUIN & STANISLAUS											
704 E INDUSTRIAL PARK DR MANTECA, CA 95337	68-0376587	501(C)(3)	18,215.				PROGRAM SUPPORT				
(3) ALAMEDA COUNTY COMMUNITY FOOD BANK											
PO BOX 2599 OAKLAND, CA 94614	94-2960297	501(C)(3)	17,500.				PROGRAM SUPPORT				
(4) SEC HARV FB OF SANTA CRUZ AND SAN BENITY CN											
800 OHLONE PKWY WATSONVILLE, CA 95076	77-0326685	501(C)(3)	16,500.				PROGRAM SUPPORT				
(5) TRACY INTERFAITH MINISTRIES											
311 W GRANT LINE RD TRACY, CA 95376	94-3150638	501(C)(3)	13,215.				PROGRAM SUPPORT				
(6) PLACER FOOD BANK											
8284 INDUSTRIAL AVE ROSEVILLE, CA 95678	94-1740316	501(C)(3)	12,215.				PROGRAM SUPPORT				
(7) DAVIS STREET COMMUNITY CENTER											
3081 TEAGARDEN ST SAN LEANDRO, CA 94577	94-3121699	501(C)(3)	10,000.				PROGRAM SUPPORT				
(8) ELK GROVE COMMUNITY FOOD BANK SERVICES	_										
PO BOX 1447 ELK GROVE, CA 95759	38-3664737	501(C)(3)	9,215.				PROGRAM SUPPORT				
(9) FOOD BANK OF YOLO COUNTY											
1244 FORTNA AVE WOODLAND, CA 95776	23-7111782	501(C)(3)	9,215.				PROGRAM SUPPORT				
(10) INTERFAITH COUNCIL OF AMADOR											
12181 AIRPORT RD JACKSON, CA 95642	68-0363653	501(C)(3)	6,715.				PROGRAM SUPPORT				
(11) CERES COMMUNITY PROJECT											
PO BOX 1562 SEBASTOPOL, CA 95473 26-2250997 501(C)(3) 6,250.											
(12) REDWOOD EMPIRE FOOD BANK											
3990 BRICKWAY BLVD SANTA ROSA, CA 95403	68-0121855	501(C)(3)	6,250.				PROGRAM SUPPORT				
2 Enter total number of section 501(c)(3) and	government	organizations lis	sted in the line 1 tal	ole							
3 Enter total number of other organizations lis	ted in the line	e 1 table									

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2020

SCHEDULE I (Form 990)									
Department of the Treasury Internal Revenue Service		Open to Public Inspection							
Name of the organization		,	le in in lige i	/Form990 for the I		•	Employer identificat	-	
SUTTER HEALTH							94-278890)7	
	nformation on Grants and								
the selection crit	zation maintain records to su eria used to award the grants IV the organization's proced	s or assistanc	æ?					X Yes No	
Part II Grants an	nd Other Assistance to Denne 21, for any recipient th	omestic Or	ganizations ar	nd Domestic Gov	vernments. Com			es" on Form 990,	
1 (a) Name an	d address of organization government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	
(1) UNITED METHODIST	CHURCH OF LOS BANOS								
1031 IOWA AVE LOS	BANOS, CA 93635	77-0384534	501(C)(3)	5,715.				PROGRAM SUPPORT	
(2)									
(3)		_							
(4)		-							
(5)		-							
(6)		_							
(7)		_							
(8)		_							
(9)		-							
(10)		_							
(11)									
(12)		-							
	per of section 501(c)(3) and goer of other organizations list	-	-					25.	
	on Act Notice, see the Instruction							chedule I (Form 990) 2020	

SUTTER HEALTH

Schedule I (Form 990) (2020)

94-2788907

Page **2**

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

	cash grant	non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
	4 500			
9.	4,500.			
600.	652,576.			
28.	199,500.			
-	28.	600. 652,576. 28. 199,500.	600. 652,576. 28. 199,500.	600. 652,576.

information.

SCHEDULE I, PART I, LINE 2

IN ORDER TO CLOSELY MONITOR EFFICIENCY AND EFFECTIVENESS, THE COMMUNITY

BENEFIT FUNCTION OUTLINES MEASURABLE REPORTING (QUARTERLY, SIX-MONTH

AND/OR YEAR-END), PROGRAM AND FUNDING REQUIREMENTS IN A MEMORANDUM OF

UNDERSTANDING (MOU), BUSINESS SERVICES AGREEMENT (BSA), OR JOINT VENTURE

AGREEMENT FOR EACH INVESTMENT MADE WITH A COMMUNITY PARTNER. WHERE IT IS

DETERMINED NECESSARY, ADDITIONAL EFFORTS ARE MADE TO MONITOR

EFFECTIVENESS AND EFFICIENCY OF INVESTMENTS, WHICH COULD INCLUDE:

- QUARTERLY MEETINGS WITH COMMUNITY PARTNERS

SUTTER HEALTH

Schedule I (Form 990) (2020)

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
_ 5					
_ 6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

- E-MAIL AND TELEPHONIC COMMUNICATIONS WITH COMMUNITY PARTNERS

- CONTINUED DIALOGUE WITH INVOLVED HOSPITAL STAFF AND COMMUNITY PARTNERS

THROUGHOUT DURATION OF PROGRAM

- SITE VISITS WITH COMMUNITY PARTNERS
- BI-ANNUAL "OUTCOMES" SURVEY (6-MONTH AND/OR YEAR-END OUTCOMES)
- REVIEW OF HOSPITAL USAGE AND PATIENT LEVEL DATA
- COLLECTION OF PATIENT STORIES AND NARRATIVES
- COLLABORATIVE DISCUSSIONS AROUND AD-HOC SUCCESSES AND CHALLENGES THAT

ARISE

- REPORTING TO INCLUDE YEAR-END FINANCIAL SUMMARY THAT COMPARES ACTUAL

SUTTER HEALTH

Schedule I (Form 990) (2020)

Page **2**

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					
Part IV Supplemental Information. Provide the	information r	equired in Part I,	line 2, Part III, o	column (b); and any c	other additional

information.

EXPENDITURES TO THE FUNDED PROJECT'S BUDGET, INDICATING ANY UNUSED AMOUNT

OF GRANT FUNDS.

AT THE END OF THE APPROPRIATE REPORTING PERIOD, COMMUNITY BENEFIT ANALYZES DATA TO ENSURE COMMUNITY PARTNERS HAVE MET THE OBJECTIVES OUTLINED IN THE MOU OR BSA. IF THE COMMUNITY PARTNERS DID NOT REACH THE ANTICIPATED OUTCOMES, COMMUNITY BENEFIT WORKS TO UNDERSTAND WHAT CIRCUMSTANCES PREVENTED THE ORGANIZATION FROM MEETING THE GOALS TO HELP IDENTIFY WAYS TO IMPROVE OR PERHAPS RE-EVALUATE WHAT SUCCESS OF THIS PROGRAM LOOKS LIKE, AND MAKES THE DETERMINATION TO CONTINUE OR TERMINATE

SUTTER HEALTH

Schedule I (Form 990) (2020)

Page **2**

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

 information re	information required in Part I,	information required in Part I, line 2, Part III, c	information required in Part I, line 2, Part III, column (b); and any o

FUNDING.

SCHEDULE I, PART III, LINE 1

NURSING STUDENT AWARD: SUTTER HEALTH SUPPORTS SEVERAL LOCAL AREA NURSING

EDUCATION PROGRAMS. IN 2020, CERTAIN NURSING STUDENT GRADUATES RECEIVED A

\$500 MONETARY AWARD FOR COMPLETING THE PROGRAM.

EMPLOYEE DISASTER RELIEF: THESE WERE DIRECT PAYMENTS TO EMPLOYEES WHO HAD

REDUCED WORK HOURS DUE TO COVID. EACH IMPACTED EMPLOYEE WAS ABLE TO

SUBMIT AN APPLICATION AND THE APPROVAL COMMITTEE REVIEWED AND APPROVED OR

SUTTER HEALTH

Schedule I (Form 990) (2020)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
I					
2					
3					
4					
5					
6					
7					
Part IV Supplemental Information. Provide information.	the information re	equired in Part I,	line 2, Part III, c	column (b); and any c	other additional

DENIED EACH ONE.

STUDENT WORK STUDY PROGRAM: SPONSORSHIP PAYMENTS TO CRHS SACRAMENTO WORK

STUDY INC, AN AFFILIATE OF CRISTO REY HIGH SCHOOL SACRAMENTO, INC TO

SPONSOR STUDENTS IN THEIR WORK-STUDY PROGRAMS.

SCH	Compensation Information						OMB No. 1545-0047			
(Forr	n 990)	For certain Officers, Dire	ectors, Trustees, Key Employees, and Highest		എന	20				
			mpensated Employees on answered "Yes" on Form 990, Part IV, line 2	23.	<u>Z</u> U	ZU)			
	nent of the Treasury		Attach to Form 990. 990 for instructions and the latest information.		Open to Public Inspection					
	Revenue Service of the organization			Employer identificatio			n			
	FER HEALTH			94-2788907						
Part	Question	s Regarding Compensation								
						Yes	No			
1a			ovided any of the following to or for a pers							
			provide any relevant information regarding							
		ss or charter travel	Housing allowance or residence for	•						
		or companions	Payments for business use of perso							
		emnification and gross-up payments	Health or social club dues or initiation							
		onary spending account	Personal services (such as maid, ch	auneur, cher)						
b	or reimburse	ment or provision of all of the ex	ne organization follow a written policy re penses described above? If "No," com	plete Part III to		x				
2	explain Did the orac	nization require substantiation prior	to reimbursing or allowing expenses	incurred by all	1b					
2	-		D/Executive Director, regarding the items	-						
					2	x				
3			on used to establish the compensation of	the	_					
5			at apply. Do not check any boxes for metho							
			e CEO/Executive Director, but explain in P							
	X Compen	sation committee	Written employment contract							
	X Indepen	dent compensation consultant	X Compensation survey or study							
	Form 99	00 of other organizations	X Approval by the board or compensation	ation committee						
4		ar, did any person listed on Form 990, or a related organization:	Part VII, Section A, line 1a, with respect to	o the filing						
а	Receive a sev	verance payment or change-of-control p	ayment?		4a	X				
b			tal nonqualified retirement plan?		4b	X				
С			sed compensation arrangement?		4c		X			
	If "Yes" to an	y of lines 4a-c, list the persons and p	rovide the applicable amounts for each it	em in Part III.						
	Only costion	501(a)(2) $501(a)(4)$ and $501(a)(20)$ as	rganizations must complete lines 5-9.							
5	-		ion A, line 1a, did the organization pa	w or accrue any						
5	•	isted on Form 990, Part vii, Section contingent on the revenues of:	ion 7, me ra, dia the organization pe	y of accide ally						
а	•	•			5a		X			
b					5b		Х			
		e 5a or 5b, describe in Part III.		-						
6	•	listed on Form 990, Part VII, Sectin contingent on the net earnings of:	ion A, line 1a, did the organization pa	ly or accrue any						
а					6a		х			
					6b		Х			
-	If "Yes" on line	e 6a or 6b, describe in Part III.								
7			on A, line 1a, did the organization provescribe in Part III		7	x				
8			paid or accrued pursuant to a contract the							
		•	Regulations section 53.4958-4(a)(3)? If							
					8		Х			
9			low the rebuttable presumption proced							
	Regulations s	ection 53.4958-6(c)?			9					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

SUTTER HEALTH

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
SARAH KREVANS	(i)	1,824,667.	909,152.	425,697.	368,826.	34,333.	3,562,675.	354,278.
1 ^{PRES. & CEO, SUTTER HEALTH}	(ii)	0.	0.	0.	0.	0.	0.	0.
JEFF GERARD	(i)	169,640.	367,780.	2,230,085.	144,252.	7,955.	2,919,712.	446,256.
2 ^{SH SVP / STRGY SRVS & CSO}	(ii)	0.	0.	0.	0.	0.	0.	0.
JAMES CONFORTI	(i)	1,058,033.	514,101.	395,045.	464,926.	30,173.	2,462,278.	198,797.
3 ^{SH SVP / COO}	(ii)	0.	0.	0.	0.	0.	0.	0.
FLORENCE DI BENEDETTO	(i)	756,810.	628,169.	265,511.	148,726.	15,227.	1,814,443.	147,211.
SVP & GENERAL COUNSEL/ASST SEC	(ii)	0.	0.	0.	0.	0.	0.	0.
RISHI SIKKA, MD	(i)	754,775.	379,595.	410,671.	183,426.	33,726.	1,762,193.	298,244.
5 ^{PRESIDENT, SH SYSTEM ENTERPRISE}	(ii)	0.	0.	0.	0.	0.	0.	0.
JEFF SPRAGUE	(i)	819,203.	411,123.	281,651.	161,026.	20,610.	1,693,613.	162,294.
6 ^{SH} SVP & CFO (PT-YR)	(ii)	0.	0.	0.	0.	0.	0.	0.
CONRAD VIAL, MD	(i)	922,227.	239,518.	324,896.	85,226.	34,719.	1,606,586.	134,316.
$7^{\text{SH SVP, CHIEF CLINICAL OFFICER}}$	(ii)	0.	0.	0.	0.	0.	0.	0.
JILL RAGSDALE	(i)	716,653.	334,997.	349,433.	158,326.	34,889.	1,594,298.	213,415.
8 SVP/CHIEF PEOPLE & CULTURE OFF	(ii)	0.	0.	0.	0.	0.	0.	0.
ELIZABETH VILARDO-MORGA	(i)	731,066.	307,001.	233,761.	113,026.	22,736.	1,407,590.	110,809.
9 ^{CEO, SBMF}	(ii)	0.	0.	0.	0.	0.	0.	0.
STEPHEN H LOCKHART	(i)	639,756.	321,205.	251,318.	128,826.	35,618.	1,376,723.	109,938.
10 ^{SH SVP / CMO}	(ii)	0.	0.	0.	0.	0.	0.	0.
PHIL JACKSON	(i)	675,909.	268,293.	291,953.	104,826.	26,426.	1,367,407.	172,609.
11 ^{CEO, HEALTH PLAN PRODUCTS}	(ii)	0.	0.	0.	0.	0.	0.	0.
JULIE A PETRINI	(i)	737,595.	247,887.	239,484.	115,326.	12,262.	1,352,554.	95,888.
12 ^{CEO, BAY AREA HOSPITALS}	(ii)	0.	0.	0.	0.	0.	0.	0.
THERESA M FREI	(i)	630,412.	282,461.	184,092.	89,926.	27,137.	1,214,028.	58,874.
13 ^{CEO, SVMF}	(ii)	0.	0.	0.	0.	0.	0.	0.
JEREMY EAVES	(i)	644,190.	218,841.	152,281.	81,026.	24,942.	1,121,280.	116,949.
14 ^{CEO, SUTTER SHARED SERVICES}	(ii)	0.	0.	0.	0.	0.	0.	0.
DON L. WREDEN	(i)	109,162.	381,180.	417,940.	8,454.	5,722.	922,458.	143,125.
15 ^{SVP/PATIENT EXPERIENCE}	(ii)	0.	0.	0.	0.	0.	0.	0.
JEFFREY SZCZESNY	(i)	504,715.	176,003.	124,138.	61,126.	27,467.	893,449.	45,875.
16 ^{SH VP, HR OPERATIONS}	(ii)	0.	0.	0.	0.	0.	0.	0.

Schedule J (Form 990) 2020

SUTTER HEALTH

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
BRIAN DEAN	(i)	456,868.	234,537.	66,847.	15,426.	6,877.	780,555.	0.
1 ^{SH SVP & CFO (PT-YR)}	(ii)	0.	0.	0.	0.	0.	0.	0.
ED ERWIN	(i)	250,179.	37,551.	3,208.	13,535.	19,940.	324,413.	0.
DIR REAL ESTATE SVCS/ASST SEC	(ii)	0.	0.	0.	0.	0.	0.	0.
JES CORNELIUS	(i)	228,339.	35,213.	22,509.	12,360.	4,089.	302,510.	0.
3 CHIEF INFORMATION OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
CHARLES WIRTH	(i)	0.	0.	0.	0.	0.	0.	0.
4 FORMER CEO, SPS	(ii)	0.	0.	110,132.	0.	0.	110,132.	0.
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2020

JSA

Schedule J (Form 990) 2020

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 1A

RELEVANT INFORMATION REGARDING COMPENSATION ITEMS:

FIRST-CLASS TRAVEL: CERTAIN OFFICERS AND KEY EMPLOYEES OF SUTTER HEALTH

MAY UPGRADE TO FIRST-CLASS TRAVEL AS BUSINESS NEED DICTATES. UPGRADES ARE

CONSIDERED A NECESSARY BUSINESS EXPENSE.

SPOUSAL TRAVEL:

FOR BOARD MEMBERS, ON CERTAIN OCCASIONS DETERMINED BY THE BOARD CHAIR, A SPOUSE MAY ACCOMPANY THE BOARD MEMBER TO A BOARD FUNCTION. TAXABLE SPOUSAL TRAVEL EXPENSES WILL BE REPORTED AS INCOME ON A FORM W-2 OR 1099 AS APPROPRIATE.

SCHEDULE J, PART I, LINE 3

SUPPLEMENTAL COMPENSATION INFORMATION:

THE COMPENSATION COMMITTEE OF THE SUTTER HEALTH BOARD OF DIRECTORS

RETAINS ULTIMATE DISCRETIONARY AUTHORITY OVER ALL ELEMENTS OF

COMPENSATION TO ASSURE THAT ORGANIZATIONAL PURPOSES ARE APPROPRIATELY

BEING SERVED. THE COMPENSATION COMMITTEE USES CREDIBLE DATA SOURCES AND

MAINTAINS AN OBJECTIVE "ARMS LENGTH" DECISION-MAKING PROCESS, ENSURING

Schedule J (Form 990) 2020

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

THE INTEGRITY OF SUTTER'S EXECUTIVE PROGRAMS AND CONSISTENCY WITH THE

ORGANIZATION'S OVERALL MISSION.

SEE SCHEDULE O NARRATIVE FOR PART VI, LINE 15 FOR A FULL DESCRIPTION OF

THE COMPENSATION APPROVAL PROCESS COMPLETED BY SUTTER HEALTH.

SCHEDULE J, PART I, LINE 4A

SEVERANCE PAYMENTS:

JEFF GERARD RECEIVED SEVERANCE PAYMENTS OF \$511,539

SCHEDULE J, PART I, LINE 4B

NONQUALIFIED RETIREMENT PLAN:

THE PURPOSE OF THE NONQUALIFIED RETIREMENT PLAN IS TO PROVIDE SUTTER

HEALTH EXECUTIVES WITH A COMPETITIVE RETIREMENT BENEFIT CONSISTENT WITH

SUTTER HEALTH'S OVERALL COMPENSATION PHILOSOPHY FOR ALL EMPLOYEES.

CONTRIBUTIONS ARE DESIGNED TAKING INTO CONSIDERATION LOST RETIREMENT

BENEFITS THAT WOULD OTHERWISE BE OBTAINED THROUGH THE QUALIFIED PENSION

PLAN AND SOCIAL SECURITY BENEFITS. SUTTER'S PLANS ARE DESIGNED CONSISTENT

WITH COMPETITIVE INDUSTRY PRACTICES.

Schedule J (Form 990) 2020

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

THE RETIREMENT PLAN FOR SUTTER HEALTH EMPLOYEES IS A COMBINATION OF

403(B) EMPLOYER MATCH CONTRIBUTIONS AND QUALIFIED PENSION PLAN BENEFITS.

SUTTER HEALTH EXECUTIVES ARE GENERALLY INELIGIBLE FOR EMPLOYER MATCH

CONTRIBUTIONS.

TO ENSURE A COMPETITIVE RETIREMENT BENEFIT, SUTTER HEALTH MAKES AN ANNUAL CONTRIBUTION TO A NON-QUALIFIED 457(F) PLAN FOR ITS EXECUTIVES. THE FORMULA PROVIDES 6% TO 12% OF BASE SALARY PLUS ANNUAL INCENTIVE PLAN AWARD (COMMENSURATE WITH MANAGEMENT LEVEL).

CONTRIBUTIONS ARE ALSO MADE FOR A SMALL GROUP OF SENIOR LEVEL EXECUTIVES WHOSE ESTIMATED RETIREMENT BENEFIT (SOCIAL SECURITY PLUS QUALIFIED PLAN BENEFITS PLUS 457F) FALLS BELOW 50% - 65% OF FINAL 4-YEAR AVERAGE BASE SALARY WHEN RETIRING AT AGE 65 WITH 22.5 YEARS OF SERVICE. TARGET BENEFIT LEVELS ARE DISCOUNTED FOR YEARS OF SERVICE LESS THAN 22.5 AT AGE 65.

UNLIKE SUTTER HEALTH'S QUALIFIED PENSION PLAN WHERE EMPLOYEE BENEFITS ARE

JSA

Schedule J (Form 990) 2020

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

GUARANTEED (I.E., A DEFINED BENEFIT), SUTTER'S NON-QUALIFIED PLAN

BENEFITS ARE NOT GUARANTEED BY SUTTER HEALTH. INVESTMENT RISK IS BORNE BY

PARTICIPANTS AND BENEFITS ARE NOT PROTECTED SHOULD SUTTER HEALTH BECOME

INSOLVENT.

THE FOLLOWING INDIVIDUALS RECEIVED 457(F) NON-QUALIFIED PAYMENTS DURING

THE YEAR:

JEFF GERARD - \$1,116,362

DON L WREDEN - \$158,815

SCHEDULE J, PART I, LINE 7

NON-FIXED PAYMENTS:

SPOT AWARDS ARE INFREQUENTLY USED TO REWARD EMPLOYEES. THERE ARE NO

SPECIFIC GUIDELINES FOR THE AMOUNT OF THE SPOT AWARD BUT THE AMOUNT TENDS

TO NOT EXCEED 5% TO 15% OF GROSS ANNUAL SALARY.

ANNUAL INCENTIVE PLAN (AIP):

THE PURPOSE OF THE PLAN IS TO FOCUS EXECUTIVES ON SPECIFIC, SHORTER-TERM

GOALS THAT ARE CRITICAL TO THE ACHIEVEMENT OF AFFILIATE, OPERATING UNIT

Schedule J (Form 990) 2020

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

AND SYSTEM-WIDE OBJECTIVES THAT DRIVE OVERALL ORGANIZATION PERFORMANCE.

LONG TERM PERFORMANCE PLANS:

SUTTER HEALTH ALSO EMPLOYS A LONG TERM PERFORMANCE PLAN WHICH IS DESIGNED

TO FOCUS ON LONGER TERM STRATEGIC OBJECTIVES OF THE ORGANIZATION.

SUTTER'S LONG TERM PERFORMANCE PLAN APPROACH IS A COMBINATION OF BOTH

LONGER TERM MEASURES OF ORGANIZATION SUCCESS AND KEY ORGANIZATION

STRATEGIES WHICH REQUIRE THE COMBINED EFFORT OF ALL LEADERSHIP TO ACHIEVE

SUCCESS.

SUTTER USES A COMMON FATE APPROACH IN THAT ALL LONG TERM PERFORMANCE PLAN PARTICIPANTS ARE MEASURED AGAINST THE SAME, ORGANIZATION-WIDE CRITERIA VS. INDIVIDUAL EFFORTS. THIS FOSTERS A COMMON PURPOSE ACROSS LEADERSHIP AND A SHARED SENSE OF ACCOUNTABILITY FOR THE OVERALL SUCCESS OF SUTTER HEALTH. IN ALL CASES, THE COMPENSATION COMMITTEE OF THE BOARD DETERMINES ACHIEVEMENT OF ORGANIZATION GOALS AND MAKES FINAL AWARD DETERMINATION WHICH MAY RESULT IN A REDUCTION OF AWARD IF APPROPRIATE. ALL SENIOR EXECUTIVE AWARDS ARE REVIEWED FOR COMPENSATION REASONABLENESS AND

JSA

Schedule J (Form 990) 2020

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

APPROVED BY THE COMPENSATION COMMITTEE PRIOR TO PAYMENT.

SCHEDULE M (Form 990)

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
 Attach to Form 990.



Department of the Treasury Internal Revenue Service

-	
	Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization SUTTER HEALTH

Employer	identification	number

94-27889	$\cap \nabla$
24-2/002	07

Par	t Types of Property			· · · · · ·			
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(Method of noncash contr		
1	Art - Works of art						
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household						
	goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded		2.	140,884.	FMV		
10	Securities - Closely held stock						
11	Securities - Partnership, LLC,						
	or trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation						
	contribution - Historic						
	structures						
14	Qualified conservation						
	contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25 26	Other \blacktriangleright ()						
26 27	Other ►() Other ►()						
27							
<u>20</u> 29	Other ►() Number of Forms 8283 received	by the ore	nization during the tax y	oar for contributions for			
29	which the organization completed l				29		
		F0111 0203,	Fait V, Dollee Acknowledge		20	Yes	No
30a	During the year, did the organizat	tion receive	by contribution any prope	rty reported in Part I line	s 1 through		
	28, that it must hold for at least t		• • • • •	• •	-		
	to be used for exempt purposes for	-				30a	X
b	If "Yes," describe the arrangement						
31	Does the organization have a		tance policy that require	es the review of any	nonstandard		
	contributions?					31 X	:
32a	Does the organization hire or use						1
	contributions?	•	•	•		32a	X
b	If "Yes," describe in Part II.						
33	If the organization didn't report an describe in Part II	amount in c	column (c) for a type of pro	perty for which column (a) is checked,		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SUTTER HEALTH

Schedule M (Form 990) (2020)

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B)

COLUMN (B) REPRESENTS THE NUMBER OF CONTRIBUTIONS RECEIVED.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.



Department of the Treasury Internal Revenue Service Name of the organization SUTTER HEALTH

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.
 Inspectio
 Employer identification number

FORM 990, PART I, LINE 1 AND PART III, LINE 1

MISSION STATEMENT:

WE ENHANCE THE WELL-BEING OF PEOPLE IN THE COMMUNITIES WE SERVE THROUGH A NOT-FOR-PROFIT COMMITMENT TO COMPASSION AND EXCELLENCE IN HEALTH CARE SERVICES.

FORM 990, PART III, LINE 4

STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

SUTTER HEALTH, HEADQUARTERED IN SACRAMENTO, CALIFORNIA, IS ONE OF THE LARGEST NOT-FOR-PROFIT HEALTH CARE SYSTEMS IN THE UNITED STATES. ENTITIES AFFILIATED WITH SUTTER DELIVER INTEGRATED CARE TO MORE THAN 3 MILLION PATIENTS ANNUALLY THROUGH A NETWORK OF HOSPITALS, MEDICAL FOUNDATIONS, URGENT AND WALK-IN CARE CENTERS, HOME HEALTH AND HOSPICE SERVICES. THE SUTTER HEALTH SYSTEM RELIES ON THE DEDICATION OF MORE THAN 85,000 CLINICIANS, NURSES, EMPLOYEES AND VOLUNTEERS TO DELIVER HIGH QUALITY AND AFFORDABLE CARE TO MORE THAN 100 COMMUNITIES.

THE MISSION OF SUTTER HEALTH IS TO ENHANCE THE WELL-BEING OF PEOPLE IN THE COMMUNITIES IT SERVES THROUGH A NOT-FOR-PROFIT COMMITMENT TO COMPASSION AND EXCELLENCE IN HEALTH CARE SERVICES. THE SUTTER VISION IS TO LEAD THE TRANSFORMATION OF HEALTH CARE TO ACHIEVE THE HIGHEST LEVELS OF QUALITY, ACCESS AND AFFORDABILITY. SUTTER HEALTH PROVIDES CERTAIN CENTRALIZED SUPPORT FUNCTIONS TO THE SYSTEM, INCLUDING ADMINISTRATIVE SERVICES AND SYSTEM INITIATIVES, TO ACCOMPLISH THIS MISSION.

Schedule O (Form 990 or 990-EZ) 2020		
Name of the organization	Employer identification number	
SUTTER HEALTH	94-2788907	

GROUNDED IN ITS NOT-FOR-PROFIT MISSION, SUTTER HEALTH HEAVILY REINVESTS IN ITS COMMUNITIES, COMMITTING HUNDREDS OF MILLIONS OF DOLLARS ANNUALLY TO SUPPORT CLINICS AND COMMUNITY-BASED HOSPITALS-PROVIDING CARE FOR THE MOST VULNERABLE POPULATIONS. SUTTER HEALTH HAS BEEN ONE OF THE LARGEST PROVIDERS OF COMPASSIONATE CARE TO LOW-INCOME PATIENTS IN NORTHERN CALIFORNIA. THE FINANCIAL ASSISTANCE PROGRAMS FOR COVERED SERVICES PROVIDE FREE OR DISCOUNTED CARE BASED ON INCOME CRITERIA AND INELIGIBILITY FOR GOVERNMENTAL AND INSURANCE PROGRAMS.

FROM DEPLOYING TECHNOLOGY THAT IMPROVES THE PATIENT EXPERIENCE TO SUPPORTING STRONG COMMUNITY PARTNERSHIPS, THE STRENGTH OF SUTTER'S INTEGRATED SYSTEM PROVIDES A MODEL THAT CAN SHAPE THE FUTURE OF HEALTHCARE. SUTTER HEALTH'S GOAL IS TO BE THE PREFERRED PROVIDER TO ITS PATIENTS AND CUSTOMERS, THE BEST PLACE TO WORK AND A ROLE MODEL OF COMMUNITY CITIZENSHIP.

THE SUTTER HEALTH SYSTEM CONSISTS OF:

- . 55,000+ EMPLOYEES AND 12,000+ DOCTORS
- . 5,000 VOLUNTEERS
- . 2,000 ADVANCED PRACTICE CLINICIANS
- . 30 ACUTE CARE CAMPUS FACILITIES WITH 4,167 LICENSED ACUTE CARE BEDS
- . 277 MEDICAL FOUNDATION CLINIC FACILITIES
- . 16 HOME HEALTH CARE LOCATIONS
- . 9 HOSPICE LOCATIONS

Schedule O (Form 990 or 990-EZ) 2020 Name of the organization SUTTER HEALTH Page 2

- . 33 AMBULATORY SURGERY CENTERS
- . 8 CARDIAC CENTERS
- . 9 CANCER CENTERS
- . 4 ACUTE REHABILITATION CENTERS
- . 6 MENTAL HEALTH AND ADDICTION CARE CENTERS
- . 5 TRAUMA CENTERS
- . 7 NEONATAL INTENSIVE CARE UNITS
- . MEDICAL RESEARCH CENTERS
- . EDUCATION CENTERS AND PHYSICIAN TRAINING PROGRAMS
- . PHILANTHROPIC PROGRAMS
- . HEALTH PLAN (SUTTER HEALTH PLUS)

2020 BY THE NUMBERS:

- . 27,493 BIRTHS
- . 174,779 DISCHARGES
- . 691,176 HOSPITAL EMERGENCY ROOM VISITS
- . 1,490,194 HOSPITAL OUTPATIENT VISITS
- . 8,370,331 MEDICAL FOUNDATION VISITS
- . 872,542 PATIENT DAYS
- . 685,841 HOME HEALTH VISITS
- . 234,811 HOSPICE VISITS

TO VIEW A LIST OF SUTTER HEALTH AFFILIATES, SEE FORM 990, SCHEDULE R.

FORM 990, PART VI, LINE 1A

THE AFFAIRS AND MANAGEMENT OF SUTTER HEALTH ARE GOVERNED BY THE BOARD OF

Schedule O (Form 990 or 990-EZ) 2020		
Name of the organization	Employer identification number	
SUTTER HEALTH	94-2788907	

DIRECTORS. THE EXECUTIVE COMMITTEE HAS THE POWER TO ACT ON BEHALF OF THE BOARD AND TO TRANSACT ALL REGULAR BUSINESS DURING THE PERIOD BETWEEN MEETINGS OF THE BOARD. THE EXECUTIVE COMMITTEE CONSISTS OF THE BOARD CHAIR, WHO SERVES AS CHAIR OF THE COMMITTEE, THE CHAIR OF THE FINANCE AND PLANNING COMMITTEE, THE SECRETARY, THE PRESIDENT AND CHIEF EXECUTIVE OFFICER AND AT LEAST ONE DIRECTOR-AT-LARGE OF THE CORPORATION.

FORM 990, PART VI, LINE 11B

PROCESS USED BY MANAGEMENT &/OR GOVERNING BODY TO REVIEW FORM 990: SUTTER HEALTH HAS A CENTRALIZED TAX DEPARTMENT RESPONSIBLE FOR THE PREPARATION OF THE FORM 990. ANNUALLY THE TAX DEPARTMENT RECEIVES AND PROVIDES TRAINING AND EDUCATION TO APPROPRIATE PERSONNEL WHO ASSIST THE TAX DEPARTMENT IN COLLECTING AND REVIEWING DATA TO BE REPORTED ON THE FORM 990. THE PREPARATION MATERIAL IS REVIEWED BY VARIOUS DEPARTMENTS INCLUDING TAX, FINANCE, LEGAL, AND HUMAN RESOURCES. A NATIONAL ACCOUNTING FIRM PREPARES AND REVIEWS THE RETURN. A COMPLETED RETURN IS THEN REVIEWED BY THE TAX DEPARTMENT, LEGAL DEPARTMENT, FINANCE, AND THE CFO BEFORE THE RETURN IS FILED.

FORM 990, PART VI, LINE 12

PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST: EMPLOYEES ARE EDUCATED ON THE CONFLICT OF INTEREST POLICY AND THE NEED TO MAKE DISCLOSURE AS PART OF ANNUAL COMPLIANCE EDUCATION. IN ADDITION, ANNUALLY A DISCLOSURE STATEMENT IS COMPLETED BY ALL DIRECTORS, OFFICERS AND KEY EMPLOYEES. ON THIS STATEMENT THE INDIVIDUAL WILL LIST A WIDE RANGE OF INFORMATION WHICH INCLUDES BUSINESS RELATIONSHIPS, EMPLOYMENT

Schedule O (Form 990 or 990-EZ) 2020		
Name of the organization	Employer identification number	
SUTTER HEALTH	94-2788907	

RELATIONSHIPS, PROPERTY INTERESTS, AND THOSE OF RELATED PARTIES. IF THERE IS A POTENTIAL CONFLICT OF INTEREST RELATED TO A PARTICULAR TRANSACTION, THE INTERESTED INDIVIDUAL MUST DISCLOSE THE EXISTENCE AND NATURE OF THE RELATIONSHIP. THE BOARD CHAIR MAY APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE THE CONFLICT. THE BOARD MAY CONSULT WITH THE OFFICE OF THE GENERAL COUNSEL AS NECESSARY. UNTIL THE POTENTIAL CONFLICT IS RESOLVED, THE BOARD CHAIR (OR COMMITTEE CHAIR AS APPLICABLE) MAY REQUEST THE INDIVIDUAL TO NOT PARTICIPATE DURING RELATED PRESENTATIONS AND DISCUSSIONS. IN ALL CIRCUMSTANCES INVOLVING AN ACTUAL CONFLICT, THE INTERESTED INDIVIDUAL SHALL LEAVE THE ROOM PRIOR TO THE BOARD'S FINAL DISCUSSION AND VOTE.

FORM 990, PART VI, LINE 15

PROCESS FOR DETERMINING COMPENSATION:

THE COMPENSATION COMMITTEE OF THE SUTTER HEALTH BOARD OF DIRECTORS RETAINS ULTIMATE DISCRETIONARY AUTHORITY OVER ALL ELEMENTS OF COMPENSATION TO ASSURE THAT ORGANIZATIONAL PURPOSES ARE APPROPRIATELY BEING SERVED. THE COMPENSATION COMMITTEE USES CREDIBLE DATA SOURCES AND MAINTAINS AN OBJECTIVE "ARMS LENGTH" DECISION-MAKING PROCESS, ENSURING THE INTEGRITY OF SUTTER'S EXECUTIVE PROGRAMS AND CONSISTENCY WITH THE ORGANIZATION'S OVERALL MISSION.

IN ORDER TO ENSURE EXTERNAL COMPETITIVENESS, NATIONAL COMPENSATION DATA COMPARISONS ARE REVIEWED. COMPETITIVE ANALYSIS INCLUDES: (A) BASE SALARY, (B) TOTAL CASH (BASE SALARY + ANNUAL INCENTIVE), (C) TOTAL DIRECT CASH (BASE SALARY + ANNUAL INCENTIVE + LONG TERM INCENTIVE) AND (D) TOTAL

Schedule O (Form 990 or 990-EZ) 2020	Pa	ge
Name of the organization	Employer identification number	
SUTTER HEALTH	94-2788907	

REMUNERATION (BASE SALARY + ANNUAL INCENTIVE + BENEFITS AND LONG TERM INCENTIVE).

THIS ANALYSIS INCLUDES NATIONAL COMPARISONS FOR ORGANIZATIONS SIMILAR IN SIZE, SCOPE AND COMPLEXITY AS SUTTER HEALTH. THIS METHOD IS MOST APPROPRIATE SINCE IT IS A NATIONAL MARKETPLACE IN WHICH SUTTER COMPETES FOR EXECUTIVE TALENT.

OFFICERS AND KEY EMPLOYEES OF THIS ORGANIZATION UNDERGO AN ANNUAL REVIEW BY THE COMPENSATION COMMITTEE OR A DELEGATED SUB-COMMITTEE. APPROVAL IS RECORDED IN THE MINUTES. THE 2020 EXECUTIVE COMPENSATION APPROVAL WAS COMPLETED IN FEBRUARY 2020.

FORM 990, PART VI, LINE 19

AVAILABILITY OF GOVERNING DOCUMENTS, COI POLICY & FINANCIAL STATEMENTS: THE SUTTER HEALTH SYSTEM POSTS ITS CURRENT AND PAST AUDITED FINANCIAL STATEMENTS AT SUTTERHEALTH.ORG. OTHER DOCUMENTS ARE ALSO LOCATED AT THIS WEBSITE INCLUDING THE ANNUAL REPORT, MISSION STATEMENT, HISTORY, AND LINKS TO AFFILIATE WEBSITES. THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE NOT AVAILABLE TO THE PUBLIC AT THIS TIME.

FORM 990, PART X, LINE 20

SUTTER HEALTH IS A CONDUIT BORROWER OF TAX-EXEMPT BOND ISSUES AND ALLOCATES PORTIONS OF EACH ISSUE TO CERTAIN SUBSIDIARY ORGANIZATIONS OF WHICH IT IS THE SOLE CORPORATE MEMBER. THE OUTSTANDING BOND LIABILITY ALLOCATED TO THESE SUBSIDIARY ORGANIZATIONS IS REPORTED ON EACH

Schedule O (Form 990 or 990-EZ) 2020		Page 2
Name of the organization	Employer identification number	
SUTTER HEALTH	94-2788907	

SUBSIDIARY ORGANIZATION'S FORM 990, PART X, BALANCE SHEET AND SCHEDULE K.

FORM 990, PART XI, LINE 9

OTHER CHANGES IN FUND BALANCE:

EQUITY TRANSFER (NET)	(2,270,330,924)
K-1 ACTIVITY	(12,383,918)
PARTNERSHIP INCOME ON BOOKS	2,711,164
PENSION RELATED CHANGES	(120,567,416)
OTHER CHANGES IN FUND BALANCE	(441,809)
TOTAL	(\$2,401,012,903)

ATTACHMENT 1

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
RIGHTSOURCING INC 999 STEWART AVE, STE 100 BETHPAGE, NY 11714-3632	STAFFING SERVICES	126,922,543.
RUDOLPH AND SLETTEN INC 2 CIRCLE STAR WY 4TH FL SAN CARLOS, CA 94070-6200	GENERAL CONTRACTOR	45,322,751.
HERRERO BUILDERS INC 2100 OAKDALE AVE SAN FRANCISCO, CA 94124	CONSTRUCTION SVCS	33,523,559.
QUEST MEDIA AND SUPPLIES INC 9000 FOOTHILLS BLVD STE 100 ROSEVILLE, CA 95747	IT SERVICES	20,774,965.
GE PRECISION HEALTHCARE LLC 3000 NO GRANDVIEW BLVD WAUKESHA, WI 53188-1615	MED EQUIP MAINT SRVS	17,809,511.

SUTTER HEALTH

94-2788907

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

Part I

SCHEDULE R

(Form 990)

SUTTER HEALTH

94-2788907

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity			(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) SUTTER OUTPATIENT SERVICES,	LLC	45-4714483					
2200 RIVER PLAZA DRIVE	SACRAMENTO, CA	95833	SUPPORT SVCS	CA	84,029,455.	28,699,409.	SUTTER HLTH
(2) SUTTER SHARED LAB, LLC		47-5583986					
2950 COLLIER CANYON ROAD	LIVERMORE, CA 9	4551	LAB SERVICES	CA	64,645,529.	32,349,687.	SUTTER HLTH
(3) SUTTER HEALTH PLAN PRODUCTS	ORG LLC	82-1766939					
2200 RIVER PLAZA DRIVE	SACRAMENTO, CA	95833	SUPPORT SVCS	CA	0.	9,686,395.	SUTTER HLTH
(4) SUTTER PREFERRED ACCOUNTABLE	E CARE ORG LL	85-2510442					
2200 RIVER PLAZA DRIVE	SACRAMENTO, CA	95833	HOLDING COMPA	CA	0.	0.	SHPPO
(5)							
(6)							

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr	g) 512(b)(13) rolled tity?
						Yes	No
(1) CALIFORNIA PACIFIC MEDICAL CTR FOUND. 94-2728423							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER BH	X	
(2) EAST BAY PERINATAL CENTER 51-0172285							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HEALTHCARE	CA	501(C)(3)	3	SUTTER EBH	X	
(3) MEMORIAL HOSPITAL FOUNDATION 94-2290244							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	12A – I	SUTTER VH	x	
(4) MILLS-PENINSULA HOSPITAL FOUNDATION 23-7288765							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER BH	x	
(5) SAMUEL MERRITT UNIVERSITY 94-2992642							
450 30TH STREET, STE. 2840 OAKLAND, CA 94609	UNIVERSITY	CA	501(C)(3)	2	SUTTER EBH	X	
(6) SUTTER AUBURN FAITH HOSPITAL FOUNDATION 94-2594966							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER VH	X	
(7) SUTTER BAY HOSPITALS 94-0562680							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

JSA 0E1307 1.000 58791K 4019



SUTTER HEALTH

94-2788907

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information. Name of the organization Employer identification number 94-2788907

SUTTER HEALTH

Part I

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)	_				
_(2)	-				
_(3)	-				
(4)	-				
(5)	-				
(6)					
_(0)	-				
				1	

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled ity?
							Yes	No
(1) SUTTER BAY MEDICAL FOUNDATION	94-1156581							
C/O SH TAX 2200 RIVER PLAZA DR	SACRAMENTO, CA 95833	HEALTHCARE	CA	501(C)(3)	3	SUTTER HLTH	x	
(2) SUTTER COAST HOSPITAL	94-2988520							
C/O SH TAX 2200 RIVER PLAZA DR	SACRAMENTO, CA 95833	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	x	
(3) SUTTER DAVIS HOSPITAL FOUNDATION	68-0217870							
C/O SH TAX 2200 RIVER PLAZA DR	SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER VH	X	
(4) SUTTER HEALTH PACIFIC	99-0298651							
91-2301 FT. WEAVER RD.	EWA BEACH, HI 96706	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	x	
(5) SUTTER HEALTH PLAN	46-1183948							
C/O SH TAX 2200 RIVER PLAZA DR	SACRAMENTO, CA 95833	HEALTH PLAN	CA	501(C)(4)	N/A	SUTTER HLTH	x	
(6) SUTTER MEDICAL CENTER FOUNDATION	94-2788906							
C/O SH TAX 2200 RIVER PLAZA DR	SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER VH	x	
(7) SUTTER ROSEVILLE MEDICAL CTR FOUNDAT	ION 68-0040113							
C/O SH TAX 2200 RIVER PLAZA DR	SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER VH	Х	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

JSA 0E1307 1.000 58791K 4019



SUTTER HEALTH

94-2788907

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

	Employer ide	entification number
		Open to Public Inspection
or 37.		2020

OMB No. 1545-0047

94-2788907

Name of the organization SUTTER HEALTH

Department of the Treasury

Internal Revenue Service

Part I

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

	-			-	
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g Section 5 contr enti	12(b)(13) rolled
						Yes	No
(1) SUTTER SOLANO CHARITABLE FOUNDATION 94-2668262							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER VH	Х	
(2) SUTTER VALLEY HOSPITALS 94-1156621							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	Х	
(3) SUTTER VALLEY MEDICAL FOUNDATION 68-0273974							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HEALTHCARE	CA	501(C)(3)	3	SUTTER HLTH	Х	
(4) SUTTER VISITING NURSE ASSOC AND HOSPICE 94-6068843							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HEALTHCARE	CA	501(C)(3)	10	SUTTER HLTH	Х	
(5) TRACY HOSPITAL FOUNDATION 68-0318845							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	12A – I	SUTTER VH	Х	
(6) SUTTER INSURANCE SERVICES CORPORATION 99-0289310							
745 FORT STREET, SUITE 1100 HONOLULU, HI 96813	INSURANCE SER	HI	501(C)(3)	12C III-FI	SUTTER HLTH	Х	
(7)							
							l

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging ner?	(k) Percentage ownership
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					Yes	No		Yes	No	
(1) SURG CTR OF ABSMC 47-0946086												
3875 TELEGRAPH OAKLAND, CA94609	PATIENT CARE	CA	SUTTER BH									
(2) CA PACIFIC ADV IMAG 56-2311840												
PO BOX 6102 NOVATO, CA 94948	PATIENT CARE	DE	SUTTER BH									
(3) SF ENDOSCOPY CENTER 91-2160588												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	SUTTER BH	RELATED	438,802.	58,247.		x		х		1.8000
(4) PRESIDIO SURG CNTR 32-0144060												
1635 DIVISADERO SF, CA 94115	PATIENT CARE	CA	SUTTER BH									
(5) SUT FAIRFIELD SURG 30-0233892												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	SUTTER VMF									
(6) SUT AMADOR SURG CTR 46-1398093												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A	RELATED	43,141.	77,294.		х		x		6.0000
(7) ROSEVILLE ENDOSCOPY 87-0710513												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A									

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		on (13) led /?
								Yes No	0
(1) SUTTER HEALTH DEFERRED COMP PLANS' TRUST 27-6851989									
2200 RIVER PLAZA DRIVE SACRAMENTO, CA 95833	RABBI TRUST	CA	SUTTER HLTH	TRUST	1,211,322.	116,829,082.	100.0000	х	
(2) NORTHWOOD EUROPE TE FEEDER, LP 98-1272216									
1819 WAZEE ST, 2ND FLOOR DENVER, CO 90202	HOLDING COMPANY	CJ	SUTTER HLTH	C CORP			100.0000	x	
(3) HEALTH VENTURES, INC 94-2918780									_
350 HAWTHORNE AVE OAKLAND, CA 94609	HEALTH SERVICE	CA	SUTTER BH	C CORP				x	
(4) LYXSOP SEGREGATED PORTFOLIO 1									_
P.O. BOX 10008 WILLOW HOUSE CRICKET SQ., GRAND CAYMAN	INVESTMENT	CJ	SUTTER HLTH	C CORP			76.9100	x	
(5) LYXSOP SEGREGATED PORTFOLIO 2									_
P.O. BOX 10008 WILLOW HOUSE CRICKET SQ., GRAND CAYMAN	INVESTMENT	CJ	SUTTER HLTH	C CORP			75.8000	x	
(6) AQR REAL RETURN OFFSHORE FUND LP 98-0700570									_
89 NEXUS WAY CAMANA BAY, GRAND CAYMAN CJ KY1-9009	INVESTMENT	CJ	SUTTER HLTH	C CORP			60.0600	x	
(7)									_

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h Disprop alloca	ortionate	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging ner?	(k) Percentage ownership
				,			Yes	No		Yes	No	
(1) STANISLAUS SRG HOSP 91-1754157												
1421 OAKDALE RD MODESTO, CA	PATIENT CARE	CA	N/A									
(2) MEMORIAL MED BLDG 1 77-0287288												
1800 COFFEE RD #76 MODESTO, CA	OFFICE RENTAL	CA	SUTTER VH									
(3) MAGNETIC IMAGING AF 47-3696091												
2125 OAK GROVE WLN CK CA 94598	PATIENT CARE	CA	SUTTER BH									
(4) ASC OPTRS-SNTA ROSA 26-3386169												
2200 RIVER PL SACRAMENTO CA	CARE MANAGEMENT	CA	SUTTER BMF	RELATED	1,908,999.	2,362,718.		х		х		16.0000
(5) ASC OPTRS-SLO, LLC 27-2673776												
2200 RIVER PLAZA SACRAMENTO CA	CARE MANAGEMENT	CA	SUTTER HLTH	RELATED	1,671,569.	3,595,720.		х		х		51.0000
(6) WALNUT CK ENDOSCOPY 26-2169304												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A									
(7) E BAY ENDOSCOPY CTR 94-3336277												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	DE	N/A									

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(i) Section 512(b)(13) controlled entity? Yes No
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging mer?	(k) Percentage ownership
		country)					Yes	No		Yes	No	
(1) ASC OPTRS-SOUTH BAY 46-1537479												
2200 RIVER PLAZA SACRAMENTO CA	CARE MANAGEMENT	CA	N/A	RELATED	797,546.	274,203.		х		х		6.0000
(2) PENINSULA EYE SURG 13-4285230												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A									
(3) PENINSULA ENDOSCOPY 27-1905059												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A	RELATED	576,873.	488,367.		х		х		6.0000
(4) N BAY REG SURG CTR 20-8633751												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A	RELATED	570,226.	416,105.		х		x		6.0000
(5) ASC OPTRS-SF, LLC 27-5447186												
2200 RIVER PLAZA SACRAMENTO CA	CARE MANAGEMENT	CA	N/A	RELATED	1,012,985.	183,246.		х		х		6.0000
(6) GG ENDOSCOPY CTR 20-1467388												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A									
(7) ASC OPERATORS, LLC 20-8970704												
2200 RIVER PLAZA SACRAMENTO CA	CARE MANAGEMENT	CA	N/A	RELATED	4,809,722.	1,554,735.		х		x		6.0000

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13 controlled entity?
(1)							Yes No
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h Disprop alloca	ortionate	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging ner?	(k) Percentage ownership
							Yes	No		Yes	No	
(1) SB ENDOSCOPY CTR 91-2165231												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A									
(2) SAN LUIS OB SUR CTR 77-0109991												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A									
(3) REDDING SURG CTR 38-3897570												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A									
(4) CARLSBAD SURG CTR 20-1413484												
6121 PASEO DEL NORTE CARLSBAD	PATIENT CARE	CA	SOS	RELATED	2,014,647.	3,605,464.		х		x		51.7226
(5) COAST CTR FOR ORTH 33-0839637												
3444 KEARNY VILLA RD SAN DIEGO	PATIENT CARE	CA	SOS	RELATED	94,959.	0.		х		x		
(6) OTAY LAKES SURG CTR 20-0794766												
955 LANE AVE CHULA VISTA CA	PATIENT CARE	CA	SOS	RELATED	852,156.	1,781,986.		х		x		52.1739
(7) S PLACER SURG CTR 42-1540694												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A									

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(b) Primary activity			(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity? Yes No
_							
_							
_							
_							
	(b) Primary activity	(state or foreign	(state or foreign entity	(state or foreign entity (C corp, S corp, or trust)	(state or foreign entity (C corp, S corp, or trust) income	(b) Primary activity (c) Legal domicile (state or foreign country) (d) Direct controlling entity (e) Type of entity (C corp. S corp. or trust) (f) Share of total income (g) Share of end-of-year assets	(state or foreign entity (C corp, S corp, or trust) income end-of-year assets ownership

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Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(† Disprop alloca		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging ner?	(k) Percentage ownership
							Yes	No		Yes	No	
(1) SAC SURG CTR ASSOC 68-0516588												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A									
(2) FORT SUT SURG CTR 68-0116391												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A									
(3) SUT ALHAMBRA SURG 63-1221949												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A									
(4) AUBURN SURG CTR, LP 36-4123623												
2200 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A	RELATED	26,579.	57,783.		х		х		2.3430
(5) ICG CREDIT OPP FUND 81-4220441												
11111 SANTA MONICA LOS ANGELES	INVESTMENTS	CA	SUTTER HLTH									
(6) MADISON INTL GLOBAL 98-1310251												
410 PARK AVE NEW YORK NY 10022	INVESTMENTS	NY	SUTTER HLTH									
(7) ASC OPRTS-EAST BAY 27-1724489												
2200 RIVER PLAZA SACRAMENTO CA	CARE MANAGEMENT	CA	N/A	RELATED	503,326.	220,956.		x		x		6.0000

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(i) Section 512(b)(1 controll entity?
(1)							Yes No
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

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Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging ther?	(k) Percentage ownership
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,			Yes	No		Yes	No	
(1) EHC SURGERY CENTER 94-3214614												
2201 RIVER PLAZA SACRAMENTO CA	PATIENT CARE	CA	N/A	RELATED	871.	13,735.		х		х		.2667
(2) SH & AETNA INS HLDG 82-2171057												
151 FARMINGTON AVE HARTFORD CT	INSURANCE	CA	SUTTER/AETNA	RELATED	-1,500,253.	6,490,569.		х		х		50.0000
(3) DIVISADERO HOLD LLC 32-0621050												
1635 DIVISADERO SAN FRANCISCO,	OUTPATIENT SURG	CA	SUTTER BH									
_(4)												
(5)												
(6)												
(7)												

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(i) Section 512(b)(13) controlled entity? Yes No
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						

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Part V	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pa	rt IV, line 34, 35b, or 36.				
Note:	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1 D	uring the tax year, did the organization engage in any of the following transactions with one or more r	related organizations lis	sted in Parts II-IV?				
	eceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X
	ift, grant, or capital contribution to related organization(s)				1b		X
	ift, grant, or capital contribution from related organization(s)				1c	X	37
	pans or loan guarantees to or for related organization(s)				1d		X X
e Lo	pans or loan guarantees by related organization(s)				1e		
6 D					1f		Х
	ividends from related organization(s)				1g		X
	ale of assets to related organization(s)				1h		X
i F	urchase of assets from related organization(s)				11	X	
	ease of facilities, equipment, or other assets to related organization(s).				1j	Х	
, _							
k Le	ease of facilities, equipment, or other assets from related organization(s)				1k	Х	
	erformance of services or membership or fundraising solicitations for related organization(s)				11	Х	
	erformance of services or membership or fundraising solicitations by related organization(s)				1m	Х	
	naring of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		X
	naring of paid employees with related organization(s)				10	Х	
	eimbursement paid to related organization(s) for expenses				1p	X	
qR	eimbursement paid by related organization(s) for expenses				1q	X	
					4	X	
r O	ther transfer of cash or property to related organization(s)			• • • • •	1r 1s	X	
2 If	ther transfer of cash or property from related organization(s). the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line including cove	ered relationships and trans	action thre	-		
	(a)	(b)	(c)		(d)	0.	
	Name of related organization	Transaction	Amount involved	Method	of dete		ng
		type (a-s)		amou	unt invo	oived	
(1) A	SC OPERATORS - EAST BAY LLC	L	359,944.	FMV			
(2) A	SC OPERATORS - EAST BAY LLC	Q	349,065.	FMV			
(3) A	SC OPERATORS, LLC	L	4,026,135.	FMV			
(1) 7							
(4) A	SC OPERATORS, LLC	Q	96,722.	FMV			
(5) 7	SC OPERATORS-SAN FRANCISCO, LLC	L	891,475.	FMV			
(5) A	DC OFERATORD-DAM FRANCIDCO, LLC		091,4/3.	L, 1AI A			
(6) ^Δ	SC OPERATORS-SAN FRANCISCO, LLC	Q	478,013.	FMV			
(6) A		_ ×	±/0,0±3.	11.1.0			

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Part	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pa	rt IV, line 34, 35b, or 36.				
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?				
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		
	Gift, grant, or capital contribution to related organization(s)				1b		
	Gift, grant, or capital contribution from related organization(s).				1c		
d	Loans or loan guarantees to or for related organization(s)				1d	_	
е	Loans or loan guarantees by related organization(s)				1e	_	
f	Dividende from related ergenization(a)				1f		
	Dividends from related organization(s) Sale of assets to related organization(s).				1g		
	Purchase of assets from related organization(s)				1h		
	Exchange of assets with related organization(s).				1i		
	Lease of facilities, equipment, or other assets to related organization(s)				1j		
-							
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		
	Performance of services or membership or fundraising solicitations for related organization(s)				11		
	Performance of services or membership or fundraising solicitations by related organization(s).				1m		
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		
0	Sharing of paid employees with related organization(s)				10	_	
					1p		
	Reimbursement paid to related organization(s) for expenses			F	1q	-	
q					- 4		
r	Other transfer of cash or property to related organization(s)			_	1r		
	Other transfer of cash or property from related organization(s).				1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	this line, including cove	ered relationships and trans	action thres	sholds	3.	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method o	(d)	rminin	a
		type (a-s)		amour			9
(1)	ASC OPERATORS-SANTA ROSA, LLC	L	1,009,193.	FMV			
<u></u>							
(2)	ASC OPERATORS-SOUTH BAY, LLC	L	592,473.	FMV			
(3)	AUBURN SURGICAL CENTER, LP	L	111,342.	FMV			
(4)	AUBURN SURGICAL CENTER, LP	0	2,060,335.	FMV			
(5)			E1 400	T-1MT 7			
(5)	AUBURN SURGICAL CENTER, LP	P	51,408.	FMV			
(6)	AUBURN SURGICAL CENTER, LP	Q	2,968,843.	FMV			
(0)		×	2,500,045.	T 1.1 V			

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Part	V Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Par	rt IV, line 34, 35b, or 36.			
Note	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Ye	es No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1	a	
	Gift, grant, or capital contribution to related organization(s)				b	
	Gift, grant, or capital contribution from related organization(s).				c	
	Loans or loan guarantees to or for related organization(s)				d	_
е	Loans or loan guarantees by related organization(s)			1	e	
	Dividends from related organization(s)			· · · · · ⊢	f	_
	Sale of assets to related organization(s)				g	_
h	Purchase of assets from related organization(s)			1	h	_
	Exchange of assets with related organization(s).				i	_
j	Lease of facilities, equipment, or other assets to related organization(s).				j	_
					.	
	Lease of facilities, equipment, or other assets from related organization(s)			· · · · · ⊢	k	_
	${\sf Performance \ of \ services \ or \ membership \ or \ fundraising \ solicitations \ for \ related \ organization(s) \ \ldots \ .$					_
	Performance of services or membership or fundraising solicitations by related organization(s).				m	_
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			· · · ·	n	_
0	Sharing of paid employees with related organization(s)				0	-
					-	
-	Reimbursement paid to related organization(s) for expenses.					_
q	Reimbursement paid by related organization(s) for expenses	• • • • • • • • • • • • •		···· [1	q	
				4	r	
r s	Other transfer of cash or property to related organization(s)	• • • • • • • • • • • • •			s	_
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including cove	red relationships and trans	action thresh		
		(b)	(c)	(0	n (
	Name of related organization	Transaction	Amount involved	Method of o	leterm	
		type (a-s)		amount	Involve	a
(1)	CALIFORNIA PACIFIC MEDICAL CENTER FOUNDATION	L	1,935,588.	FMV		
_						
(2)	CALIFORNIA PACIFIC MEDICAL CENTER FOUNDATION	Q	206,599.	FMV		
(3)	CARLSBAD SURGERY CENTER, LLC	L	555,071.	FMV		
(4)	CARLSBAD SURGERY CENTER, LLC	0	2,331,799.	FMV		
(5)	CARLSBAD SURGERY CENTER, LLC	Q	3,903,690.	FMV		
(6)	CARLSBAD SURGERY CENTER, LLC	S	904,704.	FMV		

SUTTER HEALTH

94-2788907

Schedule R (Form 990) 2020

Par	Transactions With Related Organizations. Complete if the organization answered "Ye	s" on Form 990, Part	IV, line 34, 35b, or 36.				
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more in						
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		
b	Gift, grant, or capital contribution to related organization(s)				1b		
c	Gift, grant, or capital contribution from related organization(s)				1c		
d	Loans or loan guarantees to or for related organization(s)				1d 1e		
е	Loans or loan guarantees by related organization(s)	• • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • •		16		
f	Dividends from related organization(s)				1f		
q	Sale of assets to related organization(s)				1g		
	Purchase of assets from related organization(s)				1h		
i	Exchange of assets with related organization(s).				1i		
j	Lease of facilities, equipment, or other assets to related organization(s).				1j		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		
I	Performance of services or membership or fundraising solicitations for related organization(s)				11		
	Performance of services or membership or fundraising solicitations by related organization(s).				1m		
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n 1o		
0	Sharing of paid employees with related organization(s)						
р	Reimbursement paid to related organization(s) for expenses.				1p		
	Reimbursement paid by related organization(s) for expenses				1q		
•							
r	Other transfer of cash or property to related organization(s)				1r		
	Other transfer of cash or property from related organization(s).	<u> </u>			1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t		•	action three		5.	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method of			۱g
		type (a-s)		amou	nt invo	lved	
(1)	COAST CENTER FOR ORTHOPEDIC AND ARTHROSCOPIC	L	343,503.	FMV			
(2)	COAST CENTER FOR ORTHOPEDIC AND ARTHROSCOPIC	0	1,633,926.	FMV			
(0)	CALCE GENERED FOR OPERIODEDIC AND ADMIDOCCODIC		2 121 0 64	FMV			
(3)	COAST CENTER FOR ORTHOPEDIC AND ARTHROSCOPIC	Q	3,121,064.	FMV			
(4)	COAST CENTER FOR ORTHOPEDIC AND ARTHROSCOPIC	S	347,359.	FMV			
(-)		~					
(5)	EAST BAY ENDOSCOPY CENTER, LP	0	1,844,639.	FMV			
(6)	EAST BAY ENDOSCOPY CENTER, LP	Q	1,680,991.	FMV			

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SUTTER HEALTH

94-2788907

Part V	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Par	t IV, line 34, 35b, or 36.			
Note:	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1 [During the tax year, did the organization engage in any of the following transactions with one or more i	related organizations lis	ted in Parts II-IV?			
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1	a	
	Sift, grant, or capital contribution to related organization(s)				b	
c (Sift, grant, or capital contribution from related organization(s)			1	c 📃	
	oans or loan guarantees to or for related organization(s)				d	
e L	oans or loan guarantees by related organization(s)			1	e	
f [Dividends from related organization(s)			1		
	Sale of assets to related organization(s)					
	Purchase of assets from related organization(s)				_	
	Exchange of assets with related organization(s).				_	
j L	ease of facilities, equipment, or other assets to related organization(s).			1	j	
	ease of facilities, equipment, or other assets from related organization(s)				_	+
	Performance of services or membership or fundraising solicitations for related organization(s)				_	
m F	Performance of services or membership or fundraising solicitations by related organization(s).				_	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)					
o 5	Sharing of paid employees with related organization(s)			1	0	
				1		
	Reimbursement paid to related organization(s) for expenses.					
q F	Reimbursement paid by related organization(s) for expenses			1	<u>ч</u>	
- 0	Other transfer of each or property to related exception(a)				r	
s (Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s)					-
2 1	f the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove	ered relationships and trans	action thresho	-	
	(a)	(b)	(c)	(d)	
	Name of related organization	Transaction type (a-s)	Amount involved	Method of d amount i		
		type (a 3)		amount	nvoivea	
(1)	EAST BAY PERINATAL CENTER	L	190,236.	FMV		
(a)			000 000			
(2)	EAST BAY PERINATAL CENTER	Q	296,251.	FMV		
(2)		L	200 220	FMV		
(3)	FORT SUTTER SURGERY CENTER, LP		290,326.	FMV		
(1)	FORT SUTTER SURGERY CENTER, LP	0	9,135,691.	FMV		
(4)	FORT BUTTER BURGERT CENTER, LF		9,133,091.	T. 141 A		
(5)	FORT SUTTER SURGERY CENTER, LP	Р	214,177.	FMV		
(3)		-	411,11,	1.1.1		
(6)	FORT SUTTER SURGERY CENTER, LP	Q	14,054,451.	FMV		
(9)		×	±1,001,101.			

SUTTER HEALTH

94-2788907

Schedule R (Form 990) 2020

Part	V Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pai	rt IV, line 34, 35b, or 36.				
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		
b	Gift, grant, or capital contribution to related organization(s)				1b		
С	Gift, grant, or capital contribution from related organization(s)				1c		
	Loans or loan guarantees to or for related organization(s)				1d		
е	Loans or loan guarantees by related organization(s)				1e		
	Dividends from related organization(s)				1f		
	Sale of assets to related organization(s)				1g		
h	Purchase of assets from related organization(s)				1h		
	Exchange of assets with related organization(s)				1i		
J	Lease of facilities, equipment, or other assets to related organization(s).	• • • • • • • • • • • • •			1j		
ь.					1k		
	Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s)				11		
					1m		
	Sharing of paid employees with related organization(s)				10		
Ŭ							
р	Reimbursement paid to related organization(s) for expenses.				1p		
	Reimbursement paid by related organization(s) for expenses				1q		
r	Other transfer of cash or property to related organization(s)				1r		
S	Other transfer of cash or property from related organization(s).				1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete			action three		S.	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method of	(d) of dete	rminin	ia
		type (a-s)			nt invo		5
(1)	GOLDEN GATE ENDOSCOPY CENTER, LLC	0	2,228,400.	FMV			
<u></u>			2,220,1001				
(2)	GOLDEN GATE ENDOSCOPY CENTER, LLC	P	71,667.	FMV			
(3)	GOLDEN GATE ENDOSCOPY CENTER, LLC	Q	2,875,747.	FMV			
(4)	HEALTH VENTURES INC.	L	68,175.	FMV			
(5)	HEALTH VENTURES INC.	0	56,201.	FMV			
(6)	HEALTH VENTURES INC.	Q	5,768,400.	FMV			

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94-2788907

Schedule R (Form 990) 2020

Part	V Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pai	t IV, line 34, 35b, or 36.				
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	ted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		
	Gift, grant, or capital contribution to related organization(s)				1b		
	Gift, grant, or capital contribution from related organization(s).				1c		
	Loans or loan guarantees to or for related organization(s)				1d		
е	Loans or loan guarantees by related organization(s)				1e	_	
f	Dividends from related organization(s)				1f		
g	Sale of assets to related organization(s).				1g		
	Purchase of assets from related organization(s)				1h		
i	Exchange of assets with related organization(s).				1i		
	Lease of facilities, equipment, or other assets to related organization(s)				1j		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		
I	Performance of services or membership or fundraising solicitations for related organization(s)				11		
m	Performance of services or membership or fundraising solicitations by related organization(s).				1m		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		
0	Sharing of paid employees with related organization(s)				10		
	Reimbursement paid to related organization(s) for expenses				1p 1q		
	Other transfer of cash or property to related organization(s)				1r		
S	Other transfer of cash or property from related organization(s).	••••••••••••••••••••••••••••••••••••••	· · · · · · · · · · · · · · · · · · ·		1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete		•	action three		S.	
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	Method o amou	(d) of deter nt invol		g
(1)	MEMORIAL HOSPITAL FOUNDATION	L	114,539.	FMV			
(2)	MILLS PENINSULA HOSPITAL FOUNDATION	L	589,634.	FMV			
(3)	MILLS PENINSULA HOSPITAL FOUNDATION	0	51,672.	FMV			
(4)	MILLS PENINSULA HOSPITAL FOUNDATION	Q	86,466.	FMV			
(5)	NORTH BAY REGIONAL SURGERY CENTER, LLC	J	440,965.	FMV			
(6)	NORTH BAY REGIONAL SURGERY CENTER, LLC	L	627,341.	FMV			

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Schedule R (Form 990) 2020

Part V	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pa	rt IV, line 34, 35b, or 36.			
Note: (complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1 Du	ring the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?			
	ceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	-		1a	1	
	t, grant, or capital contribution to related organization(s))	
	t, grant, or capital contribution from related organization(s)				;	
	ans or loan guarantees to or for related organization(s)				1	
	ans or loan guarantees by related organization(s)				•	
f Di	vidends from related organization(s)			1f	:	
	le of assets to related organization(s)				3	
h Pu	rchase of assets from related organization(s)			11		
	change of assets with related organization(s).				i	
	ase of facilities, equipment, or other assets to related organization(s)				i	
•						
k Le	ase of facilities, equipment, or other assets from related organization(s)			1k	(
	rformance of services or membership or fundraising solicitations for related organization(s)					
	rformance of services or membership or fundraising solicitations by related organization(s)				n	
	aring of facilities, equipment, mailing lists, or other assets with related organization(s)				۱	
	aring of paid employees with related organization(s)				>	
p Re	imbursement paid to related organization(s) for expenses			1p)	
q Re	imbursement paid by related organization(s) for expenses			1c	1	
r Ot	her transfer of cash or property to related organization(s)			1r	•	
s Ot	her transfer of cash or property from related organization(s).			1s		
2 If t	he answer to any of the above is "Yes," see the instructions for information on who must complete					
_	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of de amount ir	etermini	ng
(1) No	ORTH BAY REGIONAL SURGERY CENTER, LLC	0	2,556,988.	FMV		
(2) N	ORTH BAY REGIONAL SURGERY CENTER, LLC	Q	5,121,372.	FMV		
(3) O	TAY LAKES SURGERY CENTER, LLC	L	388,332.	FMV		
(4) O'	CAY LAKES SURGERY CENTER, LLC	0	2,019,861.	FMV		
(5) O'	CAY LAKES SURGERY CENTER, LLC	Q	3,055,867.	FMV		
(6) O'	CAY LAKES SURGERY CENTER, LLC	S	178,435.	FMV		

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Schedule R (Form 990) 2020

Part V	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pai	rt IV, line 34, 35b, or 36.			
Note:	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Ye	es No
1 [During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?			
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity					
	Gift, grant, or capital contribution to related organization(s)				b	
	Gift, grant, or capital contribution from related organization(s)				c	
	oans or loan guarantees to or for related organization(s)				d	
eL	oans or loan guarantees by related organization(s)			1	e	
f[Dividends from related organization(s)			1	f	
	Sale of assets to related organization(s)			· · · · · ⊢	g	<u> </u>
	Purchase of assets from related organization(s)				h	
	Exchange of assets with related organization(s).				i	
	ease of facilities, equipment, or other assets to related organization(s)				j	
	ease of facilities, equipment, or other assets from related organization(s)				k	
	Performance of services or membership or fundraising solicitations for related organization(s)				 	
	Performance of services or membership or fundraising solicitations by related organization(s).					
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				n 0	
0 3	Sharing of paid employees with related organization(s)			•••••		
ъF	Reimbursement paid to related organization(s) for expenses.			1	a	
	Reimbursement paid by related organization(s) for expenses				q	
	Other transfer of cash or property to related organization(s)				r	
<u>s</u> (Other transfer of cash or property from related organization(s).	<u> </u>			s	
2	f the answer to any of the above is "Yes," see the instructions for information on who must complete t					
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d Method of d	letermi	
		type (a-s)		amount	involve	d
(1)	PENINSULA ENDOSCOPY CENTER, LLC	L	595,720.	FMV		
(2)	PENINSULA ENDOSCOPY CENTER, LLC	0	2,752,080.	FMV		
(3)	PENINSULA ENDOSCOPY CENTER, LLC	P	79,956.	FMV		
(3)		-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7 1·1 V		
(4)	PENINSULA ENDOSCOPY CENTER, LLC	Q	2,310,251.	FMV		
(5)	PENINSULA EYE SURGERY CENTER, LLC	0	2,522,786.	FMV		
(6)	PENINSULA EYE SURGERY CENTER, LLC	Р	141,617.	FMV		

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94-2788907

Schedule R (Form 990) 2020

Part V	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Par	t IV, line 34, 35b, or 36.				
Note:	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Ye	es No	-
1 C	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations list	ted in Parts II-IV?				
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				a	_	_
	Sift, grant, or capital contribution to related organization(s)				b		_
	Sift, grant, or capital contribution from related organization(s).				c		_
	oans or loan guarantees to or for related organization(s)				d		_
e L	oans or loan guarantees by related organization(s)			· · · · · ¹	e		-
£ [ividende frem related ergenization(a)				f		
f	Dividends from related organization(s)			· · · ·	g		-
g S h F	Cale of assets to related organization(s).				h		-
i F	Exchange of assets with related organization(s).				li		-
	ease of facilities, equipment, or other assets to related organization(s)				j		-
	стана страна страна Страна страна						Ī
k L	ease of facilities, equipment, or other assets from related organization(s)			1	k		_
I F	Performance of services or membership or fundraising solicitations for related organization(s)			L			_
	Performance of services or membership or fundraising solicitations by related organization(s)				m		_
	haring of facilities, equipment, mailing lists, or other assets with related organization(s)				n		_
o S	haring of paid employees with related organization(s)				0	_	-
_							
	Reimbursement paid to related organization(s) for expenses.				p		_
q F	Reimbursement paid by related organization(s) for expenses		• • • • • • • • • • • • • • • •		q		-
. (ther transfer of each or property to related ergenization(a)			4	r		
s (Other transfer of cash or property to related organization(s)				s		-
2 1	the answer to any of the above is "Yes," see the instructions for information on who must complete t	this line, including cove	red relationships and trans	action thresh			-
	(a)	(b)	(c)	(0	I)		_
	Name of related organization	Transaction type (a-s)	Amount involved	Method of amount			
							_
(4)	TENTINGULA EVE CUDCEDY CENTED IIC		7,367,684.	FMV			
(1)	PENINSULA EYE SURGERY CENTER, LLC	Q	7,307,004.	FMV			_
(2)	ROSEVILLE ENDOSCOPY CENTER, LLC	L	267,082.	FMV			
(-)							-
(3)	ROSEVILLE ENDOSCOPY CENTER, LLC	0	3,229,093.	FMV			
							-
(4)	ROSEVILLE ENDOSCOPY CENTER, LLC	P	112,075.	FMV			_
(5)	ROSEVILLE ENDOSCOPY CENTER, LLC	Q	3,453,102.	FMV			_
(6)	SACRAMENTO SURGERY CENTER ASSOCIATES, LP	0	1,445,515.	FMV			_

SUTTER HEALTH

94-2788907

Schedule R (Form 990) 2020

Part	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Par	t IV, line 34, 35b, or 36.			
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	s No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	ted in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				a	
b	Gift, grant, or capital contribution to related organization(s)			1	_	
C	Gift, grant, or capital contribution from related organization(s)					
	Loans or loan guarantees to or for related organization(s)				_	
е	Loans or loan guarantees by related organization(s)			10	e	
	Dividends from related organization(s)				_	
	Sale of assets to related organization(s)					
	Purchase of assets from related organization(s)				_	
	Exchange of assets with related organization(s).				_	
J	Lease of facilities, equipment, or other assets to related organization(s).	• • • • • • • • • • • • •		•••••	,	
Ŀ	Lease of facilities, equipment, or other assets from related organization(s)					
	Performance of services or membership or fundraising solicitations for related organization(s)			· · · · · ⊢	_	
					_	
 m Performance of services or membership or fundraising solicitations by related organization(s). n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s). 						
	Sharing of paid employees with related organization(s)				_	
-						
р	Reimbursement paid to related organization(s) for expenses			1	b	
	Reimbursement paid by related organization(s) for expenses				7	
-						
	Other transfer of cash or property to related organization(s)				r	
S	Other transfer of cash or property from related organization(s)	<u> </u>		<u></u> 1:		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t		•			
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of d) etermir	ning
		type (a-s)		amount i	nvolved	
(1)	SACRAMENTO SURGERY CENTER ASSOCIATES, LP	P	262,339.	FMV		
(2)	SACRAMENTO SURGERY CENTER ASSOCIATES, LP	Q	4,981,566.	FMV		
(2)	SAMUEL MERRITT UNIVERSITY	L	2 117 1/2	FMV		
(3)	SAMOPT MERKIII ONIVERSIII		3,117,143.	L M A		
(4)	SAMUEL MERRITT UNIVERSITY	Q	9,284,140.	FMV		
(5)	SAN FRANCISCO ENDOSCOPY CENTER, LLC	L	345,370.	FMV		
(6)	SAN FRANCISCO ENDOSCOPY CENTER, LLC	0	2,480,913.	FMV		
(6)	DATA INTERCIDEO EMPODEOLI CENTER, ILC		2,100,913.	T. 1.1 A		

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Schedule R (Form 990) 2020

Part	V Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pai	t IV, line 34, 35b, or 36.				
Note	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Ye	es N	ю
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	ted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1	a		
	Gift, grant, or capital contribution to related organization(s)				b		
	Gift, grant, or capital contribution from related organization(s)			· · · ·	C		
	Loans or loan guarantees to or for related organization(s)			· · · · · ⊢	d		
е	Loans or loan guarantees by related organization(s)				e		
f	Dividends from related organization(s)			. 1	f		
	Sale of assets to related organization(s)				g		
	Purchase of assets from related organization(s)				h		
i	Exchange of assets with related organization(s).				li		
	Lease of facilities, equipment, or other assets to related organization(s)				lj 📃		
	Lease of facilities, equipment, or other assets from related organization(s)			· · · · · ⊢	k		
	Performance of services or membership or fundraising solicitations for related organization(s)						
	Performance of services or membership or fundraising solicitations by related organization(s).				m		
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				<u>n</u>		
0	Sharing of paid employees with related organization(s)				0		_
				4	-		
-	Reimbursement paid to related organization(s) for expenses.				p q		
q	Reimbursement paid by related organization(s) for expenses			•••••	ч		_
	Other transfer of cash or property to related organization(s)			1	r		
	Other transfer of cash or property from related organization(s).			· · · · · ⊢	s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including cove	red relationships and trans	action thresh	olds.		_
	(a)	(b)	(c)	(0			
	Name of related organization	Transaction type (a-s)	Amount involved	Method of o amount			
(1)	SAN FRANCISCO ENDOSCOPY CENTER, LLC	Q	4,190,544.	FMV			
(1)		~	1/1/0/0111				—
(2)	SAN FRANCISCO ENDOSCOPY CENTER, LLC	R	90,597.	FMV			
(3)	SAN LEANDRO SURGERY CENTER, LP	L	634,514.	FMV			
(4)	SAN LEANDRO SURGERY CENTER, LP	0	3,984,152.	FMV			
(7)		Ŭ	5,701,152.				—
(5)	SAN LEANDRO SURGERY CENTER, LP	P	141,365.	FMV			
(6)	SAN LEANDRO SURGERY CENTER, LP	Q	4,160,894.	FMV			

SUTTER HEALTH

94-2788907

Schedule R (Form 990) 2020

Par	V Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pai	t IV, line 34, 35b, or 36.			
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	ted in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	-		1a		
b	Gift, grant, or capital contribution to related organization(s)					
с	Gift, grant, or capital contribution from related organization(s)					
d	Loans or loan guarantees to or for related organization(s)					
е	Loans or loan guarantees by related organization(s)					
f	Dividends from related organization(s)			1f		
q	Sale of assets to related organization(s)					
h	Purchase of assets from related organization(s)			1h		
i	Exchange of assets with related organization(s)					
j	Lease of facilities, equipment, or other assets to related organization(s)					
k	Lease of facilities, equipment, or other assets from related organization(s)			1k		
I	Performance of services or membership or fundraising solicitations for related organization(s)					
m	Performance of services or membership or fundraising solicitations by related organization(s)				1	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)					
о	Sharing of paid employees with related organization(s)					
р	Reimbursement paid to related organization(s) for expenses.			<u>1p</u>		
q	Reimbursement paid by related organization(s) for expenses			1q		
	Other transfer of cash or property to related organization(s)					
S	Other transfer of cash or property from related organization(s).	<u></u>		1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the		ered relationships and trans		ds.	
_	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of de amount in		ng
(1)	SANTA ROSA SURGERY CENTER, LP	L	246,337.	FMV		
(2)	SANTA ROSA SURGERY CENTER, LP	0	9,746,363.	FMV		
(3)	SANTA ROSA SURGERY CENTER, LP	Р	100,817.	FMV		
(4)	SANTA ROSA SURGERY CENTER, LP	Q	16,793,839.	FMV		
(5)	SOUTH PLACER SURGERY CENTER, LP	L	104,438.	FMV		
(6)	SOUTH PLACER SURGERY CENTER, LP	0	3,094,380.	FMV		

SUTTER HEALTH

94-2788907

Schedule R (Form 990) 2020

Part	Transactions With Related Organizations. Complete if the organization answ	ered "Yes" on Form 990, Pa	rt IV, line 34, 35b, or 36.			
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	s No
1	During the tax year, did the organization engage in any of the following transactions with one	or more related organizations lis	sted in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1	a	
b	Gift, grant, or capital contribution to related organization(s)			1	b	<u> </u>
	Gift, grant, or capital contribution from related organization(s)				C	<u> </u>
	Loans or loan guarantees to or for related organization(s)			· · · · · ⊢	d	<u> </u>
е	Loans or loan guarantees by related organization(s)			1	e	
f	Dividends from related organization(s)				f	+
	Sale of assets to related organization(s)				g h	+
	Purchase of assets from related organization(s)			· · · · · ⊢	n li	
	Exchange of assets with related organization(s).			· · · · · ⊢	i j	+
J				•••••	,	
k	Lease of facilities, equipment, or other assets from related organization(s)			1	k	
	Performance of services or membership or fundraising solicitations for related organization(s)			· · · · · ⊢	1	+
	Performance of services or membership or fundraising solicitations by related organization(s).				m	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				n	
	Sharing of paid employees with related organization(s)				0	
р	Reimbursement paid to related organization(s) for expenses			1	р	
q	Reimbursement paid by related organization(s) for expenses			1	q	
r	Other transfer of cash or property to related organization(s)				r	<u> </u>
S	Other transfer of cash or property from related organization(s).				S	
2	If the answer to any of the above is "Yes," see the instructions for information on who must c					
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(c Method of c		ing
		type (a-s)		amount	involved	
(1)	SOUTH PLACER SURGERY CENTER, LP	P	63,536.	FMV		
(2)	SOUTH PLACER SURGERY CENTER, LP	Q	7,830,577.	FMV		
(3)	SUTTER ALHAMBRA SURGERY CENTER, LP	L	120,838.	FMV		
(4)	SUTTER ALHAMBRA SURGERY CENTER, LP	0	3,554,150.	FMV		
(5)	SUTTER ALHAMBRA SURGERY CENTER, LP	P	92,032.	FMV		
(6)	SUTTER ALHAMBRA SURGERY CENTER, LP	Q	7,315,123.	FMV		

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94-2788907

Schedule R (Form 990) 2020

Part	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pa	t IV, line 34, 35b, or 36.				
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	ted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		
b	Gift, grant, or capital contribution to related organization(s)				1b		
С	Gift, grant, or capital contribution from related organization(s)				1c		
d					1d 1e		
е	Loans or loan guarantees by related organization(s)				Te	_	
f	Dividends from related organization(s)				1f		
u a	Dividends from related organization(s) Sale of assets to related organization(s).			••••	1g		
5	Purchase of assets from related organization(s)			Г	1h		
i	Exchange of assets with related organization(s).				1i		
i	Lease of facilities, equipment, or other assets to related organization(s)				1j		
•							
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		
I	Performance of services or membership or fundraising solicitations for related organization(s)				11		
	Performance of services or membership or fundraising solicitations by related organization(s)				1m		
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		
0	Sharing of paid employees with related organization(s)				10	_	
					1		
р	Reimbursement paid to related organization(s) for expenses.				1р 1q		
q	Reimbursement paid by related organization(s) for expenses			•••••	14		
r	Other transfer of cash or property to related organization(s)				1r		
	Other transfer of cash or property from related organization(s).				1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	this line, including cove	ered relationships and transa	action thres	sholds	s	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method o	(d)	rminir	na
		type (a-s)	Amount involved	amour			ig
(1)	SUTTER AMADOR SURGERY CENTER, LLC	L	116,897.	FMV			
(1)			110,000,0				
(2)	SUTTER AMADOR SURGERY CENTER, LLC	0	1,063,768.	FMV			
(3)	SUTTER AMADOR SURGERY CENTER, LLC	Р	63,460.	FMV			
(4)	SUTTER AMADOR SURGERY CENTER, LLC	Q	808,195.	FMV			
(5)	SUTTER AUBURN FAITH HOSPITAL FOUNDATION	L	66 177	FMV			
(5)	SUILER ADDORN LATIU UOSLITAT LOONDAITON		66,177.	L MI A			
(6)	SUTTER BAY HOSPITALS	J	197,245.	FMV			
(*)		1	. ,				

Schedule R (Form 990) 2020

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Schedule R (Form 990) 2020

Part	Transactions With Related Organizations. Complete if the organization answered "Ye	s" on Form 990, Pai	rt IV, line 34, 35b, or 36.				
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more i	elated organizations lis	ted in Parts II-IV?				
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.				1a		
	Gift, grant, or capital contribution to related organization(s)				1b		
	Gift, grant, or capital contribution from related organization(s).				1c		
	Loans or loan guarantees to or for related organization(s)				1d		
е	Loans or loan guarantees by related organization(s)				1e		
4	Dividende from related ergenization(a)				1f		
	Dividends from related organization(s)				1g		
9 h	Sale of assets to related organization(s)				1h		
	Exchange of assets with related organization(s).				1i		
	Lease of facilities, equipment, or other assets to related organization(s)				1j		
				-			
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		
I	Performance of services or membership or fundraising solicitations for related organization(s)				11		
	Performance of services or membership or fundraising solicitations by related organization(s)				1m		
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		
ο	Sharing of paid employees with related organization(s)				10		
					4.4		
	Reimbursement paid to related organization(s) for expenses.			ſ	1p		
q	Reimbursement paid by related organization(s) for expenses				1q		
-	Other transfer of cash or property to related organization(s)				1r		
r s	Other transfer of cash or property from related organization(s)				1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove	ered relationships and trans	action thres		S.	
	(a) Name of related organization	(b)	(c)	Method o	(d)		
	Name of related organization	Transaction type (a-s)	Amount involved	Method c amour			ig
		a	2 240 202				
(1)	SUTTER BAY HOSPITALS	C	2,348,292.	FMV			
(2)	SUTTER BAY HOSPITALS	I	11,121,116.	FMV			
(2)		-	11,121,110.				
(3)	SUTTER BAY HOSPITALS	L	559,027,649.	FMV			
<u> </u>							
(4)	SUTTER BAY HOSPITALS	М	61,685.	FMV			
(5)	SUTTER BAY HOSPITALS	0	27,119,511.	FMV			
(6)	SUTTER BAY HOSPITALS	P	32,299,739.	FMV			

SUTTER HEALTH

94-2788907

Schedule R (Form 990) 2020

Part V	Transactions With Related Organizations. Complete if the organization answered "Ye	s" on Form 990, Pa	rt IV, line 34, 35b, or 36.			
Note: (Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	s No
1 Du	ring the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations lis	sted in Parts II-IV?			
	eceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.				a 📃	<u> </u>
	ft, grant, or capital contribution to related organization(s)					
	ft, grant, or capital contribution from related organization(s).					
	ans or loan guarantees to or for related organization(s)					
e Lo	ans or loan guarantees by related organization(s)				9	
				1		
	vidends from related organization(s)			· · · · · ⊢	_	
	ale of assets to related organization(s).					+
h Pu	Irchase of assets from related organization(s)				-	-
	ase of facilities, equipment, or other assets to related organization(s).			· · · · · ⊢	_	+
] [6				· · · · · ·	,	
k le	ase of facilities, equipment, or other assets from related organization(s)				ĸ	
	erformance of services or membership or fundraising solicitations for related organization(s)					
	erformance of services or membership or fundraising solicitations by related organization(s).					
	naring of facilities, equipment, mailing lists, or other assets with related organization(s)				n	
	naring of paid employees with related organization(s)				o 🗌	
	eimbursement paid to related organization(s) for expenses				ɔ	<u> </u>
q Re	eimbursement paid by related organization(s) for expenses			10	7	
	her transfer of cash or property to related organization(s)					+
	her transfer of cash or property from related organization(s).					
Z II		(b)	(c)			
	(a) Name of related organization	Transaction	Amount involved	(d) Method of d		
		type (a-s)		amount i	nvolved	
(1) S	UTTER BAY HOSPITALS	Q	966,405,032.	FMV		
(2) S	UTTER BAY HOSPITALS	R	1,599,046,880.	FMV		
(3) S	UTTER BAY HOSPITALS	S	1,059,901,325.	FMV		
(1) 7			1 010 200			
(4) S	UTTER BAY MEDICAL FOUNDATION	C	1,810,388.	FMV		
(5) C ¹	UTTER BAY MEDICAL FOUNDATION	I	3,669,224.	FMV		
(5) S	UTER DAT MEDICAL FOUNDATION		5,009,224.	T. 141 A		
(6) S	UTTER BAY MEDICAL FOUNDATION	J	877,466.	FMV		
<u>(v)</u>			377,100.			

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SUTTER HEALTH

94-2788907

Schedule R (Form 990) 2020

Part	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Part	IV, line 34, 35b, or 36.				
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more n			_			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		
b	Gift, grant, or capital contribution to related organization(s)			· · · · · ⊢	1b		
С	Gift, grant, or capital contribution from related organization(s).				1c		
	Loans or loan guarantees to or for related organization(s)			· · · · · ⊢	1d		
е	Loans or loan guarantees by related organization(s)			••••	1e	_	
					1f		
t	Dividends from related organization(s)			•••••			
					1g 1h		
n	Purchase of assets from related organization(s)		•••••	· · · · · ⊢	1i		
	Exchange of assets with related organization(s).				1j		
J	Lease of facilities, equipment, or other assets to related organization(s).			••••	·)		
Ŀ	Lagan of facilities, equipment, or other exacts from related ergenization(a)				1k		
K	Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s)			· · · · - ⊢	11	-	
1 m	Performance of services of membership of fundraising solicitations for related organization(s)				1 m		
 	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			•••••	1n		
	Sharing of paid employees with related organization(s)				10		
0				•••••			
p	Reimbursement paid to related organization(s) for expenses.				1p		
a a	Reimbursement paid by related organization(s) for expenses				1q		
ч							
r	Other transfer of cash or property to related organization(s)				1r		
s					1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cover	ed relationships and trans	action thresh	nolds	i.	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(Method of	(d)	minin	~
		type (a-s)	Amount involved	amount			y
	SUTTER BAY MEDICAL FOUNDATION	L	286,006,124.	FMV			
(1)	SUITER BAI MEDICAL FOUNDATION		200,000,124.	FMV			
(2)	SUTTER BAY MEDICAL FOUNDATION	М	1,042,639.	FMV			
(2)	SOTTER BAT MEDICAL FOUNDATION	1.1	1,012,037.	1.1.1.0			
(3)	SUTTER BAY MEDICAL FOUNDATION	0	8,759,878.	FMV			
(-)			-,,,,,,,,,,,,,	-			
(4)	SUTTER BAY MEDICAL FOUNDATION	P	34,096,572.	FMV			
(5)	SUTTER BAY MEDICAL FOUNDATION	Q	310,454,833.	FMV			
(6)	SUTTER BAY MEDICAL FOUNDATION	R	567,970,731.	FMV			

SUTTER HEALTH

94-2788907

Part	V Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Par	t IV, line 34, 35b, or 36.				
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			_	Y	es	No
1	During the tax year, did the organization engage in any of the following transactions with one or more it	related organizations lis	ted in Parts II-IV?				
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				a		
	Gift, grant, or capital contribution to related organization(s)				b		
	Gift, grant, or capital contribution from related organization(s).			· · · · · ⊢	<u>c</u>		
	Loans or loan guarantees to or for related organization(s)			· · · · ⊢	d		
е	Loans or loan guarantees by related organization(s)			· · · · ·	e		
	Dividende from related eraphization(a)			1	f		
f q	Dividends from related organization(s)			· · · · ⊢	g		
	Purchase of assets from related organization(s)				b b		
	Exchange of assets with related organization(s).				li		
	Lease of facilities, equipment, or other assets to related organization(s)				i j		
,	······································						
k	Lease of facilities, equipment, or other assets from related organization(s)			1	k		
I.	Performance of services or membership or fundraising solicitations for related organization(s)			[/			
m	Performance of services or membership or fundraising solicitations by related organization(s)			1	m		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				n		
0	Sharing of paid employees with related organization(s)			1	0		
	Reimbursement paid to related organization(s) for expenses.						
q	Reimbursement paid by related organization(s) for expenses			· · · · · P	q		
r	Other transfer of cash or property to related organization(s)			1	r		
r S	Other transfer of cash or property from related organization(s)			· · · · · ⊢	s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove	red relationships and transa	action thresh			
	(a)	(b)	(c)	(0	i)		
	Name of related organization	Transaction type (a-s)	Amount involved	Method of amount			J
(1)	SUTTER BAY MEDICAL FOUNDATION	S	89,006,577.	FMV			
(2)	SUTTER COAST HOSPITAL	I	79,986.	FMV			
(2)		±	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1.1.1.1			
(3)	SUTTER COAST HOSPITAL	L	14,403,055.	FMV			
(4)	SUTTER COAST HOSPITAL	0	814,292.	FMV			
(5)	SUTTER COAST HOSPITAL	P	436,771.	FMV			
(6)	SUTTER COAST HOSPITAL	Q	27,881,157.	FMV			

SUTTER HEALTH

94-2788907

Part \	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Par	t IV, line 34, 35b, or 36.				
Note:	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Y	'es	No
1 D	uring the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	ted in Parts II-IV?				
a R	eceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				la		
	ift, grant, or capital contribution to related organization(s)				lb		
	ift, grant, or capital contribution from related organization(s)				1c		
	oans or loan guarantees to or for related organization(s)				ld		
	oans or loan guarantees by related organization(s)				le		
f D	ividends from related organization(s)				1f		
g S	ale of assets to related organization(s)				lg		
hΡ	urchase of assets from related organization(s)			1	h		
	xchange of assets with related organization(s).				1i		
jL	ease of facilities, equipment, or other assets to related organization(s).				1j		
k L	ease of facilities, equipment, or other assets from related organization(s)				lk		
	erformance of services or membership or fundraising solicitations for related organization(s)			· · · · · ⊢	11		
mΡ	erformance of services or membership or fundraising solicitations by related organization(s)			1	m		
n S	haring of facilities, equipment, mailing lists, or other assets with related organization(s)			1	In		
o S	haring of paid employees with related organization(s)			1	10		
	eimbursement paid to related organization(s) for expenses				lp		
qF	eimbursement paid by related organization(s) for expenses			1	lq	_	
r C	ther transfer of cash or property to related organization(s)			· · · · · '	1r		
<u>s</u> C	other transfer of cash or property from related organization(s).	<u> </u>	· · · · · · · · · · · · · · · · · · ·	<u></u> 1	1s		
2 If	the answer to any of the above is "Yes," see the instructions for information on who must complete t		•				
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method of	a) deterr	ninino	a
	ŭ	type (a-s)		amount			
(1)	SUTTER COAST HOSPITAL	R	25,200,396.	FMV			
(1)	SOTTER COAST MOSFITAL	IX	23,200,390.	1.141			
(2)	SUTTER COAST HOSPITAL	S	35,100,000.	FMV			
(2)	SOTTER COAST MOSFITAL	5	55,100,000.	1.141			
(2)	SUTTER DAVIS HOSPITAL FOUNDATION	L	62,699.	FMV			
(3)	JULEY DIVID HODITINE LOUNDATION		02,099.	1.1.1.4			
(4)	SUTTER DAVIS HOSPITAL FOUNDATION	Q	75,167.	FMV			
(-) '		×	, , , , , , , , , , , , , , , , , , , ,				
(5) S	SUTTER FAIRFIELD SURGERY CENTER, LLC	L	466,554.	FMV			
(9)		-	100,001.				
(6)	SUTTER FAIRFIELD SURGERY CENTER, LLC	0	485,883.	FMV			
(9) -			105,005.				

SUTTER HEALTH

94-2788907

Schedule R (Form 990) 2020

Part	V Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pa	rt IV, line 34, 35b, or 36.				
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			_		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?				
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		
	Gift, grant, or capital contribution to related organization(s)				1b		
	Gift, grant, or capital contribution from related organization(s)				1c		
	Loans or loan guarantees to or for related organization(s)				1d		
е	Loans or loan guarantees by related organization(s)			••••	1e		
					1f		
	Dividends from related organization(s)				1g		
g h	Sale of assets to related organization(s).				1h		
; i	Exchange of assets with related organization(s)				1i		
	Lease of facilities, equipment, or other assets to related organization(s).				1j		
,							
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		
	Performance of services or membership or fundraising solicitations for related organization(s)				11		
	Performance of services or membership or fundraising solicitations by related organization(s)				1m		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		
ο	Sharing of paid employees with related organization(s)				10		
р	Reimbursement paid to related organization(s) for expenses.				1p		
q	Reimbursement paid by related organization(s) for expenses			• • • • •	1q		
	Other transfer of each on any orthoto valated energiantics (a)				1r		
	Other transfer of cash or property to related organization(s)				1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove	ered relationships and trans	action thres		l 5.	
	(a)	(b)	(c)		(d)		
	Name of related organization	Transaction type (a-s)	Amount involved	Method o amour			g
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		anour			
			145 404				
(1)	SUTTER FAIRFIELD SURGERY CENTER, LLC	P	145,434.	FMV			
(2)	SUTTER FAIRFIELD SURGERY CENTER, LLC	Q	4,425,978.	FMV			
(2)	SOTTER FRIRFIELD SORGERT CENTER, ILLC	2 	1,123,570.	1.1.1.1			
(3)	SUTTER HEALTH PACIFIC	L	1,001,863.	FMV			
			,,				
(4)	SUTTER HEALTH PACIFIC	0	598,834.	FMV			
(5)	SUTTER HEALTH PACIFIC	P	149,026.	FMV			
							_
(6)	SUTTER HEALTH PACIFIC	Q	1,900,642.	FMV			

SUTTER HEALTH

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Schedule R (Form 990) 2020

Part	Transactions With Related Organizations. Complete if the organization answered "Ye	s" on Form 990, Par	t IV, line 34, 35b, or 36.				
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			_	Y	/es	No
1	During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations list	ted in Parts II-IV?				
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			••••• ⊢	1a		
	Gift, grant, or capital contribution to related organization(s)				1b		
	Gift, grant, or capital contribution from related organization(s).			· · · · -	1c		
	Loans or loan guarantees to or for related organization(s)			· · · · · ⊢	1d	_	
е	Loans or loan guarantees by related organization(s)			•••••	1e	_	
					1f		
f	Dividends from related organization(s)			· · · · · ⊢		\rightarrow	
g	Sale of assets to related organization(s)			•••••	1g 1h	-	
h :	Purchase of assets from related organization(s).		• • • • • • • • • • • • • • • •	••••• -	1i	-	
	Lease of facilities, equipment, or other assets to related organization(s).			· · · · · ⊢	 1j	-	
1				•••••	.,		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		
	Performance of services or membership or fundraising solicitations for related organization(s)			· · · · · ⊢	11		
	Performance of services or membership or fundraising solicitations by related organization(s)				m		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			· · · · · · · · ·	1n		
	Sharing of paid employees with related organization(s)				10		
р	Reimbursement paid to related organization(s) for expenses			[1p		
q	Reimbursement paid by related organization(s) for expenses			•••••	1q	_	
r	Other transfer of cash or property to related organization(s)				1r		
	Other transfer of cash or property from related organization(s). If the answer to any of the above is "Yes," see the instructions for information on who must complete t	hia lina, including acyo	rad ralationahing and trans				
	(a)	(b)	(c)		d)	•	
	Name of related organization	Transaction	Amount involved	Method of	deterr		g
		type (a-s)		amount	involv	ved	
(1)	SUTTER HEALTH PACIFIC	R	10,500,000.	FMV			
(2)	SUTTER HEALTH PLAN	L	6,693,901.	FMV			
(3)	SUTTER HEALTH PLAN	0	3,595,295.	FMV			
(1)		P	(71 000				
(4)	SUTTER HEALTH PLAN	P	671,889.	FMV			
(5)	SUTTER HEALTH PLAN	Q	5,522,042.	FMV			
(5)	OUTER HEADIN LIAN	×	5,522,042.	T. 141 A			
(6)	SUTTER INSURANCE SERVICES CORPORATION	L	12,266,444.	FMV			
(*)			,,				

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Schedule R (Form 990) 2020

Part	t V Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pa	rt IV, line 34, 35b, or 36.				
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.				1a		
b					1b		
С	Gift, grant, or capital contribution from related organization(s).				1c		
d					1d		
е	Loans or loan guarantees by related organization(s)				1e		
-					45		
f	Dividends from related organization(s)				1f		
g					1g		
h	Purchase of assets from related organization(s)				1h 1i		
	Exchange of assets with related organization(s).						
1	Lease of facilities, equipment, or other assets to related organization(s)			••••	1j		
I.	Lagan of facilities, equipment, or other exacts from related exacting(a)				1k		
K	Lease of facilities, equipment, or other assets from related organization(s)				11		
1 m	Performance of services or membership or fundraising solicitations for related organization(s) Performance of services or membership or fundraising solicitations by related organization(s)				1m		
 	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		
	Sharing of paid employees with related organization(s)				10		
U							
p	Reimbursement paid to related organization(s) for expenses.				1p		
a a					1q		
ч							
r	Other transfer of cash or property to related organization(s)				1r		
s	Other transfer of cash or property from related organization(s).				1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including cove	ered relationships and trans	action thres	sholds	S.	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method c	(d)	rminin	na
		type (a-s)		amoui			9
(4)	SUTTER INSURANCE SERVICES CORPORATION	P	8,019,778.	FMV			
(1)	SUITER INSURANCE SERVICES CORPORATION	P	0,019,770.	F MV			
(2)	SUTTER INSURANCE SERVICES CORPORATION	Q	4,597,855.	FMV			
(2)		×	1,00,,000.				
(3)	SUTTER INSURANCE SERVICES CORPORATION	S	342,107.	FMV			
(•)			,				
(4)	SUTTER MEDICAL CENTER FOUNDATION	С	229,744.	FMV			
(5)	SUTTER MEDICAL CENTER FOUNDATION	L	227,229.	FMV			
<u> </u>							
(6)	SUTTER MEDICAL CENTER FOUNDATION	0	64,104.	FMV			

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Schedule R (Form 990) 2020

Part	V Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Par	t IV, line 34, 35b, or 36.				
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations list	ted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.				1a		
	Gift, grant, or capital contribution to related organization(s)				1b		
	Gift, grant, or capital contribution from related organization(s).				1c		
	Loans or loan guarantees to or for related organization(s)				1d		
е	Loans or loan guarantees by related organization(s)				1e		
_					46		
	Dividends from related organization(s)				1f		
	Sale of assets to related organization(s)				1g 1h		
	Purchase of assets from related organization(s)				1i		
	Exchange of assets with related organization(s)				1j		
1	Lease of facilities, equipment, or other assets to related organization(s).				- 'J		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		
	Performance of services or membership or fundraising solicitations for related organization(s)				11		
	Performance of services or membership or fundraising solicitations by related organization(s)				1m		
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		
	Sharing of paid employees with related organization(s)				10		
р	Reimbursement paid to related organization(s) for expenses.				1p		
q	Reimbursement paid by related organization(s) for expenses				1q		
r	Other transfer of cash or property to related organization(s)				1r		
S	Other transfer of cash or property from related organization(s).	<u> </u>		<u></u>	1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t		•	action three		s.	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method of			ıg
		type (a-s)		amou	nt invo	olved	
(1)	SUTTER ROSEVILLE MEDICAL CENTER FOUNDATION	L	145,714.	FMV			
(2)	SUTTER VALLEY HOSPITALS	J	603,553.	FMV			
(3)	SUTTER VALLEY HOSPITALS	K	71,534.	FMV			
(1)							
(4)	SUTTER VALLEY HOSPITALS	I	7,754,904.	FMV			
(5)	SUTTER VALLEY HOSPITALS	L	432,730,382.	FMV			
(3)			152,750,502.	1114			
(6)	SUTTER VALLEY HOSPITALS	0	22,499,332.	FMV			
(-)				· · · · · ·	_		

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Part	V Transactions With Related Organizations. Complete if the organization answered "Ye	s" on Form 990, Par	t IV, line 34, 35b, or 36.				
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations lis	ted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		<u> </u>
b	Gift, grant, or capital contribution to related organization(s)				1b		
	Gift, grant, or capital contribution from related organization(s)				1c		<u> </u>
	Loans or loan guarantees to or for related organization(s)				1d		<u> </u>
е	Loans or loan guarantees by related organization(s)				1e		
f	Dividends from related organization(s)				1f		
	Sale of assets to related organization(s)				1g		
	Purchase of assets from related organization(s)				1h 1i		
	Exchange of assets with related organization(s).						
1	Lease of facilities, equipment, or other assets to related organization(s).				1j		
Ŀ	Lagas of facilities achievent or other spects from related experization(a)				1k		
	Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s)				11		
	Performance of services or membership or fundraising solicitations by related organization(s)				1m		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		
	Sharing of paid employees with related organization(s)				10		
Ŭ							
p	Reimbursement paid to related organization(s) for expenses.				1p		
	Reimbursement paid by related organization(s) for expenses				1q		
	Other transfer of cash or property to related organization(s)				1r		L
S	Other transfer of cash or property from related organization(s)				1s		L
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove	red relationships and transa	action three		s.	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method of	(d) of dete	erminir	ıa
	Ŭ	type (a-s)		amou	nt invo	olved	0
(1)	SUTTER VALLEY HOSPITALS	P	19,212,861.	FMV			
			- , , ,	-			
(2)	SUTTER VALLEY HOSPITALS	Q	807,486,961.	FMV			
(3)	SUTTER VALLEY HOSPITALS	R	678,670,653.	FMV			
(4)	SUTTER VALLEY HOSPITALS	S	1,093,898,855.	FMV			
<i>(</i> –)		~	100.010				
(5)	SUTTER VALLEY MEDICAL FOUNDATION	C	109,043.	FMV			
(6)	SUTTER VALLEY MEDICAL FOUNDATION	I	650,036.	FMV			
(6)	SUTTER VALLET MEDICAL FOUNDATION	1	050,030.	L MI A			

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Part	V Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Par	t IV, line 34, 35b, or 36.								
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No				
1	During the tax year, did the organization engage in any of the following transactions with one or more in	related organizations lis	ted in Parts II-IV?								
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a						
	Gift, grant, or capital contribution to related organization(s)										
С											
	Loans or loan guarantees to or for related organization(s)										
е	e Loans or loan guarantees by related organization(s)										
f	f Dividends from related organization(s)										
g	Sale of assets to related organization(s)										
	Purchase of assets from related organization(s)										
i	Exchange of assets with related organization(s).										
j	Lease of facilities, equipment, or other assets to related organization(s)				1j						
k	Lease of facilities, equipment, or other assets from related organization(s)										
I	Performance of services or membership or fundraising solicitations for related organization(s)										
m	n Performance of services or membership or fundraising solicitations by related organization(s)										
	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)										
	Sharing of paid employees with related organization(s)				10						
р	Reimbursement paid to related organization(s) for expenses.				1p						
q	Reimbursement paid by related organization(s) for expenses				1q						
r	Other transfer of cash or property to related organization(s)				1r						
S	s Other transfer of cash or property from related organization(s).										
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove	red relationships and trans	action three	sholds	5.					
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method of	(d)	minin	a				
		type (a-s)	Amount involved		amount involved						
(1)	SUTTER VALLEY MEDICAL FOUNDATION	L	170,295,849.	FMV							
(2)	SUTTER VALLEY MEDICAL FOUNDATION	М	832,573.	FMV							
(3)	SUTTER VALLEY MEDICAL FOUNDATION	0	28,433,879.	FMV							
(4)	SUTTER VALLEY MEDICAL FOUNDATION	Р	7,888,679.	FMV							
(5)	SUTTER VALLEY MEDICAL FOUNDATION	Q	194,909,894.	FMV							
(-)		~	- ,								
(6)	SUTTER VALLEY MEDICAL FOUNDATION	R	60,002,434.	FMV							

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Part	V Transactions With Related Organizations. Complete if the organization answered "Ye	s" on Form 990, Part	IV, line 34, 35b, or 36.							
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No			
1		ne tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?								
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a					
	Gift, grant, or capital contribution to related organization(s)				1b 1c					
	Gift, grant, or capital contribution from related organization(s).									
	d Loans or loan guarantees to or for related organization(s)									
е	e Loans or loan guarantees by related organization(s)									
f Dividende from related examination(e)										
q	Dividends from related organization(s)									
	Sale of assets to related organization(s).									
i	Exchange of assets with related organization(s)			•••••	1h 1i					
i	Lease of facilities, equipment, or other assets to related organization(s).				1j					
k	k Lease of facilities, equipment, or other assets from related organization(s)									
I	Performance of services or membership or fundraising solicitations for related organization(s)									
m	m Performance of services or membership or fundraising solicitations by related organization(s).									
	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
0	Sharing of paid employees with related organization(s)			••••	10					
	Reimbursement paid to related organization(s) for expenses.				1p					
q	Reimbursement paid by related organization(s) for expenses		• • • • • • • • • • • • • • • •	••••	1q					
-	Other transfer of each or property to related ergenization(a)				1r					
r S	 r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s) 									
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cover	ed relationships and transa	action thresh	1s nolds					
	(a) (b) (c)									
	Name of related organization	Transaction type (a-s)	Amount involved	(Method of amount			g			
		31 ()								
		-	101 205							
(1)	SUTTER VISITING NURSE ASSOCIATION AND HOSPICE	J	181,305.	FMV						
(2)	SUTTER VISITING NURSE ASSOCIATION AND HOSPICE	L	24,714,852.	FMV						
(2)	BOTTER VIBILING NORDE ADDOCTATION AND NOBITCE		21,711,052.	1.1.1.1						
(3)	SUTTER VISITING NURSE ASSOCIATION AND HOSPICE	м	9,235,577.	FMV						
(•)			-,,-	-						
(4)	SUTTER VISITING NURSE ASSOCIATION AND HOSPICE	0	1,575,592.	FMV						
(5)	SUTTER VISITING NURSE ASSOCIATION AND HOSPICE	P	434,538.	FMV						
							_			
(6)	SUTTER VISITING NURSE ASSOCIATION AND HOSPICE	Q	112,096,883.	FMV						

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Schedule R (Form 990) 2020

Part	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pa	rt IV, line 34, 35b, or 36.							
Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.										
	During the tax year, did the organization engage in any of the following transactions with one or more Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	•			1a					
С	Gift, grant, or capital contribution to related organization(s) Gift, grant, or capital contribution from related organization(s)									
	 d Loans or loan guarantees to or for related organization(s) e Loans or loan guarantees by related organization(s) 									
h										
	Exchange of assets with related organization(s).				1i 1j					
	 k Lease of facilities, equipment, or other assets from related organization(s) I Performance of services or membership or fundraising solicitations for related organization(s) 									
 m Performance of services or membership or fundraising solicitations for related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) 										
• Sharing of paid employees with related organization(s)										
	Reimbursement paid to related organization(s) for expenses			F	1p 1q					
r										
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction threshold										
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determ amount involve			g			
(1)	SUTTER VISITING NURSE ASSOCIATION AND HOSPICE	R	148,518,001.	FMV						
(2)	SUTTER VISITING NURSE ASSOCIATION AND HOSPICE	S	215,500,000.	FMV						
(3)	WALNUT CREEK ENDOSCOPY CENTER, LLC	0	1,279,886.	FMV						
(4)	WALNUT CREEK ENDOSCOPY CENTER, LLC	P	59,595.	FMV						
(5)	WALNUT CREEK ENDOSCOPY CENTER, LLC	Q	1,532,457.	FMV						
(6)										

JSA

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Schedule R (Form 990) 2020

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	ed 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			sections 512 - 514)	Yes	No			Yes	No	, ,	Yes	No	<u> </u>
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
													<u> </u>
(16)													

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 Part VII
 Supplemental Information

 Provide additional information for responses to questions on Schedule R. See instructions.